

**CONSOLIDATED FINANCIAL STATEMENTS**

**For**

**MOHAWK COUNCIL OF AKWESASNE**

**For year ended**

**MARCH 31, 2021**

**MOHAWK COUNCIL OF AKWESASNE**  
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**MARCH 31, 2021**

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# MOHAWK COUNCIL OF AKWESASNE

*Tetewaie:na - Honoring the past, facing today's challenges, building a strong future.*



## Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of the **Mohawk Council of Akwesasne** are the responsibility of management and have been approved by Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada and as such include amounts that are the best estimates and judgments of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the consolidated financial statements and the external auditor's report.

The external auditors, Welch LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of the Mohawk Council of Akwesasne and meet when required.

On behalf of the Mohawk Council of Akwesasne:

Heather Phillips  
Executive Director  
Mohawk Council of Akwesasne

Abram Benedict  
Grand Chief  
Mohawk Council of Akwesasne

Dated: October 8, 2021

**INDEPENDENT AUDITOR'S REPORT**

To:

**MOHAWK COUNCIL OF AKWESASNE**

*Report on the Audit of the Consolidated Financial Statements*

*Opinion*

We have audited the accompanying consolidated financial statements of the **Mohawk Council of Akwesasne**, ("Council") which comprise the consolidated statement of financial position as at March 31, 2021 and the consolidated statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the **Mohawk Council of Akwesasne** as at March 31, 2021 and the results of its consolidated operations, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

*Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Council in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. *We also:*

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud and error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during the audit.

### *Other Matters*

Schedules 1 to 6 accompanying the consolidated financial statements are presented as supplementary information only and are unaudited.

**Cornwall, Ontario  
October 8, 2021**

*Welch LLP*

**Chartered Professional Accountants  
Licensed Public Accountants**

**MOHAWK COUNCIL OF AKWESASNE**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**MARCH 31, 2021**

	<u>2021</u>	<u>2020</u>
<b>Financial Assets</b>		
Cash	\$ 12,493,640	\$ 10,092,530
Due from government and other government organizations (note 3)	9,594,351	11,997,314
Accounts receivable (note 4)	1,553,787	1,582,426
Temporary investments (note 10)	332,202,336	62,333,198
Housing and housing construction loans (note 5)	6,445,338	6,908,617
Tsiskaristiere/Dundee Land Claim Receivable (note 6)	-	236,855,786
Investment in government business entities (note 26)	<u>685,482</u>	<u>615,405</u>
<b>Total Financial Assets</b>	<u>362,974,934</u>	<u>330,385,276</u>
<b>Financial Liabilities</b>		
Accounts payable and accrued liabilities (note 11)	9,844,859	10,913,815
Employee benefit obligations (note 12)	1,382,553	1,024,750
Due to government and other government organizations (note 13)	3,119,507	1,624,171
Deferred revenue (note 14)	25,625,082	14,606,285
Long-term loans (note 15)	<u>5,823,788</u>	<u>5,543,856</u>
<b>Total Financial Liabilities</b>	<u>45,795,789</u>	<u>33,712,877</u>
<b>Net Financial Assets</b>	<u>317,179,145</u>	<u>296,672,399</u>
<b>Non-Financial Assets</b>		
Tangible capital assets (note 7)	112,974,229	110,449,250
Tangible capital assets under construction (note 8)	4,414,140	4,762,208
Other assets held for sale (note 9)	180,728	135,395
Prepaid expenses	<u>179,672</u>	<u>404,168</u>
<b>Total non-financial assets</b>	<u>117,748,769</u>	<u>115,751,021</u>
<b>Accumulated surplus</b> (note 19, schedule 6)	<u>\$434,927,914</u>	<u>\$412,423,420</u>

**Contingencies and commitments** (note 18)

Approved by the Council



Heather Phillips, Executive Director  
Mohawk Council of Akwesasne



Abram Benedict, Grand Chief  
Mohawk Council of Akwesasne

(See accompanying notes)

**MOHAWK COUNCIL OF AKWESASNE**  
**CONSOLIDATED STATEMENT OF OPERATIONS**  
**YEAR ENDED MARCH 31, 2021**

	<u>Budget</u>	<u>2021</u>	<u>2020</u>
<b>Revenues</b>			
Government transfers	\$ 94,742,030	\$ 107,301,456	\$ 105,861,997
Ontario First Nation (2008) Limited Partnership (note 27)	5,196,270	4,669,148	4,941,065
Earnings from government business entities (note 26)	-	70,077	124,743
Administration fees and user charges	312,307	832,182	885,651
Land leases	630,000	623,461	619,503
Interest	900,000	4,005,903	1,459,547
Other income	5,190,400	2,702,338	2,892,325
Rental	559,528	987,988	833,769
	<u>107,530,535</u>	<u>121,192,553</u>	<u>117,618,600</u>
<b>Operating expenses (note 22)</b>			
Akwesasne Mohawk Board of Education	27,947,843	24,107,723	25,984,083
Akwesasne Mohawk Police Service	8,007,132	8,572,386	8,344,261
Community and social services	13,234,428	11,134,164	13,554,246
Economic development	3,182,404	1,404,295	1,654,859
Executive services - core services	6,913,011	7,938,786	2,477,383
Finance & Administration	1,092,539	532,458	1,258,154
Health	34,382,425	31,740,171	32,488,136
Infrastructure & Housing	7,975,437	9,583,817	9,472,654
Justice	4,089,372	1,288,457	3,244,846
Mohawk government	680,725	2,385,802	2,493,345
	<u>107,505,316</u>	<u>98,688,059</u>	<u>100,971,967</u>
<b>Annual surplus before other items noted below</b>	25,219	22,504,494	16,646,633
<b>Tsiskaristiere / Dundee Land Claim Settlement (note 6)</b>	<u>-</u>	<u>-</u>	<u>235,536,152</u>
<b>Annual surplus</b>	25,219	22,504,494	252,182,785
<b>Accumulated surplus at beginning of year</b>	<u>412,423,420</u>	<u>412,423,420</u>	<u>160,240,635</u>
<b>Accumulated surplus at end of year</b>	<u>\$412,448,639</u>	<u>\$434,927,914</u>	<u>\$412,423,420</u>

(See accompanying notes)

**MOHAWK COUNCIL OF AKWESASNE**  
**CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS**  
**YEAR ENDED MARCH 31, 2021**

	<u>Budget</u>	<u>2021</u>	<u>2020</u>
<b>Annual surplus</b>	\$ <u>25,219</u>	\$ <u>22,504,494</u>	\$ <u>252,182,785</u>
Acquisition of tangible capital assets	(5,900,000)	(4,295,838)	(4,732,453)
Acquisition of tangible capital assets under construction	(1,900,000)	(2,097,545)	(2,096,476)
Loss on disposal of tangible capital assets	-	(29,887)	76,447
Amortization of tangible capital assets	<u>3,800,000</u>	<u>4,201,026</u>	<u>4,000,835</u>
	<u>(4,000,000)</u>	<u>(2,222,244)</u>	<u>(2,751,647)</u>
Acquisition of prepaid expenses	(124,214)	(179,672)	(404,168)
Use of deferred charges	800,000	-	4,124,947
Use of prepaid expenses	<u>179,000</u>	<u>404,168</u>	<u>468,185</u>
	<u>854,786</u>	<u>224,496</u>	<u>4,188,964</u>
<b>Increase (decrease) in net financial assets</b>	(3,119,995)	20,506,746	253,620,102
<b>Net financial assets at beginning of year</b>	<u>296,672,399</u>	<u>296,672,399</u>	<u>43,052,297</u>
<b>Net financial assets at end of year</b>	<b><u>\$293,552,404</u></b>	<b><u>\$317,179,145</u></b>	<b><u>\$296,672,399</u></b>

(See accompanying notes)



**MOHAWK COUNCIL OF AKWESASNE**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**YEAR ENDED MARCH 31, 2021**

	<u>2021</u>	<u>2020</u>
<b>Cash provided by (used for):</b>		
<b>Operating activities</b>		
Annual surplus before other items	\$ 22,504,494	\$ 16,646,633
Items not affecting cash:		
Amortization	4,201,026	4,000,835
(Gain) loss on disposal of tangible capital assets	(29,887)	76,447
Net change in non-cash working capital items:		
Due from government and other government organizations	2,402,963	(2,278,306)
Accounts receivable	28,639	3,164,058
Prepaid expenses	224,496	64,017
Accounts payable and accrued liabilities	(1,068,956)	2,885,034
Employee benefit obligations	357,803	60,445
Due to government and other government organizations	1,495,336	(120,803)
Dundee Land Claim Receivable	236,855,786	-
Deferred revenue	11,018,797	(7,546,064)
Cash applied to operating transactions	<u>277,990,497</u>	<u>16,952,296</u>
<b>Capital activities</b>		
Purchase of tangible capital assets and under construction	<u>(6,393,383)</u>	<u>(6,828,929)</u>
Cash applied to capital transactions	<u>(6,393,383)</u>	<u>(6,828,929)</u>
<b>Investing activities</b>		
Advances for housing and housing construction loans	(360,962)	(1,478,916)
Government business entities	(70,077)	(124,743)
Housing loans repaid	824,241	1,002,470
Deferred charges	-	4,124,947
Redemption of investments	23,071,316	30,486,948
Purchases of investments	<u>(292,940,454)</u>	<u>(43,631,405)</u>
Cash applied to investing activities	<u>(269,475,936)</u>	<u>(9,620,699)</u>
<b>Financing activities</b>		
Legal fees on Tsiskaristiere / Dundee Land Claim	-	(4,272,284)
Repayments of long-term loans	(426,468)	(403,024)
Net Proceeds from Promissory Note	-	25,000
Advances of long-term loans	706,400	-
Cash applied to financing activities	<u>279,932</u>	<u>(4,650,308)</u>
<b>Increase (decrease) in cash</b>	2,401,110	(4,147,640)
<b>Cash at beginning of year</b>	<u>10,092,530</u>	<u>14,240,170</u>
<b>Cash at end of year</b>	<u>\$ 12,493,640</u>	<u>\$ 10,092,530</u>

(See accompanying notes)

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED MARCH 31, 2021**

**NATURE OF OPERATIONS**

The Mohawk Council of Akwesasne (Council) is the body which administers various programs to the Akwesasne community. Activities are funded by Indigenous Services Canada (ISC) (formerly known as Indigenous and Northern Affairs Canada) (INAC) under a multi-year agreement which expired March 31, 2019 and other agreements with federal and provincial government bodies. Beginning April 1, 2019, MCA signed a 10 Year Grant with ISC called a New Funding Relationship, which will expire March 31, 2029. The operations of the Council are dependent upon continued funding under these agreements. The Council is responsible for ensuring compliance with agreements.

The Council is not subject to income taxes.

**1. SIGNIFICANT ACCOUNTING POLICIES**

The Council prepares its consolidated financial statements in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada (CPA). These consolidated financial statements include the following significant accounting policies:

a) *Reporting entity*

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of a government business enterprise, which are included in the Consolidated Financial Statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation

The organization has consolidated the assets, liabilities, revenues and expenses of the following entity:

- Akweks:kowa Corp.

All inter-entity balances have been eliminated on consolidation.

Mohawk Council of Akwesasne's business entities, owned or controlled by Council but not dependent on the Council for their continuing operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Council. Thus, the Council's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received.

Under the modified equity method of accounting, only the Mohawk Council of Akwesasne's investment in a government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for the accounting policies of the organization that are different from those of MCA.

The organizations accounted for on a modified equity basis includes:

- Akwesasne Harbour Development Corporation
- Cornwall - Akwesasne Harbour Partnership

b) *Basis of accounting*

These consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they are earned and measurable. Expenses are recognized as they are incurred and measurable based upon cost of goods and services acquired.

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**1. SIGNIFICANT ACCOUNTING POLICIES (continued)**

c) *Asset classification*

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services and may be consumed in normal operations. Non-financial assets consist of tangible capital assets, tangible capital assets under construction, other assets held for resale, deferred charges and prepaid expenses.

d) *Deferred charges*

Costs related to the Tsiskaristiere / Dundee land claim negotiations which was finalized January 2020 and proceeds received April 2020 were recorded as deferred charges and included on the statement of operations in 2019-2020 fiscal year to match against recorded settlement receivable.

e) *Tangible capital assets*

Purchased tangible capital assets are recorded at cost less accumulated amortization. The costs of constructing tangible capital assets, including direct overhead and carrying costs, are recorded as tangible capital assets under construction until the assets are substantially complete, at which time they are transferred from tangible capital assets under construction to tangible capital assets and amortization is commenced. Government funding related to tangible capital assets is recorded using the percentage of completion method.

Amortization is recorded using the declining balance method at the following annual rates:

Buildings and major infrastructures	2.5%
Computer hardware	20%
Computer software	50%
Equipment	20%
Equipment under capital lease	20%
Furniture and fixtures	10%
Roads	10%
Vehicles	25%

Amortization is charged at 50% of the amount in the year of acquisition but no amortization is charged in the year of disposal.

f) *Net financial assets*

The Mohawk Council of Akwesasne's consolidated financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of the Mohawk Council of Akwesasne is determined by its financial assets less its financial liabilities. Net assets are comprised of two components, net financial assets and non-financial assets.

The Council restricts funds to recognize the investment in tangible capital assets, tangible capital assets under construction and housing and housing construction loans to meet reserve requirements of certain funding arrangements and to reflect internal restrictions placed on the use of certain funds by Council.

g) *Revenue recognition*

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Revenue is recognized in the statement of operations as the stipulation liabilities are settled.

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**1. SIGNIFICANT ACCOUNTING POLICIES (continued)**

g) *Revenue recognition (continued)*

Unrestricted contributions and Ontario Lottery and Gaming Corporation ("OLG") revenue are recognized as revenue in the year received or receivable if the amount can be reasonably estimated and collection is reasonably assured. Restricted contributions are deferred and recognized as revenue in the year in which the related expenses are incurred.

Where the terms of the agreement require unexpended contributions to be returned to the funder, the unexpended amount is recorded as a contribution repayable and not included in the determination of annual surplus for the year.

Administration fees and user charges and rental revenues represent internal charges to programs which are included in both revenues and expenses. Land lease income are fees collected from rental of land on Council territory and is recognized when it becomes receivable. Interest income represents interest earned on cash and temporary investments. Other income represents actual income earned from various Council operations and is recorded when the services are provided.

h) *Funds held in trust*

The Council receives revenue from the lease of certain Council owned lands and from interest on funds held by ISC on behalf of Council. This interest and lease revenue is paid directly into trust funds administered by ISC on Council's behalf. It is recorded as revenue of Council in the year in which it is paid into the ISC trust accounts irrespective of whether or not Council has permitted the withdrawal of the funds from the trusts.

i) *Pension plan*

The Council operates a defined contribution pension plan which offers Council employees a pension benefit upon retirement or termination based on the accumulated contributions made by the individual employee and on the employee's behalf by Council plus any investment earnings on these contributions. The Council's contributions to the plan are based on participants' earnings up to a maximum of 9.00% and are expensed as incurred. Pension expense recorded in the accounts for the 2021 fiscal year amounted to \$2,490,529 (2020 - \$3,038,566).

The Council is not making any past service contributions to the plan.

j) *Use of estimates*

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting periods. Significant estimates include allowance for doubtful accounts receivable, housing and housing construction loans, certain accrued funding receivables, certain accrued liabilities and the estimated useful lives of tangible capital assets. Actual results could differ from these estimates.

k) *Temporary investments*

Temporary investments are short-term investments made to obtain a return on a temporary basis and are carried at market value.

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**1. SIGNIFICANT ACCOUNTING POLICIES (continued)**

l) *Employee benefit obligations*

Employee benefit obligations is the accumulation of vacation pay accrued to all employees of the Mohawk Council of Akwesasne at their current salary as of March 31, 2021.

m) *Foreign currency translation*

The financial statements of the Mohawk Council of Akwesasne are translated using temporal method whereby monetary assets and liabilities are translated at year end rates, non-monetary items at historical rates and revenues and expenses at the average rate for the year. Gains and losses from exchange translation are included in the statement of operations.

n) *Segments*

The Council conducts its business through ten (10) reportable segments: Akwesasne Mohawk Board of Education, Akwesasne Mohawk Police Service, Department of Community and Social Services, Mohawk Government, Department of Health, Department of Justice, Department of Infrastructure and Housing, Department of Finance and Administration, Executive Services and Economic Development. These operating segments are established by senior management and approved by Council resolution to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenditures represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis (Schedule 4). Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Administration fees have been apportioned based on a percentage of budgeted revenue, where permitted by the funder. Internal program contributions related to administration and rent are recorded at the exchange amount.

The accounting policies used in each of the segments are consistent with those followed in the preparation of the consolidated financial statements.

o) *Future accounting changes*

PS 3450 - Financial Instruments, PS 3041 - Portfolio Investment, PS 2601 - Foreign Currency Translation and PS 1201 - Financial Statement Presentation

These Sections will be effective for fiscal years beginning on or after April 1, 2021. The main features of these sections include fair value measurement for derivative and portfolio investments that are equity instruments quoted in an active market and the presentation of a change in the fair value of a financial instrument within a separate statement of remeasurement gains and losses. There are also greater disclosure requirements required by the Section 3450.

PS 3280 - Asset Retirement Obligation

This Sections defines asset retirement obligations and establishes standards for recognizing and measuring asset retirement obligations and allocating asset retirement costs. This section is effective for fiscal periods beginning on or after April 1, 2021.

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**1. SIGNIFICANT ACCOUNTING POLICIES (continued)**

*o) Future accounting changes (continued)*

PS 3400 - Revenue

This Section establishes standards for recognition and measurement of revenue from transactions with performance obligations ("exchange transactions") and those without performance obligations ("non-exchange transactions"). This Section is effective for fiscal periods beginning on or after April 1, 2022.

**2. FINANCIAL INSTRUMENTS**

Financial instruments recognized in the statement of financial position consist of cash, due from government and other government organizations, accounts receivable, temporary investments, housing and housing construction loans, funds held by ISC, accounts payable and accrued liabilities, due to government and other government organizations, long-term debt and promissory note. The book value of these financial instruments approximate their fair value due to the short-term nature of the current items and the market rates of interest on the long-term items with the exception of housing and housing construction loans, and the promissory notes. Housing and housing construction loans are repayable over 10 to 20 years and are non-interest bearing. Certain mortgages are subsidized by Canada Mortgage and Housing Corporation such that the effective annual rate of interest paid by Council is 2%. The promissory note from ISC is payable in full upon settlement of the related land claim and is interest free until maturity or unless Council is in default. Management considers it not practicable within the constraints of timeliness and cost to determine the fair value of the housing and housing construction loans and promissory notes with sufficient reliability.

Financial instruments which potentially subject the Council to concentrations of credit risk consist of cash, due from government and other government organizations, accounts receivable, temporary investments, housing and housing construction loans and funds held by ISC. Cash and temporary investments are held at reputable financial institutions and contributions, accounts receivable are principally due from federal and provincial governments or bodies, therefore the Council believes the risk of non-performance to be remote. Housing and housing construction loans are due from community members and Council believes that an adequate provision has been made for the possibility of these loans proving uncollectible.

**3. DUE FROM GOVERNMENT AND OTHER GOVERNMENT ORGANIZATIONS**

	<u>2021</u>	<u>2020</u>
Indigenous Services Canada	\$ 842,715	\$ 1,879,060
Human Resources Development Canada	376,142	6,312
Province of Ontario	1,356,581	1,215,398
Province of Quebec	877,422	890,935
Other Federal contributions	<u>6,141,491</u>	<u>8,005,609</u>
	<u>\$ 9,594,351</u>	<u>\$ 11,997,314</u>

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**4. ACCOUNTS RECEIVABLE**

Accounts receivable consist of the following

	<u>2021</u>	<u>2020</u>
Interest receivable from temporary investments	\$ 305,069	\$ 301,390
Miscellaneous receivables	258,456	742,353
Other Grants and Contributions	997,012	592,127
Rental facilities receivables	<u>329,555</u>	<u>282,861</u>
	1,890,092	1,918,731
Less: allowance for doubtful accounts	<u>336,305</u>	<u>336,305</u>
	<u><b>\$ 1,553,787</b></u>	<u><b>\$ 1,582,426</b></u>

**5. HOUSING AND HOUSING CONSTRUCTION LOANS**

Housing and housing construction loans are advanced to residents to finance the purchase of homes constructed by Council. These loans are repayable over 10 to 20 years and are non-interest bearing.

	<u>2021</u>	<u>2020</u>
Principal outstanding	\$ 9,233,585	\$ 9,637,648
Less: allowance for doubtful loans	<u>(2,788,247)</u>	<u>(2,729,031)</u>
	<u><b>\$ 6,445,338</b></u>	<u><b>\$ 6,908,617</b></u>

**6. TSIKARISTISERE / DUNDEE LAND CLAIM RECEIVABLE**

On January 19, 2020, the Tsiskaristiere / Dundee Land Claim was settled with the Council on behalf of the Mohawks of Akwesasne for proceeds of \$239,808,436. Previous to this settlement, the Federal Government of Canada, had partially assisted in financing the research on the claim through the advance of a promissory note in the amount of \$2,952,620. This promissory note was recovered from the gross proceeds. The net amount of \$236,855,786 was received on April 6, 2020.

	<u>2021</u>	<u>2020</u>
Tsikaristisere / Dundee Land Claim Settlement	\$ -	\$239,808,436
Less: recovery of promissory note	<u>-</u>	<u>(2,952,650)</u>
	<u><b>\$ -</b></u>	<u><b>\$236,855,786</b></u>

The settlement agreement anticipates that these funds will be transferred to an investment structure for the benefit of the Mohawks of Akwesasne. The Council is required to invest the funds within specific investment listed on settlement agreement until such time as this investment structure is created. The Council is not permitted to otherwise use the settlement or any revenue derived from it until then. The net revenue recognized in the financial statements is recorded net of the research and legal costs incurred:

	<u>2021</u>	<u>2020</u>
Tsikaristisere / Dundee Land Claim Settlement	\$ -	\$239,808,436
Less: deferred & current charges (research costs)	<u>-</u>	<u>(4,272,284)</u>
	<u><b>\$ -</b></u>	<u><b>\$235,536,152</b></u>

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**7. TANGIBLE CAPITAL ASSETS**

	<u>Land</u>	<u>Building &amp; Major Infrastructure</u>	<u>Computer Hardware</u>	<u>Computer Software</u>	<u>Equipment</u>	<u>Equipment under a Capital Lease</u>	<u>Furniture and Fixtures</u>	<u>Roads</u>	<u>Vehicles</u>	<u>Total 2021</u>	<u>Total 2020</u>
<b>Cost</b>											
Opening Costs	\$ 771,543	\$ 157,718,149	\$ 3,585,560	\$ 503,783	\$ 8,491,543	\$ 504,822	\$ 2,021,354	\$ 6,431,626	\$ 10,982,508	\$ 191,010,888	\$ 186,620,828
Additions	14,655	2,766,270	9,403	-	548,762	-	-	-	956,748	4,295,838	4,732,453
Transfers from WIP	-	2,445,613	-	-	-	-	-	-	-	2,445,613	282,033
Disposals	-	-	-	-	-	-	-	-	(87,912)	(87,912)	(560,029)
Write-downs	-	-	-	-	-	-	-	-	-	-	64,397
<b>Closing Costs</b>	<u>786,198</u>	<u>162,930,032</u>	<u>3,594,963</u>	<u>503,783</u>	<u>9,040,305</u>	<u>504,822</u>	<u>2,021,354</u>	<u>6,431,626</u>	<u>11,851,344</u>	<u>197,664,427</u>	<u>191,010,888</u>
<b>Accumulated Amortization</b>											
Opening accumulated	-	55,265,728	3,370,382	503,783	6,537,220	490,116	1,617,660	4,715,948	8,060,801	80,561,638	77,123,320
Disposals	-	-	-	-	-	-	-	-	(72,466)	(72,466)	(562,517)
Amortization Expense	-	<u>2,592,738</u>	<u>44,208</u>	-	<u>465,667</u>	<u>2,941</u>	<u>40,370</u>	<u>171,626</u>	<u>883,476</u>	<u>4,201,026</u>	<u>4,000,835</u>
Closing Accumulated	-	<u>57,858,466</u>	<u>3,414,590</u>	<u>503,783</u>	<u>7,002,887</u>	<u>493,057</u>	<u>1,658,030</u>	<u>4,887,574</u>	<u>8,871,811</u>	<u>84,690,198</u>	<u>80,561,638</u>
<b>Net Book Value</b>	<u>\$ 786,198</u>	<u>\$ 105,071,566</u>	<u>\$ 180,373</u>	<u>\$ -</u>	<u>\$ 2,037,418</u>	<u>\$ 11,765</u>	<u>\$ 363,324</u>	<u>\$ 1,544,052</u>	<u>\$ 2,979,533</u>	<u>\$ 112,974,229</u>	<u>\$ 110,449,250</u>
Opening Balance	\$ 771,543	\$ 102,452,421	\$ 215,178	\$ -	\$ 1,954,323	\$ 14,706	\$ 403,694	\$ 1,715,678	\$ 2,921,707	\$ 110,449,250	\$ 109,497,508
Closing Balance	<u>786,198</u>	<u>105,071,566</u>	<u>180,373</u>	<u>-</u>	<u>2,037,418</u>	<u>11,765</u>	<u>363,324</u>	<u>1,544,052</u>	<u>2,979,533</u>	<u>112,974,229</u>	<u>110,449,250</u>
<b>Increase (Decrease) in Net Book Value</b>	<u>\$ 14,655</u>	<u>\$ 2,619,145</u>	<u>\$ (34,805)</u>	<u>\$ -</u>	<u>\$ 83,095</u>	<u>\$ (2,941)</u>	<u>\$ (40,370)</u>	<u>\$ (171,626)</u>	<u>\$ 57,826</u>	<u>\$ 2,524,979</u>	<u>\$ 951,742</u>



**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**8. TANGIBLE CAPITAL ASSETS UNDER CONSTRUCTION**

	Total Remaining Commitment (unaudited)	<u>2021</u>	<u>2020</u>
River Road Reconstruction	\$ 1,800,000	\$ 1,468,001	\$ 1,468,001
Birch Road Water Main	210,000	199,108	198,465
Angus Mitchell Memorial Building Redesign	N/A	29,837	29,837
Family Wellness Centre - Completed	1,200,000	-	1,086,034
AMPS Boat House - Completed	450,000	-	322,287
Street Light Upgrading	40,000	4,774	4,774
Hamilton Island Bridge Design	N/A	32,644	32,644
Kawehnoke Five Plex - Completed	850,000	-	809,321
Kanatakon Duplex - Completed	275,000	-	227,971
Wade Lafrance / Whoville Road	-	447,794	6,600
New School Project	-	27,695	-
New Fire Hall	-	89,000	-
Fiber to the Home Project	-	1,539,013	-
Snye Administrative Facility Design & Sitework	N/A	<u>576,274</u>	<u>576,274</u>
		<u>\$ 4,414,140</u>	<u>\$ 4,762,208</u>

**9. OTHER ASSETS HELD FOR SALE**

Assets are classified as held for sale when certain criteria are met including Council's commitment to a plan, and availability of the asset for immediate sale in its present condition.

In fiscal year 2018 and 2021 Council acquired a properties from the BMO housing program. A property is acquired when a mortgage holder forfeits on the mortgage requirements.

	<u>2021</u>	<u>2020</u>
BMO Housing program	<u>\$ 180,728</u>	<u>\$ 135,395</u>

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**10. TEMPORARY INVESTMENTS**

<u>Holder</u>	<u>Type</u>	<u>Maturity</u>	<u>Interest</u>	<u>Amount</u>
BMO Trust	GIC	February 2022	.700%	\$ 2,000,000
Bank of Montreal	GIC	February 2022	.700%	3,000,000
Bank of Montreal	GIC	February 2022	.700%	3,000,000
Bank of Montreal	GIC	January 2022	.770%	8,000,000
Bank of Montreal	GIC	December 2021	.770%	3,000,000
Bank of Montreal	GIC	December 2021	.770%	2,000,000
BMO Trust	GIC	December 2021	.770%	3,000,000
Haventree	GIC	December 2021	.980%	100,000
RFA	GIC	December 2021	.850%	100,000
Bank of Montreal	GIC	June 2021	1.00%	3,000,000
Bank of Montreal	GIC	June 2021	1.00%	2,000,000
BMO Trust Co.	GIC	June 2021	1.00%	2,000,000
Bank of Montreal	GIC	July 2021	.950%	2,000,000
Bank of Montreal	GIC	August 2021	.760%	3,000,000
Bank of Montreal	GIC	August 2021	.760%	2,000,000
BMO Trust Co.	GIC	August 2021	.760%	2,000,000
Bank of Montreal	GIC	September 2021	.800%	3,000,000
Bank of Montreal Mort. Co.	GIC	September 2021	.800%	2,000,000
BMO Trust Co.	GIC	September 2021	.800%	2,000,000
Bank of Montreal	GIC	November 2021	1.20%	7,000,000
Equitable Bank	GIC	November 2021	.810%	100,000
Home Trust	GIC	November 2021	.800%	100,000
Bank of Montreal	GIC	December 2024	2.33%	843,182
Bank of Montreal	GIC	December 2021	.750%	323,332
Concentra Bank	GIC	December 2025	1.45%	100,000
Equitable Bank	GIC	December 2025	1.60%	100,000
Home Trust	GIC	December 2025	1.60%	100,000
Homequity Bank	GIC	December 2025	1.60%	100,000
Laurentian Bank	GIC	December 2025	1.30%	100,000
Bank of Montreal	GIC	November 2021	3.06%	730,888
Bank of Montreal	GIC	November 2022	3.21%	730,888
Bank of Montreal	GIC	November 2023	3.36%	730,888
Bank of Montreal	GIC	December 2024	2.33%	1,002,346
BMO Trust	GIC	December 2021	.750%	478,750
Canadian Tire	GIC	December 2025	1.55%	100,000
Canadian Western	GIC	December 2025	1.35%	100,000
Manulife	GIC	December 2025	1.20%	100,000
Peoples Trust	GIC	December 2025	1.60%	100,000
President's Choice Bank	GIC	December 2025	1.50%	100,000
Bank of Montreal	GIC	November 2022	3.21%	868,850
Bank of Montreal	GIC	November 2021	3.06%	868,850
Bank of Montreal	GIC	November 2023	3.36%	868,850
Caisse Populaire	Account	N/A	.850%	986,356

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**10. TEMPORARY INVESTMENTS (Continued)**

Equitable Bank	GTD	February 2022	.890%	100,000
Home Trust	GTD	February 2022	.930%	100,000
Bank of China	GTD	February 2022	.900%	100,000
Laurentian	GTD	February 2022	.850%	100,000
RFA	GTD	February 2022	.860%	100,000
B2B	GTD	February 2022	.850%	100,000
CIBC Full Service	GIC	August 2021	.300%	180,333
Duo Bank of Canada	GIC	February 2022	2.35%	100,000
HomeEquity	GIC	February 2022	2.29%	100,000
CIBC Full Service- Dundee	GIC	April 2021	1.24%	138,492,034
Caisse Populaire Term Saving	TD	April 2021	1.15%	100,819,973
CIBC - Equity Fund	Shares			2,032,342
Caisse Populaire Savings	Account			1,680,937
Private Gov't Bond Fund	Shares			2,522,636
Cash balances in accounts				<u>21,840,901</u>
				<b><u>\$332,202,336</u></b>

**11. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	<u>2021</u>	<u>2020</u>
Trade payables	\$ 3,104,685	\$ 5,976,758
Accrued salaries and employee benefits payable	239,584	3,014
Other accrued liabilities	<u>6,500,590</u>	<u>4,934,043</u>
Total accounts payable	<b><u>\$ 9,844,859</u></b>	<b><u>\$ 10,913,815</u></b>

**12. EMPLOYEE BENEFIT OBLIGATIONS**

	<u>2021</u>	<u>2020</u>
Vacation pay obligation	<b><u>\$ 1,382,553</u></b>	<b><u>\$ 1,024,750</u></b>

**13. DUE TO GOVERNMENT AND OTHER GOVERNMENT ORGANIZATIONS**

	<u>2021</u>	<u>2020</u>
ISC repayables	\$ 940,222	\$ 377,228
Ontario repayables	2,101,576	1,187,359
Health Canada repayables	-	3,970
Other federal repayables	17,849	6,946
Quebec repayables	<u>59,860</u>	<u>48,668</u>
	<b><u>\$ 3,119,507</u></b>	<b><u>\$ 1,624,171</u></b>

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**14. DEFERRED REVENUE**

	<u>2021</u>	<u>2020</u>
Indigenous Service Canada	\$ 21,001,472	\$ 13,381,025
Province of Ontario	1,160,737	638,135
Other Federal Government Departments	88,785	8,517
Other	<u>3,374,088</u>	<u>578,608</u>
	<u><b>\$ 25,625,082</b></u>	<u><b>\$ 14,606,285</b></u>

Due to COVID 19 pandemic, many government funders have permitted the deferral of program funds to the next fiscal year.

**15. LONG-TERM LOANS**

	<u>2021</u>	<u>2020</u>
.76% mortgage, due December 2024, payable in equal monthly installments of \$3,630 including principal and interest (CMHC Section 95 Project 97/98 - Net Book Value \$378,984).	162,780	204,351
.76% mortgage, due June 2025, payable in equal monthly installments of \$4,270 including principal and interest (CMHC Section 95 Project 03/04 - Net Book Value \$760,211).	449,322	496,250
1.52% mortgage, due December 2022, payable in equal monthly installments of \$5,245 including principal and interest (CMHC Section 95 Project 02/03 - Net Book Value \$708,110).	396,562	451,112
1.43% mortgage, due April 2022, payable in equal monthly installments of \$3,591 including principal and interest (CMHC Section 95 Project 04/05 - Net Book Value \$954,610).	438,464	475,015
2.52% mortgage, due September 2023, payable in equal monthly installments of \$5,799 including principal and interest. 17 Units (CMHC Section 95 Project 05/06 - Net Book Value \$1,408,390).	632,771	685,717
1.97% mortgage, due December 2022, payable in equal monthly installments of \$4,573 including principal and interest. 9 Units (CMHC Section 95 Project 05/06 - Net Book Value \$900,904).	568,375	611,637
1.87% mortgage, due May 2024, payable in equal monthly installments of \$6,392 including principal and interest. 19 Units (CMHC Section 95 Project 06/07 - Net Book Value \$2,134,725).	895,807	955,247
1.14% mortgage, due June 2021, payable in equal monthly installments of \$1,937 including principal and interest. 4 Units (CMHC Section 95 Project Oak Court - Net Book Value \$419,673).	325,253	344,675
2.05% mortgage, due November 2022, payable in equal monthly installments of \$2,263 including principal and interest. 4 Units (CMHC Section 95 Project Hawthorne - Net Book Value \$544,190).	382,761	401,846
1.35% mortgage, due June 2022, payable in equal monthly installments of \$1,980 including principal and interest. 4 Units (CMHC Section 95 Project Whoville Quad 1- Net Book Value \$598,179).	437,879	455,609
1.35% mortgage, due June 2022, payable in equal monthly installments of \$1,834 including principal and interest. 4 Units (CMHC Section 95 Project Whoville Quad 2- Net Book Value \$592,404).	444,380	462,397
.68% mortgage, due August 2025, payable in equal monthly installments of \$2,864 including principal and interest. 5 Units (CMHC Section 95 Family Wellness Project- Net Book Value \$1,199,333).	<u>689,434</u>	<u>-</u>
	<u><b>\$ 5,823,788</b></u>	<u><b>\$ 5,543,856</b></u>

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**15. LONG-TERM LOANS (continued)**

Interest expense for the year on long-term debt is \$94,489 (2020 - \$99,520)

The aggregate amount of principal payments required in each of the next five years and beyond, assuming renewal at similar rates and terms, to meet loan retirement provision is as follows:

2022	\$	445,919
2023		453,173
2024		460,561
2025		459,899
2025		430,882
2026 and beyond		3,573,354

Management has a practice of refinancing long-term loans in advance of maturity.

The mortgage loans are guaranteed by ISC in lieu of a normal mortgage lien on properties. Canada Mortgage and Housing Corporation (CMHC) offers a housing development subsidy program such that approximately 50% of the operating expenses, including interest is subsidized. Interest expense on long-term loans, net of subsidies, totaled \$50,945 (2020 - \$53,564).

**16. ASSETS HELD IN TRUST FOR OTHERS**

The Council acts as trustee for a number of third parties, holding assets and administering them on their behalf. These assets held in trust are not included on the statement of financial position as assets of the Council. Amounts held in trust at the year-end are:

	<u>2021</u>	<u>2020</u>
Akwesasne Community Settlement Fund	\$ <u>61,605</u>	\$ <u>61,600</u>

**17. INTERNAL CHARGES**

Added to tangible capital assets and deferred charges during the year are certain administrative and salary amounts totaling \$78,663 (2020 - \$187,957).

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**18. CONTINGENCIES AND COMMITMENTS**

The Council has a loan facility of up to \$7,000,000 with the Bank of Montreal which may be drawn on by qualified borrowers for the purchase, renovation or construction of owner-occupied homes.

Under the terms of this facility, the borrowers are responsible for the repayment of the loans and Council provides a guarantee for the amounts outstanding under the facility. As at March 31, 2021 the Council had guarantees outstanding under this program of \$4,455,824 (2020 - \$4,978,308). These amounts have not been recognized in these financial statements.

The nature of the Mohawk Council of Akwesasne's various activities is such that there is usually litigation pending or in prospect at any time. With respect to claims at March 31, 2021, management believes the Mohawk Council of Akwesasne has valid defences and appropriate insurance coverage in place. In the event any claims are successful, management believes that such claims are not expected to have a material effect on the Mohawk Council of Akwesasne's financial position.

The Council is committed under various operating lease agreements for office equipment to pay approximately \$22,146 (2020 - \$22,146) annually over the next 3 years.

**19. ACCUMULATED SURPLUS**

The Council restricts funds to recognize the investment in property, plant and equipment and housing and housing construction loans, to meet reserve requirements of certain funding arrangements and to reflect internal restrictions placed on the use of certain funds by Council (see Schedule 6).

**20. SEGMENTED INFORMATION**

Segmented information (Schedule 4) has been identified based upon functional areas by Mohawk Council of Akwesasne. The functions have been separately disclosed in the segmented information as follows:

i) *Akwesasne Mohawk Board of Education:*

Akwesasne Mohawk Board of Education supports the education of community members on or off the territory. The departments main components are:

- Responsible to deliver education at the grade school level for the children of akwesasne. A Community elected Board of Education assists with the delivery of primary education to the community.
- Bus transportation, hot-lunch program, post-secondary education, an adult education facility for adult learners,
- Manage a tuition agreement with the city of Cornwall. Through this agreement, community students can attend local high school.
- Operate a headstart and daycare programs.

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**20. SEGMENTED INFORMATION (continued)**

ii) Department of Public Safety:

Department of Public Safety is responsible to deliver police services in the Community. The department's main components are:

- Community Policing Services;
- Organized Crime and Tobacco Unit;
- Compliance officers and;
- Marine / SAVE Unit to patrol Akwesasne waterways.

iii) *Department of Community and Social Services:*

Department of Community and Social Services is responsible to deliver various social programs in the community. The service provided are comprised of:

- Child and Family Service;
- Community Support Program;
- Dependence Treatment Centre and;
- Domestic violence shelter.

iv) *Mohawk Government:*

Mohawk Government consists of all expenditures associated with the thirteen (13) elected Council members of the Mohawk Community including any Council driven projects and all Council legal and travel.

v) *Department of Health:*

Department of Health is responsible to deliver various health programs in the community. The services provided are comprised of:

- A senior facility and chronic care facility with a combined capacity of eighty (80) beds;
- Ambulance services;
- Home and community care program;
- Medical clinics;
- Community health nurses;
- Wholistic health program.

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**20. SEGMENTED INFORMATION (continued)**

vi) *Department of Justice:*

Department of Justice is responsible to deliver various justice services to community members on or off the territory. The programs are comprised of:

- Justice administration office;
- Mohawk Court;
- Community Justice Diversion program and;
- Conservation.

vii) *Department of Infrastructure & Housing:*

The Department of Infrastructure & Housing is responsible for the physical assets of the Community. Other services include;

- Water and waste water plant;
- Street lights;
- Garbage collection;
- Affordable housing / mortgage program and;
- Various rental units.

viii) *Department of Finance & Administration:*

The Department of Finance & Administration is responsible for all administrative programs and services to Council departments. Their services include:

- Human Resource
- Finance,
- Information Technology and;
- Communications Office.

ix) *Executive Services:*

The Department consists of the Office of the Executive Director, the support staff for the Council and the Aboriginal Rights and Research Office.



**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**20. SEGMENTED INFORMATION (continued)**

x) *Economic Development:*

Department of Economic Development is responsible to deliver various Economic Development services to community members on or off the territory. The programs are comprised of:

- Community business grants;
- Training incentives/tuition,
- Maintenance of our Peacetree Mall;
- Arena operations and;
- Thompson Island Youth Camp.

Certain allocation methodologies are employed in the preparation of segmented information. Service Delivery charges and other revenue have been allocated to the segments based upon segment that generated the revenue. Government transfers have been allocated to the segment based upon the purpose for which the transfer was made. Investment income has been allocated based on the segment that holds the related investment.

The accounting policies used in these segments (Schedule 4) are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1.

Note: User charges include facility rental fees, water, sewer and garbage fees.

**21. ECONOMIC DEPENDENCE**

The Council receives a major portion of its revenue from Indigenous Services Canada (ISC) formerly Indigenous and Northern Affairs Canada (INAC) and Health Canada. The nature and extent of this revenue is of such significance that the Council is economically dependent on this source of revenue.

**22. OPERATING EXPENSES**

	<u>2021</u>	<u>2020</u>
Salaries, benefits and honoraria	\$ 47,144,407	\$ 51,525,362
Travel and training	735,044	1,515,195
Program supplies	14,041,461	9,356,387
Equipment repairs/lease and small equipment purchases	2,166,693	2,717,571
Professional fees	4,843,515	4,992,867
Non-Insured Health Benefits	9,616,177	9,454,559
Office	1,855,901	1,618,658
Facility costs	3,202,423	2,815,186
Student tuition and allowances	6,192,104	7,717,139
Community support	4,564,314	5,187,534
Minor capital	<u>4,326,020</u>	<u>4,071,509</u>
	<b><u>\$ 98,688,059</u></b>	<b><u>\$ 100,971,967</u></b>

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**23. BUDGETED FIGURES**

Budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by the Mohawk Council of Akwesasne.

**24. COMPARATIVE INFORMATION**

The comparative information has been restated to conform with current financial groupings

**25. UNCERTAINTY DUE TO ECONOMIC CONSEQUENCES OF THE CORONAVIRUS DISEASE (COVID-19) OUTBREAK**

In Mid-March of 2020, during the last month of the Council's year end, the provinces of Ontario and Quebec, declared a state of emergency in response to the public health concerns originating from the spread of the coronavirus disease.

In March of 2020, the Council's operations were scaled back considerably in response to the quarantine measures implemented by the provincial government to stop the spread of the disease.

A high degree of uncertainty persists surrounding the full economic impact of the situation. The unpredictable nature of the spread of the disease makes it difficult to determine the length of time the Council's operations will be impacted. The Council has not seen a decrease in funding, however it is expected that distributions from the Ontario First Nations (2008) Limited Partnership will be reduced. Also, a number of provincially administered programs have allowed for the deferral of unspent funds to the upcoming fiscal year when repayment would have normally been requested. No other financial impact can be reasonably estimated. Consequently, at the time of issuance of these financial statements, the effect that the abrupt decline in economic activity will have on the Council's operations, assets, liabilities, revenues and expenses are not yet known.

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**26. INVESTMENT IN GOVERNMENT BUSINESS ENTITIES**

**Total investment in government business entities**

	<u>2021</u>	<u>2020</u>
Akwesasne Harbour Development Corporation	\$ 303,000	\$ 303,000
Cornwall - Akwesasne Harbour Partnership	<u>382,482</u>	<u>312,405</u>
	<u><b>\$ 685,482</b></u>	<u><b>\$ 615,405</b></u>

**Akwesasne Harbour Development Corporation**

The Mohawk Council of Akwesasne has an investment in a wholly owned corporation, the Akwesasne Harbour Development Corporation ("AHDC"). This company in turn holds a 50% co-ownership interest in the Cornwall port facilities with the Cornwall Harbour Development Corporation ("CHDC")

	<b>Investment Cost Beginning of Year</b>	<b>Loans / Advances</b>	<b>Share of Earnings</b>	<b>Cash Distributions</b>	<b>Total Investment</b>
Akwesasne Harbour Development Corporation	\$ <u>303,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	\$ <u>303,000</u>

Summary information for this corporation, for the respective March 31st year-end, is as follows:

	<u>2021</u>	<u>2020</u>
Financial Assets	\$ -	\$ -
Financial Liabilities	<u>303,000</u>	<u>303,000</u>
Net Financial Assets	(303,000)	(303,000)
Non-Financial Assets		
Tangible Capital Assets	<u>303,000</u>	<u>303,000</u>
Accumulated Surplus	<u>\$ -</u>	<u>\$ -</u>

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**26. INVESTMENT IN GOVERNMENT BUSINESS ENTITIES (continued)**

**Cornwall-Akwesasne Harbour Partnership**

The Mohawk Council of Akwesasne has a 50% partnership interest in the Cornwall-Akwesasne Harbour Partnership. The purpose of this partnership is to operate and eventually develop and remediate the port lands in question in partnership with the City of Cornwall.

Transport Canada, as part of the transfer, has entered into a contribution agreement with the port operator to provide a sum of \$5.3M to use towards eligible expenditures during the terms of the funding agreement which will terminate in 2026.

The partnership has a fiscal year end of December 31, 2019. The information presented is for that period as it is not practical to re-create the information on a March 31, 2020 basis.

	<b>Investment Cost Beginning of Year</b>	<b>Loans / Advances</b>	<b>Share of Earnings</b>	<b>Cash Distributions</b>	<b>Total Investment</b>
Partnership Interest	\$ <u>312,405</u>	<u>-</u>	<u>70,077</u>	<u>-</u>	\$ <u>382,482</u>

Summary information for this partnership, accounted for using the modified equity method for the respective year-end, is as follows:

	<u>2021</u>	<u>2020</u>
<b>Financial Assets</b>		
Cash	\$ 764,963	\$ 624,804
Restricted cash	<u>5,068,401</u>	<u>5,187,132</u>
	5,833,364	5,811,936
<b>Financial Liabilities</b>		
Deferred revenue	<u>5,068,401</u>	<u>5,243,358</u>
<b>Net Financial Assets</b>	764,963	624,804
<b>Non-Financial Assets</b>	-	-
<b>Accumulated Surplus</b>	<u>\$ 764,963</u>	<u>\$ 624,804</u>
Total revenue	\$ 258,884	\$ 305,742
Total expenditure	<u>118,730</u>	<u>56,256</u>
<b>Comprehensive Income</b>	<u>\$ 140,154</u>	<u>\$ 249,486</u>

	<u>2021</u>	<u>2020</u>
<b>Allocated</b>		
Mohawk Council of Akwesasne	\$ 70,077	\$ 124,743
City of Cornwall	<u>70,077</u>	<u>124,743</u>
	<u>\$ 140,154</u>	<u>\$ 249,486</u>

**MOHAWK COUNCIL OF AKWESASNE**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED MARCH 31, 2021**

**27. ONTARIO FIRST NATIONS (2008) LIMITED PARTNERSHIP**

Commencing with the 2012 fiscal year and in each fiscal year thereafter during the initial renewal of the agreement between the Province of Ontario and the Ontario First Nations (2008) Limited Partnership "OFNLP (2008)", the Province of Ontario shall pay to OFNLP (2008) twelve (12) monthly payments equal to one-twelfth of 1.7% of the aggregate provincial gross gaming revenues. OFNLP (2008) then distributes to the First Nation its share of these revenues according to a formula used for that purpose. The use of these funds, according to agreements, is restricted to community development, health, education, cultural development and economic development.

The First Nation holds a unit in the Ontario First Nations (2008) Limited Partnership, and a share in a related company Ontario First Nations General Partner Inc.: the carrying value of which are nominal and are therefore not recorded in these financial statements.

## MOHAWK COUNCIL OF AKWESASNE

## SCHEDULE 1 - CONSOLIDATED SCHEDULE OF FEDERAL REVENUE TRUST FUNDS (unaudited)

YEAR ENDED MARCH 31, 2021

**Schedule of Federal Revenue Trust Funds****Revenue from land leases**

Paid to Indigineous Service Canada	<b>\$ <u>623,461</u></b>
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The revenue received has been applied to Council programs and services as follows:

Executive Services	\$ 80,000
Conservation/Compliance	100,000
Roads	100,000
Information Management	100,000
Emergency Measures	60,000
Environment	100,000
Office of Vital Statistics	<u>83,461</u>
Total revenue applied to programs	<b>\$ <u><u>623,461</u></u></b>

Note: In addition to the rental revenues received, interest in the amount of \$50,124 was received in fiscal year ended March 31, 2021. This interest income has been applied to global Council operations and is not disclosed separately on the Statement of Financial Activities.

## MOHAWK COUNCIL OF AKWESASNE

## SCHEDULE 2 - CONSOLIDATED SCHEDULE OF GOVERNMENT TRANSFERS (unaudited)

YEAR ENDED MARCH 31, 2021

## Schedule of Government Transfers

	<u>2021</u>	<u>2020</u>
Indigineous Service Canada	\$ 78,183,733	\$ 76,859,878
Human Resources Development Canada	714,921	436,204
Canadian Mortgage and Housing Corporation	440,138	414,341
Canada Border Services Agency	-	26,400
Emergency Preparedness Canada	4,424,716	5,253,614
Other Federal	<u>270,508</u>	<u>224,834</u>
	84,034,016	83,215,271
Province of Ontario	19,888,770	19,224,944
Province of Quebec	1,449,429	1,785,394
Other contributions	<u>1,999,318</u>	<u>1,636,388</u>
	<b><u>\$107,371,533</u></b>	<b><u>\$105,861,997</u></b>

## MOHAWK COUNCIL OF AKWESASNE

## SCHEDULE 3 - CONSOLIDATED SCHEDULE OF FUNDING RECONCILIATION ISC (unaudited)

YEAR ENDED MARCH 31, 2021

## Schedule of Funding Reconciliation ISC

	<u>2021</u>	<u>2020</u>
ISC Revenue per Financial Statements	\$ 78,183,733	\$ 76,859,878
Less: prior year deferred revenue	(13,381,025)	(18,801,992)
Less: prior year repayable revenue	(377,228)	(467,455)
Add: current year deferred revenue	21,001,472	13,381,025
Add: current year repayable revenue	<u>940,222</u>	<u>377,228</u>
Adjusted ISC funding received	86,367,174	71,348,684
ISC revenue per funding confirmation	<u>86,344,543</u>	<u>71,438,931</u>
Difference	<u>\$ 22,631</u>	<u>\$ (90,247)</u>
Explanation of differences:		
Recovery/(write off) of old repayables	<u>\$ 22,631</u>	<u>\$ (90,247)</u>



**MOHAWK COUNCIL OF AKWESASNE**  
**SCHEDULE 4 - CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE 2020 (unaudited)**  
**YEAR ENDED MARCH 31, 2021**

	Akwesasne Mohawk Board of Education	Akwesasne Mohawk Police	Department of Community & Social Services	Mohawk Government	Health	Justice	Department of Infrastructure & Housing	Dept. of Finance and Administration	Executive Services	Economic Development	Consolidated Totals
	<u>2021</u>	<u>2021</u>	<u>2021</u>	<u>2021</u>	<u>2021</u>	<u>2021</u>	<u>2021</u>	<u>2021</u>	<u>2021</u>	<u>2021</u>	<u>2021</u>
<b>Revenues</b>											
Federal Government	\$ 4,524,916	\$ 4,424,716	\$ 4,484,069	\$ -	\$ 16,009,328	\$ 93,925	\$ 2,995,325	\$ 7,014	\$ 49,999,632	\$ 717,402	\$ 83,256,327
Provincial Government	3,380,582	3,718,529	3,530,832	-	8,945,585	656,614	754,855	76,500	453,921	8,438	21,525,856
Other Revenues	<u>1,042,320</u>	<u>68,400</u>	<u>34,300</u>	<u>2,338,029</u>	<u>1,245,491</u>	<u>18,845</u>	<u>7,035,129</u>	<u>9,205,573</u>	<u>3,632,781</u>	<u>339,564</u>	<u>24,960,432</u>
<b>Sub-total</b>	<b>8,947,818</b>	<b>8,211,645</b>	<b>8,049,201</b>	<b>2,338,029</b>	<b>26,200,404</b>	<b>769,384</b>	<b>10,785,309</b>	<b>9,289,087</b>	<b>54,086,334</b>	<b>1,065,404</b>	<b>129,742,615</b>
Inter-Segment Eliminations	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(4,647,574)</u>	<u>(3,902,488)</u>	<u>-</u>	<u>-</u>	<u>(8,550,062)</u>
<b>Total Revenues</b>	<b><u>8,947,818</u></b>	<b><u>8,211,645</u></b>	<b><u>8,049,201</u></b>	<b><u>2,338,029</u></b>	<b><u>26,200,404</u></b>	<b><u>769,384</u></b>	<b><u>6,137,735</u></b>	<b><u>5,386,599</u></b>	<b><u>54,086,334</u></b>	<b><u>1,065,404</u></b>	<b><u>121,192,553</u></b>
<b>Expenses</b>											
Salaries & Benefits	12,197,366	6,497,513	3,744,241	289,239	12,643,642	887,449	5,227,603	2,838,447	1,879,796	393,466	46,598,762
Operating Costs	9,300,782	702,654	6,119,367	2,089,995	15,745,502	204,106	4,878,916	1,040,722	5,372,274	339,986	45,794,304
Rent	1,601,689	253,084	680,522	-	1,054,356	101,890	264,591	194,979	173,054	523,610	4,847,775
Amortization Expenses	264,853	380,480	104,148	2,608	256,047	1,745	3,006,735	19,726	164,684	-	4,201,026
Other Expenses	<u>743,033</u>	<u>738,655</u>	<u>485,886</u>	<u>3,960</u>	<u>2,040,624</u>	<u>93,267</u>	<u>853,546</u>	<u>341,072</u>	<u>348,978</u>	<u>147,233</u>	<u>5,796,253</u>
<b>Sub-total</b>	<b>24,107,723</b>	<b>8,572,386</b>	<b>11,134,164</b>	<b>2,385,802</b>	<b>31,740,171</b>	<b>1,288,457</b>	<b>14,231,391</b>	<b>4,434,946</b>	<b>7,938,786</b>	<b>1,404,295</b>	<b>107,238,120</b>
Inter-Segment Eliminations	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(4,647,574)</u>	<u>(3,902,488)</u>	<u>-</u>	<u>-</u>	<u>(8,550,062)</u>
<b>Total Expenses</b>	<b><u>24,107,723</u></b>	<b><u>8,572,386</u></b>	<b><u>11,134,164</u></b>	<b><u>2,385,802</u></b>	<b><u>31,740,171</u></b>	<b><u>1,288,457</u></b>	<b><u>9,583,817</u></b>	<b><u>532,458</u></b>	<b><u>7,938,786</u></b>	<b><u>1,404,295</u></b>	<b><u>98,688,059</u></b>
<b>Annual Surplus/(Deficit) before other item</b>	<b><u>\$ (15,159,905)</u></b>	<b><u>\$ (360,741)</u></b>	<b><u>\$ (3,084,963)</u></b>	<b><u>\$ (47,773)</u></b>	<b><u>\$ (5,539,767)</u></b>	<b><u>\$ (519,073)</u></b>	<b><u>\$ (3,446,082)</u></b>	<b><u>\$ 4,854,141</u></b>	<b><u>\$ 46,147,548</u></b>	<b><u>\$ (338,891)</u></b>	<b><u>\$ 22,504,494</u></b>

**MOHAWK COUNCIL OF AKWESASNE**  
**SCHEDULE 5 - CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE 2019 (unaudited)**  
**YEAR ENDED MARCH 31, 2021**

	Akwesasne Mohawk Board of Education <u>2020</u>	Akwesasne Mohawk Police <u>2020</u>	Department of Community & Social Services <u>2020</u>	Mohawk Government <u>2020</u>	Health <u>2020</u>	Justice <u>2020</u>	Department of Infrastructure & Housing <u>2020</u>	Dept. of Finance and Administration <u>2020</u>	Executive Services <u>2020</u>	Economic Development <u>2020</u>	Consolidated Totals <u>2020</u>
<b>Revenues</b>											
Federal Government	\$ 4,890,312	\$ 5,253,614	\$ 5,391,246	\$ 26,400	\$ 17,915,805	\$ 1,007,592	\$ 3,694,916	\$ -	\$ 44,636,533	\$ 156,352	\$ 82,972,770
Provincial Government	3,107,243	3,742,000	3,999,723	1,365,510	8,391,738	1,093,966	439,499	110,000	2,813,000	201,534	25,264,213
Other Revenues	<u>1,189,849</u>	<u>90,086</u>	<u>367,539</u>	<u>1,327,542</u>	<u>1,619,670</u>	<u>116,980</u>	<u>6,553,374</u>	<u>5,117,075</u>	<u>451,467</u>	<u>575,670</u>	<u>17,409,252</u>
<b>Sub-total</b>	9,187,404	9,085,700	9,758,508	2,719,452	27,927,213	2,218,538	10,687,789	5,227,075	47,901,000	933,556	125,646,235
Inter-Segment Eliminations	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(4,503,016)</u>	<u>(3,524,619)</u>	<u>-</u>	<u>-</u>	<u>(8,027,635)</u>
<b>Total Revenues</b>	<u>9,187,404</u>	<u>9,085,700</u>	<u>9,758,508</u>	<u>2,719,452</u>	<u>27,927,213</u>	<u>2,218,538</u>	<u>6,184,773</u>	<u>1,702,456</u>	<u>47,901,000</u>	<u>933,556</u>	<u>117,618,600</u>
<b>Expenses</b>											
Salaries & Benefits	12,469,338	6,625,721	5,817,767	257,285	13,273,168	2,143,595	5,405,596	2,899,297	1,337,317	627,032	50,856,116
Operating Costs	11,571,095	1,090,097	6,510,298	2,232,850	16,904,441	872,417	4,434,310	1,353,468	897,188	418,239	46,284,404
Rent	1,310,146	227,193	706,240	-	1,039,903	113,814	228,888	168,519	79,941	545,592	4,420,236
Amortization Expenses	210,380	297,343	91,802	3,210	252,829	2,145	2,957,549	185,577	-	-	4,000,835
Other Expenses	<u>423,124</u>	<u>103,907</u>	<u>428,139</u>	<u>-</u>	<u>1,017,795</u>	<u>112,875</u>	<u>949,328</u>	<u>175,912</u>	<u>162,936</u>	<u>63,996</u>	<u>3,438,010</u>
<b>Sub-total</b>	25,984,083	8,344,261	13,554,246	2,493,345	32,488,136	3,244,846	13,975,670	4,782,773	2,477,383	1,654,859	108,999,601
Inter-Segment Eliminations	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(4,503,016)</u>	<u>(3,524,619)</u>	<u>-</u>	<u>-</u>	<u>(8,027,635)</u>
<b>Total Expenses</b>	<u>25,984,083</u>	<u>8,344,261</u>	<u>13,554,246</u>	<u>2,493,345</u>	<u>32,488,136</u>	<u>3,244,846</u>	<u>9,472,654</u>	<u>1,258,154</u>	<u>2,477,383</u>	<u>1,654,859</u>	<u>100,971,967</u>
<b>Annual Surplus/(Deficit) before other item</b>	<u>\$ (16,796,679)</u>	<u>\$ 741,439</u>	<u>\$ (3,795,738)</u>	<u>\$ 226,107</u>	<u>\$ (4,560,923)</u>	<u>\$ (1,026,308)</u>	<u>\$ (3,287,881)</u>	<u>\$ 444,302</u>	<u>\$ 45,423,617</u>	<u>\$ (721,303)</u>	<u>\$ 16,646,633</u>

**MOHAWK COUNCIL OF AKWESASNE**  
**SCHEDULE 6 - CONSOLIDATED STATEMENT OF CHANGES IN ACCUMULATED SURPLUS (unaudited)**  
**YEAR ENDED MARCH 31, 2021**

	Investment in property, plant and equipment	Investment in housing and housing construction loans	Internally restricted				Unrestricted accumulated operating surplus	<b>2021</b>	<b>2020</b>
			ISC	Casino Rama (OLG)	Dundee Land Claim	Other			
<b>Balance at beginning of year</b>	\$ <u>109,668,857</u>	\$ <u>6,909,469</u>	\$ <u>15,509,583</u>	\$ <u>30,656,014</u>	\$ <u>235,536,152</u>	\$ <u>12,465,498</u>	\$ <u>1,677,847</u>	\$ <u>412,423,420</u>	\$ <u>160,240,635</u>
<b>Annual surplus (deficit) before transfers - allocated</b>	7,049,078	360,962	15,447,120	3,466,141	2,471,882	1,519,910	(7,810,599)	22,504,494	16,646,633
<b>Investment in Government Business Entity</b>	-	-	-	-	-	-	-	-	-
<b>Transfer to Mohawks of Akwesasne Community Settlement Trust</b>	-	-	-	-	-	-	-	-	235,536,152
<b>Inter-fund transfer to (from) unrestricted</b>	<u>(4,972,626)</u>	<u>(825,093)</u>	<u>(1,036,343)</u>	<u>(894,015)</u>	<u>-</u>	<u>(140,274)</u>	<u>7,868,351</u>	<u>-</u>	<u>-</u>
<b>Net change in accumulated surplus for the year</b>	<u>2,076,452</u>	<u>(464,131)</u>	<u>14,410,777</u>	<u>2,572,126</u>	<u>2,471,882</u>	<u>1,379,636</u>	<u>57,752</u>	<u>22,504,494</u>	<u>252,182,785</u>
<b>Balance at end of year</b>	\$ <u>111,745,309</u>	\$ <u>6,445,338</u>	\$ <u>29,920,360</u>	\$ <u>33,228,140</u>	\$ <u>238,008,034</u>	\$ <u>13,845,134</u>	\$ <u>1,735,599</u>	\$ <u>434,927,914</u>	\$ <u>412,423,420</u>