

GENERAL MEETING AGENDA

Onerahtókha/April 24th, 2025

Kawehno:ke Recreation Center

6:00 p.m.

1. CALL TO ORDER

- A. Opening Address
- B. Council Attendance
- C. Moment of Silence

2. COUNCIL AGENDA ACCEPTANCE

3. RULES OF ORDER

4. ACTION ITEMS | Enniskó:wa/March 27th, 2025

5. PRESENTATION | MCA Budget 2025-2026

6. PRESENTATION | MCA Audit 2023-2024

7. RESOLUTION | General Meeting Minutes dated Enniskó:wa/March 27th, 2025

8. ANNOUNCEMENTS

- A. Onerahtohkó:wa/May District and General Meeting

9. ADJOURNMENT

- A. Closing Address
- B. Motion to Adjourn

General Meeting Cancellation Protocol:
MCR 2015/2016 - #260 In the unfortunate circumstance where a community member passes in one of the three districts, the meeting will occur as regularly scheduled in the other two districts where the member did not reside. A moment of silence will also be taken in their memory.



General Meeting Rules of Order

Prologue:

General Meetings are to occur the last Thursday of each month and will occur in each district on a rotating basis in Kawehno:ke, Kana:takon, and Tsi Snaihne.

The exception to this is with the General Meeting Cancellation Protocol: MCR 2015/2016 - #260 *In the unfortunate circumstance where a community member passes in one of the three districts, the meeting will occur as regularly scheduled in the other two districts where the member did not reside. A moment of silence will also be taken in their memory.*

The General Meetings are an opportunity for Community Members to hear information from Council and assist Council with issues that affect the community.

The following General Meeting Rules were originally developed at a community General Meeting in July of 2006. The principles for 'General Meeting Rules' is based on respect for each other, and all attendees are expected to behave respectfully and professionally at all times.

General Meeting Rules:

1. Meetings will start at 6:00 p.m. and proceed to a maximum of 8:00 p.m. at which point the community will be asked if they choose to continue past 8:00 p.m.
2. Personal issues will not be dealt with in a public forum/General Meetings. Personal items can be dealt with on an individual basis with Council Members (or by appointment through the Mohawk Government Office).
3. If you have questions or comments during the meeting – raise your hand and wait to be acknowledged by the Chairperson. The Chairperson will keep note of the order that community members indicate to be acknowledged.
4. Please keep the questions and comments relevant to the point of order within the agenda and be considerate of the time used.
5. A list will be made of issues you wish to address to Council and if the answer cannot be provided at the current meeting, the issue will be taken back to Council table for further discussion and follow-up.

Leonard Lazore
Grand Chief

MARCH 2025

MONTHLY REPORT

www.akwesasne.ca



March 3-7

- Weekly Council Meeting
- 2024 Financial Budget Meeting with Director of Finance
 - We discussed the budget for the next fiscal year with Finance Director outlining monetary needs for our community.
 - Discussed financial planning.
- Border Partners Meeting
 - We had a meeting with CBSA, The Mohawk Tribe, and the US Border regarding community concerns about the process for education and border crossing.
- Transport Canada Land Disposition Meeting
 - Transport Canada made a presentation to Council about 8 lots for sale on the shore of Cornwall and in Iroquois.
 - We are reviewing these lots for residential and business opportunities.
- Emergency Measures Plan – Roles & Responsibilities Meeting
 - The Emergency Measures team lead a training for Council to be prepared for a community emergency.
- Executive Committee Meeting
 - The Committee discussed and is addressing a grievance.
- Governance Committee Meeting
 - The Committee discussed the public Council Meeting preparations and the room layout.
 - Also discussed the need for policy review as it relates to privacy laws in Canada.



Grand Chief Lazore and David Quartermain – Director of Real Property Management Transport Canada

March 10-14

- Weekly Council Meeting
- Financial Budget Pt. 2 with Director of Finance Administration
 - Council continued the discussion on revisiting the budget for the next fiscal year.
- March Akw-Canada MT Negotiations Day 1
- CBSA President Visit to Akwesasne
 - The CBSA President Erin O’Gorman and her team visited Akwesasne to discuss the future relations of our organizations.
 - We discussed the border crossing as it relates to safety and security and the new measures that the Canada and US are going to be implementing and our need to participate in those discussions.
 - It is confirmed that our Remission Order for the Cornwall Port of Entry is still in effect.
- Governance Committee Meeting
 - This meeting was a continuation of the discussion on the public Council meetings and the room layout.
 - Also discussed the need for audio and visual equipment.
- Minister Lafreniere Prep Meeting
 - Council prepped for the Minister visit next week with some notable discussion topics.
 - Discussed border issues, health, economic development, French language (Bill 91), conservation.



March 17-21

- Weekly Council Meeting
- Meeting with the President of OPG Nicole Butcher in Toronto ON
 - I went to Toronto to visit Nicole to discuss the OPG Agreement and future relations between us.
 - Agreed to establish target outcomes for employment and contracting work for Akwesasronon.
 - This commitment will be shared at the upcoming steering and POM Committee meetings.
- ISC & COO Leadership Morning Session - Emergency Management
 - We discussed the development of a emergency management leadership table for First Nations in Ontario.
 - We discussed creating a terms of reference and the governance structure.
- Meeting with Ian Lafreniere Quebec Minister Responsible for Relations with the First Nations and the Inuit.
 - We provided updates on our community's advancements, needs, and priorities, highlighting key areas such as healthcare access, border safety, economic development, Language (Bill 91) and conservation efforts. Discussions reinforced the importance of strong partnerships to ensure Akwesasne's concerns are heard and addressed at the provincial level.
 - We agreed that we will work on creating a separate Quebec Language agreement for Akwesasne so that residents and employees will be exempt from the French language.



Grand Chief and Nicole Butcher - OPG President



Grand Chief Lazore and Minister Ian Lafreniere

March 24-28

- Weekly Council Meeting
- King Charles III Coronation Award Ceremony
 - Attended the award ceremony in St. Andrews to support our outstanding community member Feryn King receiving the King Charles III Award nominated by Member of Parliament Eric Duncan.
- Jay Treaty Border Alliance Meeting (Zoom)
 - Meeting with National Chief Cindy Woodhouse to discuss setting up an MOU between the Jay Treaty Border Alliance and AFN to reduce the duplication of work.
 - Akwesasne invited the National Chief Cindy Woodhouse to tour Akwesasne so she can see our unique border situation first hand.
 - I invited neighboring border communities to join the meeting between Akwesasne and the Assistant Deputy Minister Chris Moran.
 - We will be discussing the new security measures that will be coming that will effect Akwesasne.
- NYS Land Claim Amendment review
 - The agreement was amended to remove the Mohawk Nation Council of Chiefs.
- DEV Centre Tour
 - Council went to the DEV Centre for a tour to discuss potential meeting and office space.
- AFNQL Special Chiefs Assembly
 - I attended AFNQL in Montreal to vote on a resolution: Negotiation and Development of a Transition Plan for a New Health and Wellness Governance Model by and for First Nations in Quebec.



Grand Chief Lazore and Chief Theresa Jacobs with Feryn King



The Grand Chief Lazore, District Chief Theresa Jacobs, Feryn King, and MP Eric Duncan

Estimated Monthly Spending:

- **\$2771.04 CAD**
- **\$850.00 is pending for reimbursement**
- **THIS IS AN ESTIMATED COST**



VANESSA ADAMS

Kawehno:ke District Chief

MOHAWK COUNCIL OF
AKWESASNE



The AFN National Forum on Justice: Revitalization of First Nations Laws and Legal Orders

April 2nd-3rd, 2025

Portfolio Connections- Public Safety, Border Collaborations BCI

Focused on revitalizing First Nations laws and reforming the criminal justice system. Part 2 of the Recommendations Report addresses four key areas: revitalization and creation of First Nations traditional laws, justice administration, and Enforcement within communities. The significance of these laws for community, language, and culture, along with four pillars for restoring and implementing First Nations Indigenous justice and systems for earth, language, gender, and spiritual.

Policing Perspective on Enforcement Presenters: Teddy Manywounds, G4 Justice Director, Tsuut'ina Nation, Treaty 7 Territory

Chief Jerry Jack, Mowachaht/ Muchlaht First Nation

- **Jurisdictional Conflicts:** The primary challenge discussed is the conflict between First Nations' inherent right to self-governance and the existing jurisdictional framework, which often leaves First Nations reliant on federal and provincial policing systems. This hinders their ability to effectively enforce their own laws.
- **Enforcement Mechanisms:** The panelists discuss various approaches to enforcement, including using provincial courts (with limitations) and developing their own court systems (which require significant funding). They explore creative solutions for specific contexts like economic development zones.
- **RCMP Relations:** A significant portion of the discussion focuses on the relationship between First Nations communities and the RCMP, highlighting issues of racism, lack of understanding of Indigenous cultures and governance, and selective enforcement. The need for improved training and cultural awareness for RCMP officers is emphasized.
- **Self-Governance and Self-Determination:** The overarching theme is the desire for greater self-determination in policing. This includes establishing First Nations-controlled police forces, developing their own laws and enforcement mechanisms, and incorporating traditional practices into policing to better serve their communities.
- **Transparency and Accountability:** The importance of transparency and accountability from policing agencies to First Nations communities is highlighted. Effective communication strategies and community involvement in governance are suggested as crucial for building trust and improving services.
- **Traditional Governance and Ceremony:** Integrating traditional governance structures and ceremonies into policing practices is discussed as a potential solution for improving community relations, fostering understanding, and developing culturally appropriate enforcement methods.

TRAVEL REPORT APRIL 1ST-4TH, 2025-

Keynote discussions and presentations included the following vital information:

Community Support and Youth Engagement - keeping youth busy, cultural preservation, economic development, community-based solutions, community engagement and reconciliation, operationalizing inherent jurisdiction, overcoming barriers and resistance through transparency, education, and demonstrating a community-centered approach, the loss of children to the child welfare system, federal vs. Indigenous laws, alternatives to incarceration, land-based healing, intergenerational connections, international transmission of knowledge.



Akwesasne Justice Program Presented cases from the Akwesasne Couples Property Law

April 2nd 2025

Bonnie Cole

Rosebud Cook

Akwesasne's Couples Property Law development procedures and Cases in Akwesasne with outcome patterns



FNMP

April 27th - 29th, 2025

First Nations Major Projects Coalition - Economic Development

UPCOMING

IFN Quarterly
April 14-16th 2025

Enforcement of First Nations Laws and Legal Orders Under the Indian Act, Enforcement of First Nation laws is not assigned to a specific department creating gaps in the ability of First Nations to enforce laws. Decades of this enforcement gap results in federal, provincial/territorial, and municipal police agencies refusal to enforce First Nations laws.

Refusal to enforce First Nations laws came to the forefront during the COVID-19 pandemic, when the safety and health of First Nations was at risk due to the inability to enforce First Nations laws.

The Concurrent Sessions within Enforcement sought to understand the enforcement challenges faced by First Nations and highlight First Nations-led solutions.

Development and Operationalization of Indigenous Child Wellbeing Laws

Modern Treaty Self-Government Perspective – Déliné Got'iné Government

VANESSA ADAMS

Kawehno:ke District Chief



MOHAWK COUNCIL OF
AKWESASNE



Weekly Council Meeting

April 7, 2025, Council Meeting presentation from AFWP Anti-Human Trafficking

Discussion items included: Orange Shirt day, Dr Horn Presentation, Snye Firemen Meeting, Electronic Signatures, Right to Play, Real ID for travel, Youth Wellness Hub Ontario YWHO,

MCRS:

Legal Counsel Renewal, BMO/Housing Upgrades, AMBE Bus Purchase

MCA Portfolio & Committee Re-selections

April 7th, 2025, Due to the request of council members a portfolio re-selection was facilitated by Mohawk Government Staff I have taken this opportunity to leave the Dept. of Health and the Government Secretariat. I have added Finance Committee and Governance Committee

MCA Portfolios include:

Akwesasne Rights and Research Office ARRO,
Public Safety,

Dept of Social Services DCSS,
Dept of Economic Development

MCA Internal Committees include:

Governance,
Finance,
Special Needs,
Special Needs Fund,
Executive,
CBSA BCI,
Lobbying,

Directors/Council Border Tariff Strategies Meeting

April 8th, 2025, , Proactive planning meeting with MCA Council and Directors facilitated by the A/ED Shannon Roundpoint in order to create a space for planning and dialogue to minimize the impacts of Tarriffs within Akwesasne.

Department of Infrastructure, Housing and Environment DIHE and Council Meeting

April 8th, 2025 SRMT/MCA Emergency Water Connection
Information session provided by L. Papineau, D. Seymour and J. Adams in preparation for ongoing discussions with the SRMT Leadership.

WEEKLY REPORT

APRIL 7TH - 11TH, 2025

Youth Wellness Hub Ontario Meeting

April 9th, 2025

Presentation of the opportunity and selection of Akwesasne for funding as a location for a Youth Wellness Hub Ontario. Youth Wellness Hubs Ontario (YWHO) is part of an Integrated Youth Services (IYS) initiative aimed at bridging the gaps in the youth mental health and substance use sectors across Ontario. YWHO encourages local service providers to collaborate in innovative ways, offering young people aged 12 to 25 access to a comprehensive range of integrated services tailored to their unique needs. These services include mental health and substance use support, primary care, education, employment, housing, and various social services, all within a welcoming youth-friendly environment. Stay tuned for updates as meetings progress. (Please note, this is distinct from the previously mentioned DCSS Youth Hub.)



Kawehno:ke District

Inquiries

New Recreation

building needs,

FNCFS,

Enbridge, Funding

Opportunities, Tariffs,

ID Requirements for

students Oversight

Committee, Fishing,

CBSA

alternate/delayed

reporting



IFN

April 14th - 16th, 2025

**Independent First Nations
Quarterly Meetings
Ottawa**

UPCOMING

**FNMPAC April 27th - 29th
Toronto ON**

The Special Needs Committee met on April 9, 2025, for a presentation by Alicia Hill from DCSS on the early-stage MCA Special Needs Program development. The committee supports this initiative, which aims to address long overdue and increasing need for services such as:

- Respite care
- IEP assessments
- Therapeutic education (OT/PT)
- Training for caregivers, first responders, and teachers
- Educational devices
- Psychoeducational assessments
- Home adaptability
- Partnerships and networking
- Cultural connectivity and education
- Inclusivity and accessibility

Updates on the program's progress will be shared with the community.



VANESSA ADAMS

Kawehno:ke District Chief

TRAVEL/WEEKLY REPORT

APRIL 14TH-17TH, 2025-

MOHAWK COUNCIL OF AKWESASNE



Weekly Council Meeting April 14, 2025,

Council Meeting presentation from A/ED Strategic Plan Update, Dev Cor Update from previous meeting and tour of Dev Cor. Provided by Ec Dev Director

Discussion items included: Iroquois Caucus, IFN Quarterly, General Meeting Agenda April 24, 2025, Ottawa U cohort visit, Spring Clean Up, Legal Memo, Council Roundtable, Interview request updates from council members

MCRS:

Pilot program funding, New updated portfolio committee listings, Indigenous Institutes Facilities Renewal Program Grant, Literacy & Basic Skills Program, Indigenous Institutes Independent Program Development, Healing Fund. Independent First Nations

IFN Quarterly Meeting in person Delta City Centre, Ottawa ON April 15-17th 2025,

IFN Quarterly Meeting

April 15th-17th, 2025 Attended in person (proxy) member of the IFN EAC

Agenda Items Included

•IFN Executive Administrative Committee Update: The committee provided administrative and staffing updates. Finance and audit presentations

• IFN First Nations Banking Initiative: The IFN Chair provided information for consideration and meeting will be scheduled to Council and Economic Development Director to get more information

• Canadian Human Rights Tribunal: Updates provided by OKT Law Maggie Wenté Ontario Child Welfare Agreement Update presentation and Q&A Capital Update

•IFN Community Round-table Updates: Opportunity for communities to share concerns and successes happening in the 12 IFN Communities. Opportunity to find common interests themes and concerns. Also discussion on Ministers meetings based on IFN Community needs and requests. It was asked that the interconnectedness of the ministries be included with common themes identified to better prepare for the meetings.

• Jay Treaty Alliance and Tariffs: The importance of being proactive and aware of federal and provincial government, focus areas for leadership. followed by Q&A and open discussion. Impact of FN communities, Relevance to FN Leadership, Current Status and recommendations, brief explanation of the 5 Technical Tables consisting of: Border Crossing Experience, Entry of Goods, Sect 19, Identification and travel documents, Safety and Security,

Holiday Good Friday April 18, 2025

IFN Community Round Table Updates Chief Adams proxy

April 16th, 2025, Mohawk Council of Akwesasne

Border Crossing Issues US & Canada impacts Akwesasne daily and our way of life,

Tariffs - Akwesasne Remission Order

CBSA has entered caretaker mode, Remission Order, Tariffs, ID Document Requirements "REAL ID" (US/Canada)

Impacts to students, and communities, creating partnerships, ID clinics, impacts of recruitment and retention, Service Providers licensing and language, Travel Advisory, Child Rights Law Development, HR Opportunities

Post- Majority Updates & Jordan's Principle Update

Maggie Wenté, OKT
Law

April 16th, 2025

Jordan's Principle
Implementation Review,
Implementation and
tribunal review, Impact
on service coordination,
challenges with backlogs
and group requests,
political advocacy,
impacts, and evaluation

MCA Department of Health

Announcement of new
Community Paramedic
Indigenous Patient
Navigator CPIPN.

This new pilot program
launched on April 2nd,
2025 for more information
please call 613-575-2341
ext. 3247
to book or to find out more
information

GM

April 24th, 2025

Budget and Audit Presentations

UPCOMING APRIL 27TH-29TH

The 8th Annual FNMPC
Conference: Valuing
Reconciliation in Global Markets

Kawehno:ke District Inquiries this week included:

CCH Cornwall Community Hospital Inquiry,

Special Needs - applications provided & available online

New Recreation building needs wtg

Carbon Tax \$ plans? consultation?

Enbridge information

CBSA Tariffs / Akwesasne residents remission order

ID Requirements for students - REAL ID

CBSA alternate/delayed reporting

CBSA community member complaints

Detox questions

613-363-3891 613-575-2250(2174)

chief.vanessa.adams@akwesasne.ca



VANESSA ADAMS

Kawehno:ke District Chief

MOHAWK COUNCIL OF
AKWESASNE



WEEKLY REPORT
APRIL 21ST - 25TH, 2025

Weekly Council Meeting

No weekly council meeting due to Easter Holiday Monday April 21st, 2025

Portfolios: Akwesasne Rights and Research Office ARRO, Public Safety, Dept. of Community & Social Services, Dept. of Economic Development.

ARRO Meeting Cairn Island & Enbridge

April 22nd, 2025

Council Discussion and update on the status of Cairn Island, Cairn Island ATR, and next steps council will decide on.

Meeting with Enbridge

Discussion on Community Consultation and clarification of who to contact for MCA organization, emails to be forwarded to info@akwesasne.ca and communications will re-direct to avoid loss or lack of timely responses



Kawehno:ke District

Inquiries

included CCH Inquiry, Special Needs, New Recreation building needs, Carbon Tax \$ Enbridge, CBSA Tariffs, ID Requirements for students Oversight Committee, Fishing, CBSA alternate reporting

GM

April 24th, 2025

**Annual Budget Meeting
and Audit presentations**

UPCOMING

**FNMPC April 27th - 29th
Toronto ON**

MCA Governance Committee Meeting

April 25th, 2025, New committee meetings weekly - each Friday 9am received meeting minutes for review

Executive Committee Meeting

April 25th, 2025, Meeting of committee with Pathways Executive Search

613-363-3891 613-575-2250(2174)

chief.vanessa.adams@akwesasne.ca

Special Needs Policy Committee Updates

Eligible recipients are:

1. Children/youth ages (0- Deceased), and their families and/or caregivers requiring assistance and/or supports to address their child/youth's needs due to child/youth's limitation(s).
2. Enrolled Members; Applicant is a member of Akwesasne, Applicant is eligible for membership, Applicant is acquiring membership, Applicant is within probationary membership (Refer to the membership code).
3. Resident within the Territory under jurisdiction of MCA. The applicant must provide proof of residency (i.e., telephone bill, utility bill, signed declaration from parents that minor is residing at home).

Information Sharing:

a) Members shall have the option to consent to share their information within the Mohawk Council of Akwesasne programs to improve service delivery and coordination.

b) Consent page is attached in the application.

Electronic Application:

A) An electronic fillable document for the special needs application and renewal has been added to the Mohawk Council of Akwesasne website to facilitate easier access for community members.

Jurisdiction: This jurisdiction allows individuals caring for a registered member of Akwesasne whom reside in the Mohawk Council of Akwesasne or within the approved radius of Akwesasne identified in the Akwesasne Heating Assistance Program map MCR 2024-2025 #259.



Chief Lisa Francis-Benedict



Kawehno:ke District

Email: chief.lisa.fbenedict@akwesasne.ca Cell: 613-577-5593

PORTFOLIOS

Akwesasne Mohawk Board of Education
(AMBE)
Department of Infrastructure, Housing and
Environment (DIHE)
Akwesasne Justice Department (AJD)
Entewatathá:wi Nation Building (NB)

COMMITTEES

Internal:

Canada Border Services Agency (CBSA), Governance,
Iroquois Caucus (IC), Youth, Elders, Culture and
Language (YECL)

External:

Chiefs of Ontario First Nations Women's Council
(FNWC)
Chiefs of Ontario Chiefs & Technical Committee on
Languages and Learning (CTCLL)
COO Ontario Bilateral Education and Learning Table
(OBELT)

Monthly Report for Onerahtókha 2025

Last month, I provided an update on “**My First Six (6) Months as a District Chief**”, I am wondering if you have any other comments. What changes can Council make to improve how we are reporting, how we are conducting our meetings, etc. I would like to be part of the changes for improvement in these areas. I would like to hear your recommendations and suggestions for these changes.

This month, I attended the weekly **Council Meetings and monthly Portfolio Meetings**. These meetings occur on a consistent and regular basis. There has been an update on the portfolios, some Chiefs have changed their portfolios up a bit. I did not and feel it's too early to be changing it up as I continue to learn about the portfolios that I hold. I will report further on these meetings in my report next month. But if you have any questions on one of the portfolio areas, please do not hesitate to contact me.

Council Meetings will be going “live” with a projected start date of Ohiarí:ha/June 2nd, 2025. Once everything is fine tuned, an announcement will be made.

Council met with the **Saint Regis Mohawk Tribe (SRMT) on Onerahtókha/April 15th, 2025** at the SRMT Community Services Building. The building is very nice, to say the least and was very impressed with the Food Services Distribution Program. One of the very important topics of discussion took place on the new **Free Application for Federal Student Aid (FAFSA) Guidance which is impacting “American Indians” born in Canada**. I also attended a meeting at the **Mohawk Nation Council Longhouse on Onerahtókha/April 5th, 2025** where information was distributed related to the **Green Card for an American Indians born in Canada**. According to information from the U.S. Citizenship and Immigration Services (USCIS), “*American Indians born in Canada (with at least 50% American Indian blood) cannot be denied admission to the United States. However USCIS will create a record of admission for permanent residence if an American Indian born in Canada wishes to reside permanently in the United States (source: www.uscia.gov/green-card-eligibility/green-card-for-an-american-indian-born-in-canada).* They list steps for requesting a creation of record. “Canadian students” are being asked to obtain a Green Card in order to be considered for funding. Part of the issue and very much a real concern of many is that applicants are being asked to identify themselves as an “Alien” in order to receive an alien registration number (A99999999) and be able to apply for funding. More information on the FAFSA requirements can be found under Section 289 (search for 2024-2025 Federal Student Aid Handbook | 2024-2025 Federal Student Aid Handbook). At this present time, staff of the Akwesasne Mohawk Board of Education (AMBE) are examining this issue/concern further. A community meeting will be announced.

This monthly report is provided as part of the Council's aim towards providing a transparent and efficient governing system, which will also provide information to members of the community on updates of Mohawk Government, Portfolios and Monthly Activities.

I also attended a meeting regarding **Kanien'kéha Language Revival on Onerahtókha/April 12th, 2025**. This is one of many groups that have the same mission of "revival of the language". The next meeting is scheduled for Onerahtókha/April 26th, 2025. There are many initiatives in the community that are supporting the learning and revival of the language. The SRMT has also developed a Entsitewatatihake' (We Will Speak Again) Kanien'kéha Language Strategy 2024. A copy can be found on the SRMT Community Portal. I have yet to read it, but plan to.



Have you seen or used iMohawk yet?

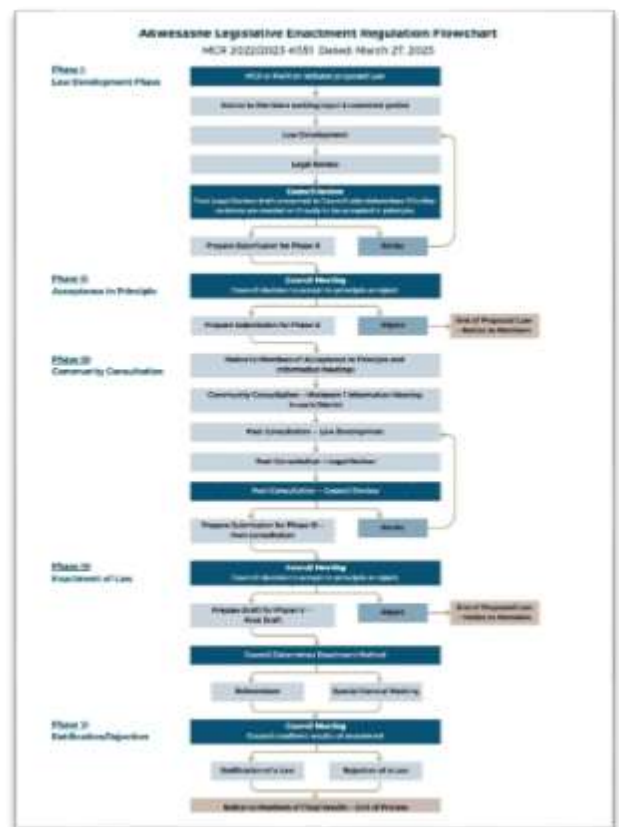
iMohawk is AMBE's interactive website where you can learn Kanien'kéha anywhere and at any time. Click the link <http://imohawk.ambe.ca/> and use password: skah123 to log in.

As part of the Justice Portfolio, I have been sitting on the development of **Eniethihswanón:na / We Will Protect, Surround Them / Watch Their Back Law**. The law supports the inherent right to care for our Ratiksa'okòn: 'a (Akwasasne Children) based on our traditions, principles and values, and have maintained jurisdiction over our Ratiksa'okòn: 'a. The law is a critical step in exercising jurisdiction over Kaksà:ta (Akwasasne child) and Kahwá:tsire (Akwasasne family) matters for the Mohawks of Akwasasne. The Akwasasne Law Enactment Procedural Regulation (ALEPR) will be followed for the development of the law.

Community input is the key and important in all law development. There will be different community sessions scheduled for the review in the upcoming months. Once dates are confirmed, an announcement will be made. Please be sure to attend. Your input is valued.

A copy of the ALEPR can be found on the website www.akwasasne.ca.

For further information, contact the Akwasasne Justice Department at 613-575-2400.



COMMUNITY SURVEY: HOW SHOULD WE TEACH YOU ABOUT SELF-GOVERNMENT?

The Mohawk Council of Akwasasne's Entewatathá:wi (Nation Building) Office wants your input! They are conducting a survey to better understand community awareness, understanding, and thoughts on the Entewatathá:wi Self-Government Agreement (ESGA).

This monthly report is provided as part of the Council's aim towards providing a transparent and efficient governing system, which will also provide information to members of the community on updates of Mohawk Government, Portfolios and Monthly Activities.

Your feedback will help shape how they engage with the community and ensure everyone stays informed throughout the ESGA education process. All responses are confidential and will be used to strengthen communication and outreach.

<p>💬 Make your voice heard — take the survey today!</p> <p>📅 Survey open until Onerahtohkó:wa 8, 2025.</p>	<p>🔗 https://forms.office.com/r/fwKbAhzaBd</p> <p>🎁 Weekly prize draws for participants!</p>
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Nia:wen for sharing your thoughts! If you have any questions, contact the Entewatathá:wi program at entewatathawi@akwesasne.ca or 613-575-2250 ext. 3190.

AMBE REGISTRATION FOR 2025-2026 SCHOOL YEAR

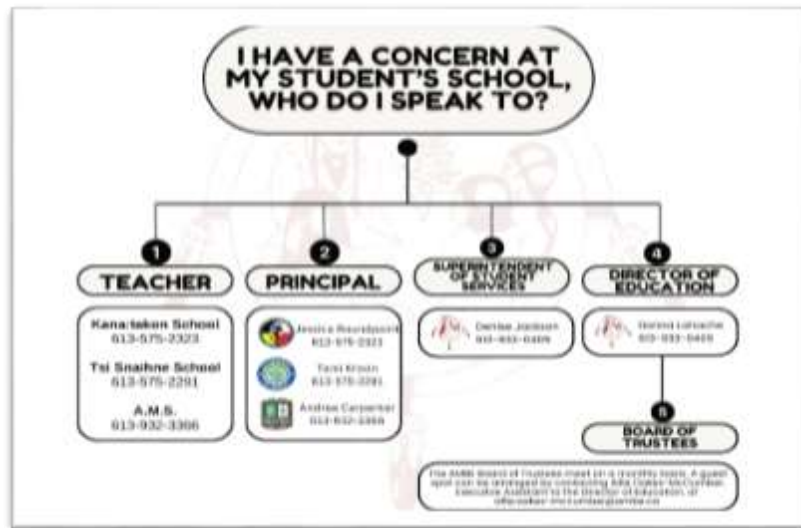
The Ahkwasáhsne Mohawk Board of Education (AMBE) is reminding families that student registration for the 2025–2026 school year is currently open and will close on **Onerahtohkó:wa 30, 2025**. Parents and guardians can enroll children in K4 through Grade 8 at any of the three district schools: Ahkwasáhsne Mohawk School (AMS), Kana:takon School, and Tsi Snaihne School.

Registration packets will be available at each district school and the AMBE Board Office, located at 169 International Road, Akwesasne, ON. At this time, online registration is not available.

To enroll in K4, children must be four years old by Seskehkó:wa 30, 2025, and fully potty trained.

When submitting a registration, families will need to provide: 2025–2026 Registration Form, child's immunization record or waiver, child's birth certificate, child's Certificate of Indian Status (Status Card), child's health card.

For more information, contact the AMBE office at 613-933-0409.



Board of Trustees

Kawehno:ke

Kathleen Papineau, Chair

Kuy Chaussi, Co-Chair

Kana:takon

Cecelia King

Elizabeth Sawatis

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Mary Terrance

To get in touch with one of the Board of Trustees contact the Board Office.

Did you know that MCA has a Donation Policy? The policy allows for monetary donations to the community of Akwesasne. This could be used for funerals, team/group applications, etc. The maximum amount for an individual is \$500 and the maximum amount for a team/group is \$1,500. For further information contact Admin. #1 at 613-575-2250.

I did not travel anywhere during this month but attended (virtually) the **Assembly of First Nations National Forum on Justice: Revitalization of First Nations Law and Legal Order on Onerahtókha/April 2-3, 2025**. Staff from the Akwesasne Justice Department participated as well. Bonnie Cole, Legal Counsel and Rosebud Cook, Akwesasne Court Administrator presented at the conference on Enactment, Adjudication and Enforcement of Laws at the forum.

The objective of this Justice Forum was to provide First Nations an opportunity to discuss the revitalization of First Nations laws and legal orders that will inform the implementation of the First Nations component of the Indigenous Justice Strategy. The Forum provided a space for First Nations throughout Canada to share knowledge and advance efforts to revitalize First Nations justice processes, laws, and legal systems.

Please do not hesitate to contact me if you have any further questions. Nia:wen for taking the time to read my monthly report.

~ Lisa



Chief Lacey Pierce

Kawehno:ke District



Email: Chief.lacey.pierce@akwesasne.ca Office: 613-575-2250 Ext 2173 Cell:613-363-3498

This monthly report is provided as part of Council's aim towards providing a transparent and efficient governing system, which will also provide information to members of the community on updates of Mohawk Government, Portfolios, and Monthly Activities.

Portfolios:

- Akwesasne Mohawk Board of Education (AMBE) **DROPPED**
 - Department of Community and Social Services (DCSS) **DROPPED**
 - Department of Health (DOH)
 - Public Safety
 - Department of Infrastructure, Housing and Environment (DIHE)
- NEW: Effective May 2025**

Attendance:

Bereavement:
Personal:
Sick: 4 days
Vacation:

Committees:

- Canada Border Services Agency (CBSA)
- Finance **DROPPED**
- Green Team
- Beautification
- Waterways
- Iroquois Caucus
- Youth, Elders, Culture and Language (YECL)
- Healing and Wellness Fund
- Special Needs Committee
- Property Acquisition Team (PAT) **NEW**

Monthly Expenditures:

\$0.00

Monthly Notables:

Akwesasnoron Sonatanoron Presentation by Richard Oakes and Bill Sunday

March 31st, 2025 Admin 1 Boardroom

Executive director Richard Oakes provided Council with a presentation of his program Akwesasnoron Sonatanoron "The people of Akwesasne are still here". The program's mission is to tell the truth of the Mohawk community's experience at Indian Residential School through collaborative research, memorialization, and development of meaningful healing alternatives to rekindle scattered embers, pursuant to traditional Haudenosaunee values.

The program was established in 2022 and has been operating out of the Dave White building on McCumber North Kawehno:ke. Mr. Oakes and Bill Sunday who is a elder on the advisory board shared that their program is currently facing funding cuts from the Canadian government and is looking to council for lobbying efforts as well as funding sources available to support.

Request was made to work collaboratively with Mohawk Council for upcoming September 30th Orange Shirt Day event and to bring event back to Akwesasne. Support and collaborating is ongoing with program and council.

Border Partners Monthly Meeting- MCA, SRMT, CBSA, USCBP

April 1st, 2025 Zoom

Discussion around creation of record increase of requests by community members born in Canada with dual citizenship have been on the rise due to Licenses, FAFSA education funding and employment. Council stated that the creation of record as known as green card is not an avenue Council supports community members to proceeding with as it violates our standing Jay Treaty Agreement. Further joint discussions will continue this subject.

As of May 7th, 2025, a Real ID is needed for any domestic travel within US, forms of Real ID are enhanced drivers license and passport. It was noted that Red Card and Tribal ID will no longer be accepted for domestic flights and only honored as travel identification when traversing through land border crossing.

ENIENTHIHSWANON:NA CHILDS LAW WORKING TASK GROUP

April 1st, 2025 OPG Meeting Center / April 15th, 2025 Admin 1 Boardroom

The working task group was notified that Connie Lazore has withdrawn from Oversight Committee as district of Tsi Snaihne Community representative. A callout has been made to the community for interested Tsi Snaihne members to apply.

Child's Law is currently being reviewed by legal with a tentative review completion of 3 weeks turnaround time.

Tentative timeline created for Council review, community consultation and referendum to start June 2025 and end June 2026.

IROQUOIS CAUCUS

April 4th, 2025 TEAMS

Pre Budget-Submission

Canadian Manufacturing and Exports

Excise Tax, Remission Order, Trade Agreements- Duty/Tariff Exempt

SPECIAL NEEDS COMMITTEE

Draft organizational chart shared for developing Special Needs Program under DCSS. Job descriptions are currently being developed and will be posted to fill all positions.

It was shared that during last fiscal year there was funding returned back to the government for unspent money that were allocated for special needs assessments.

NATIONAL JUSTICE FORUM ON REVITALIZATION OF FIRST NATIONS LAWS AND LEGAL ORDERS

April 2-3rd, 2025 Vancouver, BC- ZOOM Hybrid

The Assembly of First Nations (AFN) will be co-hosting a National Justice Forum, alongside the British Columbia First Nations Justice Council, which aims to provide First Nations an opportunity to discuss the revitalization of First Nations laws and legal orders that will inform the implementation of the First Nations component of the Indigenous Justice Strategy. The Forum will provide a space for First Nations throughout Canada to share knowledge and advance efforts to revitalize First Nations justice processes, laws, and legal systems.

Development and Operationalization of Indigenous Child Wellbeing Laws Presenters: Kukpi7 Helen Henderson Councilor Audra Root, Saugeen First Nation Alexandra Freed, Executive Director of Nigig Nibi Ki-win Gamik, Algonquins of Pikwakanagan First Nation's Child and Family Wellbeing Agency Katherine Hensel, Fogler, Rubinoff LLP

Mohawk Council of Akwesasne "Couple Property" Law Presenters: Rosebud Cook, Court Administrator Bonnie Cole, Legal Counsel

YOUTH ELDERS CULTURE & LANGUAGE

On March 27th, 2025 at the General Meeting Cayde Lazore and Starlyn Mason were introduced to the community of Akwesasne with quick background information shared as to why they chose to join Youth Council as well as their shared goals.

IONKWAHRONKHA'ONHATIE LANGUAGE PROGRAM- PRESENTATION TO MPP NOLAN QUINN



April 11, 2025 AEDA Boardroom

Wishe Mitchell and Skye Sunday of Ionkwahronkha'onhatie provided a presentation to SGD MPP Nolan Quinn and Mohawk Council of the work they were able to accomplish with the 4-year Trillium Grant 2021-2025 of \$500,000.00

Throughout the four years there have been 120 participants to the program and the creation of 30 second language speakers. Programs created under this initiative were Akenhnhake, Family Dialect booklets, All

kanienkeha radio show as well as workshops, audio, video and vocabulary tools.

POW WOW COMMITTEE

Joint meeting held with Pow Wow Committee, Economic Development, Public Safety, Emergency Services to discuss proposed alternate emergency route through private roadway. The proposed idea was declined by committee members as it was only a temporary solution to ongoing health and safety concerns of having event at Anowarakowa Arena. The 2025 Pow Wow will continue to be in Cornwall until the Pow Wow Committee and Mohawk Council can eliminate all safety concerns to bring event back to Akwesasne.

AKWESASNE FINANCIAL ADMINISTRATION LAW (FAL)- HEATHER PHILLIPS

A review of the Akwesasne Financial Administration Law was provided to Council that included- Citation, Interpretation and Application, Administration and Finance Plans.

During conversations it was shared that payroll every two weeks' costs \$2.5 million dollars. Heather will be providing the community with a presentation of budget at the April general meeting.

SAINT REGIS MOHAWK TRIBE QUARTERLY MEETING

April 14, 2025- SRMT Administration Building

Council was provided a tour of the new facility- what stood out was the food distribution center which was a room with aisles and coolers that mimicked a grocery store along with shopping carts. Individuals can shop the store with a guideline of what amount of items can be given as to the size of their household. This is a great initiative that Council would like to develop for the Northern portion.

Discussions between councils regarding emergency water connections, border crossing, green cards (creation of record), language and culture revitalization. A presentation on solar farming was presented by SRMT.

Kawehno:ke District Meeting:

April 14, 2025- Kawehno:ke Recreation Center

District homes experiencing ongoing issues with box elder infestations- Community member in attendance shared that Raid fogger purchased from Home Depot US has worked with fumigating outside their home and suggested that individual try this as a cost-effective solution versus a professional. – DOH Elder Services

Chief Vince Thompson shared that the Elder Emergency Fund (\$5000) can be accessed twice, first when becoming 60 years of age and then after.

Request for repair of roadway at Island Road/ Recreation Road intersection as water pools in potholes and creates hydroplaning and also ice buildup. – DIHE Portfolio

Request for assistance with bridge passes for community businesses- Follow up conversations with Marc Chenier to address ongoing concerns with economics. -ECDEV Portfolio

Beautification Requests- Peacetree parking lot pot holes, ditch cleaning and spring cleanup for large items.

Portfolio Meetings

Akwesasne Mohawk Board of Education (AMBE) - Donna Lahache, Director

THE AMBE BOARD OFFICE HAS A NEW FACE

Natalie Adams is covering Allie Oakes-McCumber for a 1-year term (maternity leave) as the Executive Assistant to the Director of Education. From now until April 11th, all communications meant for the Director of Education's Executive Assistant shall be sent to both Allie (allie.oakes-mccumber@ambe.ca) and Natalie (natalie.adams@ambe.ca). After that date, please send your communications to Natalie.

AMBE POST SECONDARY FUNDING

With the current changes occurring in US, requiring Canadian born students to acquire Green Card/ Creation of Record to access FAFSA funding at American Institutions. AMBE Post Secondary is ready to accommodate an influx of students enrolling and attending Canadian Institutes this coming year.

Post Secondary allowance is under budget review for increase for COLA.

ACCESS Program working with AMBE Post Secondary to support STEM students.

AMBE REGISTRATION FOR 2025-2026 SCHOOL YEAR

The Ahkwesáhsne Mohawk Board of Education is reminding families that student registration for the 2025–2026 school year will open on **March 31, 2025**, and close on **May 30, 2025**. Parents and guardians can enroll children in K4 through Grade 8 at any of the three district schools: Ahkwesáhsne Mohawk School (AMS), Kana:takon School, and Tsi Snaihne School. Registration packets will be available at each district school and the AMBE Board Office, located at 169 International Road, Akwesasne, ON. At this time, online registration is not available.

To enroll in K4, children must be four years old by September 30, 2025, and fully potty trained. When submitting a registration, families will need to provide:

- 2025–2026 Registration Form
- Child's immunization record or waiver
- Child's birth certificate
- Child's Certificate of Indian Status (Status Card)
- Child's health card

For more information, please contact AMBE at 613-933-0409.

AMBE INTERIM WEBSITE

AMBE has created an interim website while our old one is being phased out and our brand-new experience is being built. You can find it here; <https://ambeducation.my.canva.site/ambe-website>

AMBE TEXT ALERT SYSTEM

Stay connected with the Ahkwesahsne Mohawk Board of Education. Families are invited to join our text alert system to receive important updates straight to your phone. Get real-time alerts about: Important events; Cancellations; Delays; Early Dismissals. Stay informed and never miss a critical update. Sign up today at <https://eztxt.net/xQG6Kz>

AMBE SOCIAL MEDIA

Follow the Ahkwesahsne Mohawk Board of Education on Facebook and Instagram for updates, pictures, videos and more!

<https://www.facebook.com/AhkwasahsneMohawkBoardofEducation>

https://www.instagram.com/ambe_iethihahonnien/

April 2025- Install of new playground equipment at all 3 AMBE schools.

AMBE is currently working on draft of calendar 2025/2026 School year.

Job posting and interviews have started to fill the Superintendent Mohawk Language and Culture position when Alice King retires this year.

AMBE Board interested in having a Youth Council member join the board.

REA MODEL CHANGE

Community consultation is complete and will be reviewed by legal team.

Department of Community and Social Services (DCSS) Valerie Cook-Cree, Acting Director

REDMANE TRAINER

Staff training continues for the transition of Matrix software to Ska'nikon:ra software within Akwesasne Child and Family Services Department. ACFS is in the final development phase of Ska'nikon:ra (One Mind), new case management system. To stay on schedule, the sole-sourcing of this trainer was from RedMane Technology. Their expertise is essential to meet project goals and to ensure staff are fully prepared to use the new system effectively.

NEW UPCOMING COMMUNITY PROGRAMMING

2025 Kids for fishing event will also include an event for Kids with Special Needs to promote equity and inclusion.

Planning to bring back Race Against Drugs community event is in works.

ACFS Canoe programming is being redeveloped and will return to the community.

SUPPORT SURVIVORS: DONATE TO AFWP SAFE HAVEN BUNDLES

The Akwesasne Family Wellness Program is seeking donations for Safe Haven Bundles, an initiative providing essential go-bags to individuals and families escaping domestic violence. These bundles offer comfort and critical resources to those in need.

AFWP is accepting donations of:

Gift Cards (groceries, gas, clothing, local restaurants, etc.) Personal Care Items (toothbrushes, toothpaste, deodorant, shampoo, conditioner, soap, etc.)
Wellness Items (journals, stress balls, aromatherapy, self-care kits, etc.)
Clothing Essentials (new socks, shirts, pants, etc.)

Your generosity can make a real difference for survivors taking steps toward a safer future!

If you would like to donate or have any questions, please contact Tara Francis at 343-585-4089 or tara.francis@akwesasne.ca. AFWP is accepting donations until April 14, 2025.

Together, we can create a community free from violence.

Department of Health (DOH) - Amber Montour, Director

DEPARTURE OF DIRECTOR OF HEALTH

The Mohawk Council of Akwesasne is announcing the departure of the Director of Health Amber Montour, due to personal family reasons.

We extend our heartfelt gratitude to Amber Montour for the kindness and passion she demonstrated to the community and staff during her tenure, and we acknowledge the positive

changes she led in the delivery of health services. Her dedication and commitment to improving healthcare in Akwesasne have left a lasting impact. We wish her and her family all the best.

Amber Montour's departure was effective as of March 17, 2025. Tessa Jocko will serve as the acting Director of Health until the position is posted and filled.

BEAR WITNESS DAY

This year marks the 20th anniversary of Jordan's Principle, named in memory of Jordan River Anderson, a young boy from Norway House Cree Nation. In 2005, Jordan's family gave the sacred gift of his name to ensure that all First Nations children can access the care and support they need, when they need it.

Join us on **Friday, May 9th** from 5–7 p.m. at the Tsi Snaihne Recreation Center for Bear Witness Day, a fun and meaningful family event where we honour Jordan's legacy and stand up for the full implementation of Jordan's Principle. This evening is all about celebrating our kids, raising awareness, and coming together as a community — with something for everyone to enjoy!

Activities include:

- Coloring Contest
- Face Painting
- Petting Zoo
- Magoo's Dance Party
- ...and so much more!

Let's "bear witness" together for a brighter future where every child is supported and cared for. Questions? Contact Jordan's Principle at 613-575-2341 ext. 2652.

Public Safety

Ranatiiosta Swamp- Acting Chief of Police

RCMP Musical Ride- Event placed on hold until 2026- Request for Mr. Swamp to work collaboratively with Akwesasnoron Sonatanoron to ensure that this is something meaningful and respectful for our community of residential school survivors.

Community Watch- Upcoming collaboration with Department of Community and Social Services.

CAM SAFE- Upcoming "volunteer only" community watch program- Installation of private exterior home cameras that capture roadways of area. Camera footage is private with no access other than the homeowner. In the event of a crime in the area, homeowners can provide access to footage to AMPS for review for investigation.

Emergency Measures- Marvin McDonald has stepped away from his position as emergency measures officer.

Alcohol Sales- There have been reports of alcohol sales at businesses located in the Northern portion of Akwesasne, the police are aware and shared that Alcohol sales are still prohibited and will follow up.

Works in Progress:

- Continuing to meet with Portfolio Departments and Committees to support in reaching goals set out in strategic plan.
- Continue to attend weekly Monday Council Meetings to review MCR's and Discussion Items

Collaborative Opportunities:

- Iroquois Caucus
- Memorandum of Understanding (MOU) between Chiefs of Ontario (COO) and Iroquois Caucus (IC)
- CBSA Border Partners
- Tri-Council Initiatives with SRMT
- SIBC Toll Increase

Upcoming Travel/ Events:

- General Meeting- Kawehnoke Recreation Center April 24th 6-8pm
- Iroquois Caucus General Assembly- Akwesasne Mohawk Casino April 23-24th, 2025
- Personal Vacation May 26th -June 4th, 2025

Community Announcements:

NOW AVAILABLE: MCA SERVICE DIRECTORY

Looking for information on programs and services available in Akwesasne? The Mohawk Council of Akwesasne's Programs & Services Directory is here to help!

This comprehensive guide provides an overview of MCA's departments, including health, education, public safety, social services, economic development, and more — all in one place. Find contact details, program descriptions, and resources to help you navigate available services.

View it online: www.akwesasne.ca/mca-service-directory

Physical copies are available at MCA offices across Akwesasne, the AMBE Administration Office, and the Native North American Travelling College. Copies will also be available at MCA District & General Meetings for distribution.

REAL ID REMINDER: KNOW BEFORE YOU GO

Starting May 7th, 2025, the U.S. Department of Homeland Security will enforce the REAL ID Act. If you're planning to fly within the United States, you'll need to show a REAL ID-compliant card or another acceptable form of identification at TSA checkpoints.

Good News for Akwesasronon:

You do not need a REAL ID to fly domestically if you have one of the following:

1. Tribal ID (issued by the Saint Regis Mohawk Tribe)
2. Canadian Status Card (issued by the Mohawk Council of Akwesasne)

These cards will continue to be accepted for U.S. domestic flights as they are federally recognized forms of identification.

What is REAL ID?

REAL ID is a U.S. federal law that sets new security standards for state-issued IDs like driver's licenses. After May 7, 2025, only REAL ID-compliant licenses or other approved IDs will be accepted to:

- Board domestic flights in the U.S.
- Enter secure federal buildings
- Visit military bases

REAL ID cards have a star marking on the top of the card.

Not REAL ID Ready?

You can still use:

- U.S. passport or passport card
- State-issued Enhanced Driver's License (EDL)
- Federally recognized tribal IDs
- Indigenous Services Canada status cards
- NEXUS/Global Entry cards
- And more...

To avoid delays or missed flights, be sure your ID is on the TSA's list of accepted documents.

Visit www.tsa.gov/travel/security-screening/identification for the full list and updates.

For more detailed information, check the DHS REAL ID FAQs: dhs.gov/real-id/real-id-faqs

AKWESASNE COMMUNITY FUND: CALL OUT FOR 2025-2026 FUNDING APPLICATIONS

The Akwesasne Community Fund Review Team, on behalf of the Mohawk Council of Akwesasne, is pleased to announce that applications to receive funding from the Akwesasne Community Fund are now available. Council has set aside a portion of the revenue received from the Ontario Lottery and Gaming Corporation (OLGC) to support various initiatives that might not otherwise receive government funding. The funding that's been set aside is referred to as the Akwesasne Community Fund.

A total of \$300,000 is available for distribution in the 2025-26 fiscal year. Applications are accepted from not for profit community-based groups, organizations, agencies, sports associations, etc. who want to help build a stronger community.

The Akwesasne Community Fund guidelines and application forms may be picked up at MCA's Admin. 1 Building ("A-frame"), which is located at 12 Akwesasne Street in the District of Kana:takon, or downloaded at

Deadline to apply is Thursday, May 15 at 2:00 p.m.

CALLING AKWESASNE YOUTH: JOIN THE ENTEWATATHÁ:WI COMMUNICATIONS WORKING GROUP

Are you passionate about Akwesasne's future?

The Mohawk Council of Akwesasne's Nation Building Program is looking for one youth community member to join the Entewatathá:wi Communications Working Group — a team that helps shape our Self-Government Agreement and how we share that journey with the community. You'll help guide our strategies, give input on communications, and bring a youth voice to the table!

How to apply: Send a short letter of interest and your resume to Rachel Lazare at rachel.lazare@akwesasne.ca or drop it off at the MCA Admin. 1 Building in Kana:takon.

Questions? Reach out to Entewatathá:wi at 613-575-2250.

Be a voice for your community — get involved today!



Chief Theresa Jacobs

April 2025 Monthly Report

Chief.theresa.jacobs@akwesasne.ca

613-575-2250 ext. 2176



Portfolios: DIHE – (Capital Projects) Portfolio, Housing Portfolio, Environment Portfolio, Health Portfolio, and Government Secretariat Portfolio

Committees: Lobbying, PAT, Governance Committee, alternate on the Executive Committee and any Committees/Working groups for the Portfolios that I would be working with

This monthly report is provided as part of Council's aim towards providing a transparent and efficient governing system, which will also provide information to members of the community on updates of Mohawk Government, Portfolios, and Monthly Activities.

Monthly Notables:

- Participated in a special Council meeting to approve MCRs prior to the General meeting.
- Attended the General meeting for the Month of March.
- Attended the Monday Council meeting which was held at the Admin #1 Boardroom. Many MCRs were presented for approval by Council. A presentation on Residential School survivors. The decision was made to hold an event here in Akwesasne for Orange Shirt Day for local survivors and a callout for a committee will be done to organize the event.
- Participated in the Borders meeting on Zoom. Discussions on bringing items through the Border will remain status quo under the remission order. If there are construction materials that are coming through the US portion, the community member will have to let the Customs know the drop off location. If it is going to Kana:takon or Tsi Snaihne, you will need a receipt or something with an address on it. As long as it is just in transit it wont be an issue. Commercial trucks will not be impacted if it is in transit. If it were going to the Southern portion of Akwesasne, it will be looked at differently. Tariffs may be charged coming from Canada. Personal use of groceries is not an issue. The Duty supervisor is available for questions. Legal documents so there is no issue traveling would be Status Card, Tribal ID card, driver's license.

- Attended the Governance Committee meeting. Discussions on the Council Meeting room layout. General meetings will have a podium and microphones in order for community members that participate on zoom can hear what is being said. Council meetings will fall on a Monday. We talked about no additions to the Council discussion items as a callout prior to the agenda was done for topics of discussion. Council has been meeting for the whole day and if additional items are added to the agenda, the meeting will last until evening. If we go live for Community members, it may not be appealing for them to sit all day to watch the Monday meeting.
- Attended the Monday Council meeting on Monday week 2, which was held at the admin 1 Boardroom. Many MCRs were presented for approval by Council. An MCR for a new AMBE Bus purchase was approved. A presentation on Anti-Human trafficking was presented by the Akwesasne Family Wellness Program.
- Attended the Border/Tariffs Strategic Session with the Directors at the Kawehno:ke Recreation Center. The meeting was information sharing on how the Tariffs will impact the Departments. There are many purchases due to the prices of items on the other side of the Border that may be affected. A suggestion to look at what can be purchased in Canada in regards to prices. A communique will need to go out for students to carry a Status Card or Tribal ID card when traveling abroad for education purposes.
- Attended the meeting on the Water connections with Department of Infrastructure, Housing and Environment (DIHE) in preparation for the meeting with Saint Regis Mohawk Tribe (SRMT). The Tribe reached out to MCA and asked if they can provide a hook up at the borders in the event the Tribe needs it in case of emergency. DIHE updated some Council members on if this was doable. There may be liabilities if this should happen. DIHE are looking into this. No connection will be made at this time.
- Attended a meeting with the Kana:takon District Chiefs for a community members housing issues. Follow up from the programs and departments will take place.
- Attended the Governance Committee Meeting. The committee is working on a workplan of all issues and items that will be discussed. A Terms of Reference and Portfolio System document will be looked at.

- Attended the Monday Council meeting on Monday week 3, which was held at the admin 1 Boardroom. Many MCRs were presented for approval by Council. The agenda for the General Meeting was agreed upon and the MCA Budgets will be the focus of this meeting. A presentation on the Strategic Plan update was provided by Acting Executive Director. It let us know where they are on the plan and what isn't implemented yet. Very informative!
- Council received a presentation from Economic Development Director on DevCor and wanting MCA to be partners in a Casino. This will need to go out to the Community for input. If implemented, it will cancel out some funding we currently receive.
- Presentation on the Akwesasne Financial Administration Law.
- Attended the Kana:takon District meeting. A number of topics were discussed including asking the district if they would like a casino; some said no. Some want to see the feasibility study. They want a presentation at all Districts. Spring cleanup in the village was talked about and the need for bins in the district to place all garbage for this. Discussions on the Arena took place and its aging facility and need for upgrades. The community want the Arena Board back in place. The Kana:takon Beach project will be going out to Tender in May and possible construction to begin in July/August. Discussions on the Grave yard and upkeep from the Beautifications Committee and a need for a plot to be done. There was a question on the referendum of the Election Law. It was also noted that when shopping in Quebec, we have to pay taxes. A community member reached out about this in the past and stated there is a form that Council has to fill out in order to be tax exempt. This will also need more actions and have this on the agenda with future meetings with the Minister of the Quebec.

Attended the meeting with the St Regis Mohawk Tribe. We had a presentation on development of an Electric Utility. A study is being done for costs etc. Discussions on the CBSA took place and we will need to continue to monitor the Border crossings.

- *Didn't attend the Health Portfolio because I was double booked with the Environment Portfolio.*
- Attended Environment Portfolio attached is the updates of the meeting.

Flood Mitigation – Beaver trapping initiative has ended but aquatics field technician will still do some beaver trapping when he is light on work until field season commences. Staff are waiting on equipment to progress in acquiring LIDAR data for floodplain mapping. Aerial drone capable of acquiring LIDAR data has been purchased for surveying small areas.

Aquatics - are preparing for the upcoming field season including bringing in 5 summer students. All summer students are returning from last year. Field work planned for this year includes Wild Rice Project, Sturgeon Habitat restoration and FINS. They also in the process of submitting grant requests for Tailwater Surveys with OPG, IHPP, and Aquaculture.

Waste Management – will be submitting an MCR for next Wednesday's submission deadline to approve HGC as an interim receiver of our recycling materials. Council, DIHE Director and Executive Director have been invited to a meeting with Circular Economy who will be transitioning to paying for the recycling services instead of ISC. We will want to ensure to negotiate a contract which continues to provide for the recycling needs of Akwesasne. This is an Ontario program so there may be some push back to service the districts of Kanata:kon and Tsi Snaihne. Circular Economy is responsible for paying for the recycling of goods from Ontario so we can make a case that these materials should be covered by their program as many of these residents will shop in Ontario.

Environmental Assessments – there has been an expressed concern in experiencing delays in completing assessments because the requestors are not providing all the necessary information. We would like to reiterate that when requesting an Environmental Assessment that the appropriate form be completed to provide quicker answers.

Terrestrial – are finishing up the current agreement which focused on Black Ash Stewardship. Grant to continue this work has been requested and we are waiting for the response. A bookmark workshop using Black Ash and sweetgrass materials was delivered this past Saturday and was fully booked. Environment is submitting a grant to study Eastern Wolf species recovery, tracking the presence and movement of this species in the area. An MCR for this application will be going to Council for approval.

Training for staff is planned for eDNA, Herpetology, Eco Corridor Mapping, Wilderness First Aid, Ontario Benthic Biomonitoring Network, Boat Safety and Man Overboard training by MNR, Aerial and Aquatic Drones

Outreach - The next event planned for the Environment Program is Earth Day which will be hosted by SRMT on April 26th from 9:00 a.m. to 12:00 p.m. at Generations Park and Travis Solomon Memorial Lacrosse Box, Margaret Terrance Memorial Way in Akwesasne, NY, in conjunction with the Akwesasne Task Force on the Environment's Tree and Seed giveaway.

Remedial Action Plan – There are two decisions which need to be finalized regarding the RAP

Do we accept and endorse the revised BUI 1 Delisting Criteria? Directed to Council: Do you provide permission/endorsement for MCA to enter a 60-day comment period to garner feedback on whether or not BUI #4 - Fish Tumours and Other Deformities should be re-designated from the status: "Requires Further" to "Not Impaired"

The Author of the Assessment Report has offered to come to MCA and allow an opportunity to ask any additional questions regarding why the recommendation from RAP is currently to re-designate to Not Impaired.

To Do: Draft a formal letter to the governing body of the RAP outlining Councils response to these approval requests and outline the concerns they would like to have addressed.

St. Lawrence Regional Impact Assessment – The Environmental Assessment Officers are taking on this project. Plans to have a regular chat with community about environmental issues will be funded by this initiative and help inform our responses.

MCR to allow St. Lawrence Regional Impact Assessment to list MCA as a partner planned to be submitted for next Wednesday's MCR deadline.

- There was no Governance meeting on Friday due to MCA being closed for Good Friday and no Monday Council meeting due to MCA closed for Easter Monday.
- Attended a presentation from ARRO on land claims
- Attended the Housing Authority meeting at CIA#3
- Attended DIHE Portfolio Updates include:

Sunday Warehouse is 100,000 square feet. Currently looking at the façade of the facility so it won't look like a warehouse. Also looking at the easement. This project is ongoing.

Kawehno:ke Clinic/MCA Records repository – (CIA#3 site) The environment assessment and geotechnical investigation is in progress. Project first phase feasibility study was awarded and the contract has been signed. A meeting with the Consultant will be scheduled.

Tsi Snaihne Admin Building – St Lawrence Testing has completed the geotechnical investigation report regarding surcharging the site with enough capacity to allow slab on grade construction. Figurr Architects have updated their proposal for this project and will be a single story due to the location of the building in which the soil conditions determined. Funds will need to be found to cover design dollars. This discussion will go to the Space Needs Committee.

Akwesasne Youth Hub and Youth Centre – DIHE has met with DCSS to review a request and discuss locations. DIHE are working with DCSS to prepare a conceptual layout and budget estimate. A draft RFP for Consultant services has been complete for review. Geotechnical investigation and archaeological review are needed for each site and the Environmental Assessment are underway.

AMS school addition – DIHE has sent out the RFP for design consultants services for the new school addition, followed by new location for AMBE office, zero to 6 and childcare building, a new parking lot expansion will be added. Geotechnical investigation is needed. EA is underway. Work is to include a feasibility study as phase 1 followed by design development. DIHE has received information form AMBE on the program and discussed conceptual layout.

Building Conditions Reports have been done on a number of MCA Facilities. An RFP will be going out to initiate the ISC ACRS Report for all building assets. The RFP will need to be prepared.

Iahkhisotha Kitchen renovations – Design is complete and renovations will begin in the spring. The kitchen will be closed during the renovations. Discussions on management procedures during the renovations at taking place. This project is funded and a tender will go out for bids for the Construction phase.

New Fire Station #3 – The Community survey is complete and the Communications was share with the community. Design consultants have prepared two site orientation options for discussion with HAVFD, AMA and AMPS with a meeting to be scheduled. DIHE have received missed messages about the projects status as an emergency service building and requires confirmation from Council on how to proceed.

Hawthorne Road extension/subdivision site – DIHE is in discussions with ISC on potential reimbursement options for the road site servicing project and a 5-unit housing complex project.

Kawehnoke Salt Dome – The Kawehno:ke Salt Dome project is 100% Tender ready. DIHE are working on Project approval documents to ISC.

Capital Plan update – Consultants have been meeting with Directors and Departments. A traffic and Roads study is in progress. Smaller road project sections are being looked at.

Iohahi:io Cultural Centre and Outdoor Pavillion – The Tender call was issued for construction with a mandatory site meeting with Contractors this past November. Five Contractors attended. Due to the winter months no bid was received. This project will be retendered.

Iohahi:io Portable Classroom Project – This is 99% design completion with Mechanical and Electrical Consultants coordinating work with IDP who are completing the building portables. Foundation, site works and a breezeway connection is Tender ready. This will be in coordination with the Cultural Centre during the spring.

Kana:takon Beach project is tender ready.

New Snye School – Preliminary design is completed. A community consultation will be scheduled, once 3D elevations are finished by the design consultants. AMBE were informed that funding needs to be sought in order to move forward on design.

Roof Condition reports – Snetsinger Consultants has been initiating roof assessments on the Health Facility, Admin 4, Central Police Station and found all are in need of repair. Additional buildings have been added to the list that include CIA#3, WWW plants, AMS School and Snye School. Proposals have been submitted by roofing consultant to DIHE for AMS and Kanonkwatsheriio health Facility to prepare design/tender ready package. Funds will be needed.

Roads repairs / replacements - DIHE is working on RFPs to obtain a consulting firm for an Engineer of Record for detail design to achieve tender ready projects for road replacement/repairs for priority roads. There are numerous roads in need of repair in all three districts. DIHE are looking at bundling the project based on the Roads report. The intent is to obtain an engineering firm for 2 to 4 years to Bundle roads projects to complete design to achieve tender ready projects. JP2G will submit proposal to bundle the roads.

Generators - Generator installation completed to Iahkhisotha, Snye Homemakers, and Tsiionkwanonsothe. The Kawehn:oke recreation is finally delivered.

Anowarakowa Arena - DIHE is assisting Ec Dev on the Arena expansion project. DIHE has prepared an RFP for consultant services to achieve a tender ready project for the new arena addition. Ec Dev are seeking funds for a feasibility study. This is on going.

Block 97 Sewage Pumping Station – DIHE obtained EVB Engineering to complete a condition assessment report on the existing pumping station which is 30 years old +. The station services the surrounding housing units and the Long term care facility. Detail design to achieve tender ready documents are currently being completed.

Community Water Connections – in collaboration with WWW, OS DIHE and Jp2g consultants. The first priority is waterline connections in Snye took some time to resolve. Drawings are being completed and other residents in Snye have been notified and data, paperwork has been collected. Project is ongoing. Drawings are 99% complete.

Snye Water Study and Distribution System – Capacity condition and risk assessment, includes water tower. Proposal was submitted by Jp2g Consultants as a preventative measure. A contract is being completed.

HVAC for Schools - Detailed design for AMS school is ongoing. Funding is needed for this project. Tender ready documents will be ready for summer construction season. Kanatakon School HVAC have drawings and specs ready. If funding is secured, the project will be tender ready. Tsi Snaihne School is tender ready but the Hydro issues is still an issue. Work with Quebec Hydro on the power lines is ongoing.

Other issues:

A few housing issues meetings. Dog issues in the village. Homes that need to be taken down due to infestation of rodents. Garbage along side of the roadway and discussions for clean. Street lighting needed in the District of Tsi Snaihne. All this sent to DIHE those that hold that portfolio.

Other works to be set up:

Looking to bring the Multi Jurisdiction table back so we can sit down and look at what the Roads needs are in order to go after funding. This has been sent to the Director and it was announced at the DIHE Portfolio meeting in which we all agreed to.



Chief Report
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Portfolios: Justice, Department of Community and Social Services, Public Safety, Health

Committees: Special Needs, Beautification, Hydro Quebec, Youth Education. Language and Culture, CBSA, PAT, Dundee Port of Entry

Monthly Notables

- March 26, 2025, AFNQL in Montreal, at this assembly, the Chiefs adopted by consensus, the new health and wellness governance made for First Nations in Quebec. This new model is based on self-determination and aims to give First Nations more control over their health and wellness. It allows them to create and manage services that match their culture and meet their needs, both in their communities and together with others. This shows a strong commitment to a future where First Nations make more of the decisions that affect their lives.
- Attended the Beautification Committee meeting April 2, 2025, Agenda items consisted of a community members letter regarding the church parking lot and the possibility of putting planters in the parking lot to prevent those who speed, maintenance of the St. Lawrence Cemetery, looking into the possibility of demolishing abandon homes within the community, Food Forests as well collaborating with environment to begin some of these initiatives.
- Attended Public Safety Portfolio April 2, 2025
- Attended YECL committee meeting April 4, 2025, a presentation was given by Ionkwahronkha'onhatie this is a language group of second language speakers to help them maintain their fluency in Kanienkeha
- Attended regular Monday Council Meeting, April 7, 2025
- Attended Border Tariff Strategic Session with all of council as well as all directors, April 8, 2025. This session focused on action plans if anything happens with the borders in the future. However, the current border situation remains status quo, and there is no cause for concern at this time.
- Attended Special Needs Committee meeting on April 9, 2025, Executive Assistant of DCSS Alicia Hill presented us with the upcoming Special Needs Department. This has

been a long time coming, and I was very impressed with the plans. Currently, job descriptions are being worked on.

- Attended Justice Portfolio meeting April 10, 2025
- Attended Oversight Committee Meeting April 10, 2025
- Attended Ontario Trillium Fund Recognition at the AEDA office on Cornwall Island.
- Attended regular Monday Council Meeting, April 14, 2025
- Attended quarterly meetings with the Saint Regis Mohawk Tribe on April 15, 2025
- Attended DCSS Portfolio Meeting April 17, 2025
- Attended Health Portfolio Meeting April 17, 2025
- Attended Cairn Island Presentation by ARRO April 22, 2025

Kanatakon District Meeting: Attended the district meeting April 14, 2025, there were 6 people in attendance, district concerns that were expressed were when will the rumble strips be removed, have there been more talks on parks and recreation, why Quebec does not take Akweasne status card this topic has been discussed with Quebec Minister Lafrenière, forming a cemetery committee as well as an Arena Board were also some topics of discussion.

Justice: A new member has been MCRd to the Oversight community therefore, this completes the committee there is now a member in each district. The edits to the terms of reference for the Oversight Committee are almost complete. The Akwesasne Review Commission is also in need of members in all districts. These seats need to be filled. If interested, please contact Rosebud Cook at Akwesasne Court.

DCSS: Meeting was held April 17, 2025, DCSS will have a new touch down space on Cornwall Island this will be shared between Community Support and ACFS, the new Special Needs department is in its starting phases and job descriptions are currently being developed this department is much needed in the community and it has been a long time coming.

The First Nations Child and Family Services Jordan's Principle settlement is officially open for claims as of March 10, 2025. The Federal Court approved the First Nations Child and Family Services and Jordan's Principle Settlement Agreement on October 24, 2023. This agreement aims to provide compensation to individuals harmed by the discriminatory underfunding of the First Nations Child and Family Services Program and those impacted by the federal government's restrictive interpretation of Jordan's Principle. The \$23.34 billion settlement follows compensation directives from the Canadian Human Rights Tribunal in 2019, which investigated systemic discrimination against First Nations children and families. They are ongoing community sessions for those needing assistance.

Health: Meeting was held April 17, 2025, Acting Director Tessa Jocko updated on department highlights. New Community Patient Navigator has started and this position has so far been a success, this position has brought primary health care into the home, Carleton University has proposed a Bachelor of Social Work program in collaboration with MCA, Dr Saylor is officially no longer at the clinic however primary care physicians will see children for appointments and vaccinations, May 9th, 2025 is Jordans Principle Bear Witness Day, Council will be meeting with Cornwall Community Hospital May 6, 2025 for introductions.

Public Safety: Attended Police Commission meeting April 14, 2025, ongoing loose dog concerns, OSPCA will be coming to present to council very soon, I hope that we can collaborate with them to assist in housing some of the loose dogs while their owners are located, no wake signs and you are in Akwesasne signs were discussed at portfolio, In the month of May they are hoping to have the compliance funding finalized which will assist with the hiring of a new compliance officer



Chief Cindy Francis-Mitchell

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Monthly Report April 2025

Portfolio(s): Justice, ARRO, Nation Bldg. & Govt Secretariat

Committees: CBSA, Executive, Finance, Governance, Green Team, Beautification, Waterways & Hydro Quebec.

Monthly Notables: All Council, District, General Meetings:

- Kanatakon District Meeting was held, we had quite a few members attend and had good conversations on the rumble strips, speeding traffic, and signage, clean up, abandoned home, beach project, and discussion on Dev Cor and areas that they want Akwesasne to work with them to partner up on projects.
- Participated & Volunteered with St. Regis Recreation & Elders Club Bingo evening on March 28/25. Adult Easter Egg Hunt on April 18/25, – Children's Easter Bingo April 19/25, adults played bingo at the new bingo scheduled for Kanatakon, children played bingo, and adults got to be the kid by doing an Easter Egg hunt. Nia:wen for all the awesome activities that are an ongoing collaboration with the Elders, great prizes from sponsors, delicious food, and most of all great company.
- Reminder that Hydro Quebec is scheduling a power outage to repair some lines. This will be occurring on Saturday, 8 am-2 pm, pending weather.

March 31/25, All Council Meeting, Admin 1 Boardroom, 9 am- 5 pm

April 1/25, Borders Partnership Meeting 10 am, via Zoom, CBSA, US Port, SRMT, MCA & MNC.

Ongoing updates on issues from Border partners, TSA travel documents accepted after May 7, 2025, implementation of real ID accepted for domestic travel, Canadian provincial drivers' licenses or Indian and Northern Affairs Canada card will be accepted, tariff discussion and its impacts.

Eneithihswanon:nwa Working Task Group, OPG Visitors Centre, 10:30 am – 12(noon)

Agenda: Review the document with Legal, set meeting objectives for consultation with the community. We were to have another review with Kanienkeha speaker to review the Mohawk content, but that will be rescheduled to another date for completion.

Ontario Power Generation (OPG)/ MCA Partnership Meeting, Anowarakowa Arena, 1:30 pm – 3:30 pm

Agenda: Welcome, Ohén:ton Karihwatéhkwén, Review Agenda, Economic Development Presentation(Rescheduled) Review & Accept Minutes from December 11, 2024, Review Outstanding Action Items, Joint Steering Committee, Contracting/Employment/Supply Chain Event planning, Akwesasne and OPG Community Updates, Employment/Contracting Update, Update Corporate Citizenship Program Activity, Update Capacity Building Funding Activity Reconciliation Action Plan (RAP) Update, OPG Outreach and Awareness Update, Visitor Centre Usage, Other &Closing. Always great to see our partners and extend a Nia:wén:kowa to Natalie J. for always ensuring that we have the best meetings.

April 2 /25, Beautification/Waterways/Green Team Committee, 10 am-12(noon)

Agenda: Northern Landscapes: District sign maintenance, letter from community member regarding clean-up of church area, regarding flowers, MCA: St. Lawrence Cemetery, St. Regis Point Signage, Abandon Homes, Food Forestry, Water Signage, actions items for follow-up delegated to those attending.

April 2 & 3, AFN National Justice Forum, Virtual Forum, Vancouver

Opening Prayer Knowledge Keeper Sheryl Rivers, 12:05 pm Co-Facilitator Introductions and Virtual Housekeeping, Alec Dan, Deanna George, Calling of Witnesses, AFN Welcoming Remarks: AFN BC Regional Chief Terry, Q &A - Kory Wilson British Columbia First Nations Justice Council, Discussion areas include Jurisdiction for First Nations Laws, Legislative Drafting and Revitalizing Legal Traditions, Adjudication of First Nations Laws, Enforcement of First Nations Laws and Legal Orders. Laws are an integral part of FN ceremonies, customs, treaties, self-determination, revitalization, law-making, adjudication, and enforcement of laws are an ongoing part of self-government.

April 3/25, ARRO, Ancestors Reburial on Fort Chambly, 9:30 am- Virtual

History: Coteau du Lac National Historical Site Overview: located approximately. 50 Km south of Montreal, indigenous burial sites and discoveries yielded significant discoveries relevant to the cultural heritage of Akwesasne. **Agenda:** Reburial on Parks Canada-administered lands as close as possible to the original burial location, representation from First Nations, Transportation &

preparation of the Ancestor, Vigil & Ceremonial Activities, Preparation of the Burial Ground, Communications about the process and how it is to be done.

City of Cornwall Meeting: 3:30 pm – Rescheduled for another date.

Oversight Committee Meeting: 4 pm – Rescheduled due to unavailability of team members.

April 4/25, Governance Committee Meeting, 11 am

Review action items required to amend the current procedures and regulations that impact our daily council meetings, general meetings, chairperson duties, space needs, equipment needs, terms of reference, and MCRs that need to be renewed.

Executive Committee Meeting, Admin 1 Board Room, 1 pm

Agenda: Discussion around the job description for the Executive Director; salary classification, addressing timeframes, and next steps to move forward with the hiring process, as the posting has gone out internal/external.

April 7/25, All Council Meeting, 9 am – 3 pm

Portfolio Re-Selection 3 pm – Opportunity to have Council discuss any areas of change they may want to change.

April 8/25, Strategic Planning for Border/Tariff Issues, 9 am-12(noon)

Kahwenoke Recreation: Shannon Roundpoint A/ED.

Proactive meeting with Directors to voice their concerns on what may be crucial issues with upcoming service delivery and how Council can intervene. Great communication provided by everyone, a great first step that has many actions assigned for all to gather information.

Kanatakon District Chiefs/Executive Director: Met with District elder regarding ongoing issues with housing, accessing services, application process, and follow-up from programs.

April 9/25, Youth Wellness Hub Ontario, CIA Office, 1:30 pm

Agenda: Review of the Youth Wellness Hub Ontario group presentation, on funding that speaks to the current needs within Akwesasne. What is available and what is working in partnerships already? Ie, Cornwall Youth Hub. Currently, there are 32 hubs in Ontario. Work to be done, consultation services, and networking to see what we have: primary care, education, employment, recreational activities, and cultural awareness. Hours of operation, defining data and its use, how funding flows, renovation funding, and vehicles. First initial step of working with this team and looking to see how we can best utilize the funding and implementation. The next meeting date to be set once the agreement information is presented.

April 10/25, Justice Portfolio, Cactus Cook- Sunday, 9 am

Agenda: Data Metrics for all departments request, no problem doing this it can be on a quarterly basis, Extradition Letter/Glaude Reports: discussion around the letters to ministry and the process of glaudue reporting letters, presentation at the General Meeting June 26/25, Need for Ontario Probation Officer, Software called OTIS, not able to access the system would like assistance in getting this resolved. No issues with Quebec at this point. Address Questions from the General Meeting.

Oversight Committee, A. Thompson/Coordinator, Justice Office, 4 pm

Agenda: Update/review of previous meeting, line by line of TOR changes
Questions and concerns, Petition to work on AEL update.

April 11/25, Governance Committee, 11 am:

Agenda: Ongoing review of areas that require completion, planning documents, Terms of Reference reviewed and comments to be sent to EA, update from communications on equipment needed for the Council open forum meetings.

April 14/25, All Council Meeting: 9 am – 1 pm

AFAL Presentation: 2:30 pm – Heather Phillips, DFA- Review of Akwesasne Financial Administration Law, its purpose and procedures for Council to understand and implement. First part of the law reviewed more updates to come in the future to complete the presentation.

April 15/25, Eneithihswanon:nwa Working Task Group, Admin 1 boardroom, 1:30 pm

Review of Law and review of upcoming Council & community sessions that are being scheduled for consultation and review, information will be taken back and processed for the law will be followed for approval pending community referendum.

April 16/25, Bridging Justice Presentation – Invitation to sit in on conversation with Parole Board of Canada to gain an understanding of Akwesasne, Parole Officers, and Indigenous Community Development Officers from both Ontario and Quebec. To set the stage for future conversations to begin addressing issues such as residency for parolees when we are met with border restrictions.

April 18/25 – Good Friday Holiday- MCA Closed

April 21/25 – Easter Monday Holiday – MCA Closed

April 22/25, ARRO, Cairn Island Claim, Legal update & Next steps, 9am- 10am

The Cairn Island was officially returned to Akwesasne in 2024, after 20 20-year of the process of ATR, issues on sacred burial sites, traditional activities, a monument was built without permission, paying fair compensation, trespassing issues, and filing a claim, options were presented and discussed with the team.

ARRO, Introductory meeting, MCA and Enbridge Gas Community and Indigenous Engagement, 10 am-12(noon).

Agenda: Greetings and Introductions, Akwesasne History & The Nutfield Tract - Enbridge presentation and Glendale project updates, what is next for the projects as presented, and what is next for the community. One can agree that establishing a communication link is key/vital in ensuring that all information is provided.

Government Secretariat: Preparation Meeting for Minister Lafreniere at Admin 1 boardroom, 2:30 pm – 3:30 pm

Agenda: Purpose: Gather technical input, review the existing agreement, identify priority areas and technical gaps, Overview of Existing Protocol Agreement, Brief review of existing agreement structure and commitments, Identifying Key Issues for Negotiation, Review of Annex A, Section 2 Inter-Provincial Issues, Key community concerns or themes that can be addressed through the agreement · Legal/policy implications to bring forward Data, Reporting, and Documentation Needs, Coordination across departments to compile technical backgrounders, Internal Coordination and Workflow Communication process with political leadership/negotiation team, Next Steps & Action Items and meeting to be scheduled.

April 23/25, Iroquois Caucus (IC) General Assembly at the Akwesasne Mohawk Casino, 9 am- 4 pm

This is the first time I have attended the Assembly. I appreciate that it was held in our home community and welcomed the information that was provided by the speakers. Presentation on Alto High Frequency Rail – Nathan Wright - Acceptance Record of Decision – December 2, 2024- Alto High Agenda Frequency Rail Briefing Note - IC Economic Study Briefing Note IC- Anishinabek Nation Nuclear Waste Briefing Note - Lifting the IC - IC Strategic Plan Report - Org review and business case - Working Groups - UN Permanent Forum on Indigenous Issues - United Nations Overview Presentation – Issues.

April 24/25, MCA & OPG Joint Steering Committee Meeting, OPG 9:30 am-1:30 pm

Agenda: Review & Discuss POM report and PowerPoint presentation from the 2019 - 2029 Bi-Annual Joint Steering Committee Meeting.

General Meeting, Kawehnoke District 6 pm – 8 pm

Agenda: Annual Audit Report 2023-2024 & Presentation of 2025-2026 Annual Budget by DFA H. Phillips.

April 25/25, Upcoming Meetings: Governance Committee: 9 am-11 am

Nation Building: Negotiation Preparation: Conflict of Laws: 10 am-12(noon)

Executive Committee Meeting: 2:30 pm – 3:30 pm

Reports will be provided in next month's meetings.



TERESA OAKES MONTHLY REPORT
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<u>Portfolios:</u>	<u>Committees & External Tables</u>
AMBE DCSS Gov't Sec Nation Building	Akwesko:wa/Port Divesture ~ Finance ~ Governance Special Needs ~ Lobbying ~ Hydro Quebec ~ CBSA Iroquois Caucus ~ Jay Treaty Border Alliance



Meetings:

- **March 27th**, Emergency Council Meeting for two (2) MCR's that were time sensitive.
- **March 27th**, General Meeting. CEO update provided to inform community of extending hours to a Saturday on a monthly basis for community to check the voters list. Community Members brought up concerns about organization charts, non-insured health benefits, children in care stats, more transparency in regards to all boards and commissions, training needs for departments, the need for housing, forming a working task group for the Island Rec Multi Purpose Building, and the need for Special Needs.
- **March 31st**, Weekly Council Meeting. 12 MCR's. Presentation by Rick Oakes & Billy Sunday regarding Orange Shirt Day and their Program *Sonatathenron*.
- **April 1st**, Border Partners Meeting. Discussions included the Remission Order and the retirement of US Customs Director.
- **April 1st**, Akweskowa/Port Divesture Committee Meeting. Priorities were established by Council and technical team.
- **April 1st**, Partnership of OPG and MCA (POM) Meeting. Ontario Power Generation (OPG) is planning a Contracting/Employment/Supply Chain Event. Three (3) virtual reality kiosks are available at the visiting center for people to go through simulations to see what employment within OPG entails.
- **April 2nd**, Green Team/Beautification/Waterways Committee. Discussions included care of the cemetery in Kana:takon, signage for areas around the village, abandoned homes funding, and waterways signage that has to be put in places along the river.
- **April 2nd**, Nation Building Portfolio - *Entewathatha:wi*. Update on community survey, posters, the spring newsletter and videos to promote information on the ESGA.



TERESA OAKES MONTHLY REPORT
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- **April 2nd**, Public Safety Portfolio Meeting. Neighborhood/Community watch for the village was brought up, A/Chief of Police said it needs to be community led.
- **April 7th**, Council Meeting to discuss Portfolio/Committee re-selections. I dropped Public Safety Portfolio & Green Team/Beautification/Waterways. I added Finance & Governance Committee.
- **April 8th**, Border/Tariff Strategic Planning Session. Given the political climate it was necessary to meet with Directors to plan ahead in regards to tariffs and border issues.
- **April 8th**, Meeting with community member to discuss housing issues.
- **April 9th**, Special Needs Committee. Presentation in regards to the need for a Special Needs Program to be started.
- **April 9th**, Youth Wellness Hub Ontario (YWHO) Meeting. YWHO Team came and presented on Youth Hubs.
- **April 10th**, Council Meeting with Legal.
- **April 14th**, Weekly Council Meeting. 7 MCR's. Presentation by Economic Development on DevCor.
- **April 14th**, Akwesasne Financial Administration Law (AFAL) Training with Department of Finance and Administration (DFA) Director.
- **April 14th**, District Meeting. Topics covered included community consultation with DevCor, and needs of the village which included fixing of roads and repairs to buildings.
- **April 15th**, Leadership Meeting with Saint Regis Mohawk Tribe (SRMT). Topics discussed included an energy presentation by Jim Ransom, and FASFA issues.
- **April 15th**, Board of Trustees (BOT) Meeting for Ahkwesasne Mohawk Board of Education (AMBE). Bullying was the main topic covered.
- **April 17th**, Department of Community and Social Services (DCSS) Portfolio Meeting. Children's Developmental Services program is reviewing job descriptions to get the program up and running. Policies are in need of final review.
- **April 22nd**, Cairn Island Specific Claim Update from Akwesasne Rights and Research Officer (ARRO).
- **April 22nd**, Quebec Political Protocol Meeting. Discussed the prior agreement and next steps.



Onerahtokha /April 2025 Monthly Report



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District of Tsi Snaihne

Portfolio: Department of Health, Akwesashne Board of Education, Public Safety and Government Secretariat

This monthly report is provided as part of Council's aim towards providing a transparent and efficient governing system, which will also provide information to members of the community on updates of Mohawk Government, Portfolios, and Monthly Activities.

Here's a recap of notable events:

- April 1, attend the Borders Partners topics discussed the new tariffs, and Canada's Border Service Agency's (CBSA) new Acting Chief of Operations for a 4-month assignment, Belanger, CBSA employees still attending the cultural sensitivity training put on by ARRO. Discussed the Creation of Record. The retirement of the US Port Director will be on May 31.
- April 1, attended a Partnership between Ontario Power Generation (OPG) and MCA, the joint steering committee is working on finalizing the triannual. Updates from the Reconciliation Action Plan discussed the pillars of leadership, relationships, people, economic empowerment, and environmental stewardship. A new website has been launched, Generations for Generations, to support energy literacy. Setting up the summer programming, looking to expand the pool of Akwesasne partners for future events. Last year we had 11,500 people through the Visitor Centre, anticipating the number increasing this summer.
- On April 8, I attended a meeting regarding border tariff concerns with MCA Directors and Program Managers. Discussions focused on worst-case scenarios, potential ideas, and solutions. A key concern identified was that the current remission order applies only to

personal goods, not to vendors or suppliers, who may require the development of a special licensing process.

- April 9 – Attended a Youth Wellness Hub of Ontario (YWHO) meeting. Introduced the hub's vision to provide integrated services for youth ages 12–25, focusing on mental health, wellness, sexual health, substance use, and nutrition. Youth will co-create developmentally appropriate programming. Services will include elder support, Indigenous clinicians, cultural workshops, community events, healing lodges, drumming circles, language sharing, youth support groups, land-based healing, and prevention programs.
- A six-month review of our portfolio selection was presented through the MCR process. I recused myself from the Department of Health (DOH) portfolio due to a conflict of interest.
- I took vacation leave from April 14th to 18th.
- Attended Iroquois Caucus Assembly on April 23rd & 24th held at the Akwesasne Mohawk Casino with delegates from the Six Nations. Key takeaways were a trade agreement and a high-speed VIA rail system that is currently in the beginning consultation stages of the project.

Portfolio Meetings

Public Safety Portfolio

- Attended the Public Safety Portfolio meeting. We discussed that the RCMP Musical Ride is not a viable option this year. Community Watch Programs will be included in the upcoming strategic plan and implemented in the future. A new digital program, Cam Safe, will be introduced, offering home security systems that allow property owners to share footage with law enforcement if an incident occurs.

Akwesasne Mohawk Board of Education (AMBE) Portfolio:

- Discussed the Akwesasne Education Agreement, 3 Education modes must be decided on, flow through, phase of corporate services, and incorporation.
- The AMBE 10-year grant will need to be reviewed before the end of the year 2029.
- A review of AMBE System

Government Secretariat Portfolio Meeting:

- Initiated discussions to update the Quebec Protocol Agreement by addressing emerging inter-provincial issues. Moving forward, we will integrate principles from UNDRIP, findings from the MCA Leakage Study, and priorities outlined in the MCA Strategic Plan to strengthen the agreement.



**Oneratohka/April 2025
Monthly Report
Chief JoAnn Swamp
District of TsiSnaihne**



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- Portfolio:** DCSS (Dept. of Community & Social Services), DIHE (Dept. of Infrastructure, Housing and Environment), Government Secretariat, Nation Building (Entewatatawi)
- Committees:** OVS (Office of Vital Statistics), YECL (Youth, Elders, Culture, Language), Hydro QC, POM (Partnership with OPG and MCA), Executive Committee, Property Acquisition Team (PAT), Iroquois Caucus.

Monthly Notables:

Tsi Snaihne District Meeting: April 14/25

There were 13 people in attendance. The guests invited to the meeting for a presentation were the A/Director of Health and the Manager for Non-Insured Health Benefits.

Questions and Answers took place regarding non-insured health benefits. Questions on short-term disability were also asked, and community members would like HR benefits to come to a presentation. Community residents asked if there is anything in place when a person retires and no longer has Sunlife.

The negotiating team consists of the Director of Health, the non-insured, and the health board. Health is trying to secure a dental consultant and a prescription pharmacy consultant. When there are denials, you can appeal the denial. The negotiating team will meet and go through the case.

A survey on Health was done. When can we get results? Health is working on a presentation, then they will release the survey and the list of winners.

A/DOH will look into the \$25.00 fee charged for expired cards. The ladies left at this time.

Questions from the Floor:

Why wasn't the audit presented to the community before an MCR was passed? Did portfolios meet on the budget and audit before the budget was passed by the Council? The Chiefs stated no, portfolios did not meet to go through the budget but will bring it up at the next meeting.

How many appeals and grievances?

Action Item: If the answers can be typed up and presented at the next meeting.

Special Needs presentation: Ages of children being helped? Working task group that was asked about at the general meeting? Recommendation that Onkwetakie have updates on our health care system and benefits instead of Chiefs Reports.

Community members asked about a pension plan for elders. Chiefs will look into this.

Education. Have you met with the Tribe regarding the Green Card? Is the college going to deem our students international? What about the Haudenosaunee Promise? We need information for the students. Is there a policy in place at AMBE about exhausting all avenues of funding? The meeting ended at 8:20 pm.

Council Meetings: April 7/25 & 14/25

The A/Executive Director and Governance Committee gave updates.

MCRs were presented for approval.

Presentation: Anti Human Trafficking: Shara Herne and Jo Van Hooser.

Discussion Items: Orange Shirt Day, Firemen Meeting; Right to Play, Youth Wellness Hub, External Meeting protocol, governance committee, Land Claims, Jay Treaty/FASFA, Border Tariffs.

Presentation: Economic Development: Kylie Tarbell.

Proposed development strategy with DevCor, which also includes a casino.

Discussion: 50/50 partnership, and our ironworkers would put up the building. A feasibility study would have to be done.

Executive Committee: April 4/25

Discussed salary and job description. The previous interviews required probation for one year, then the salary was renegotiated.

Ask Pathways if there are any changes to the salary range based on cost-of-living inflation.

Ontario Power Generation (OPG) Meeting: April 1 / 25

The OPG meeting was held at the Kawehnoke Recreation Centre.

Akwesasne and OPG gave updates on activities that they are working on. OPG also updated the Employment contracting within OPG. OPG gives out project monies, and they usually come from the Corporate Citizenship Program or Capacity Building funding. They usually give funds out to do different projects in Akwesasne.

AFAL: Presentation was made by Heather Phillips. April 14/25

Beautification/Green Team/Waterways: April 2/25

This was the first meeting held with this committee. Discussions centered around the following topics.

- Abandoned homes (take down, looking for quotes)
- Landscaping signs at the entrances (need three quotes); also, collaborate with Environment. SIBC takes care of the corridor with plants.

Memo from the Community person about the parking lot in St. Regis, how it's a runway on weekends and evenings. There is a traffic study underway. Residents are asking if planters could be put up. Question to ask DIHE. Possibly a gazebo at the swimming area behind the church.

St. Lawrence Cemetery: The stone should be erected where the cross is. Ask DIHE if they would move it. The fence between the cemetery and St. Regis Recreation, can this be closed?

Abandoned homes: Check with DIHE if they have a list of homes that need to be torn down. Suggestion: Hire a contractor to tear them down.

Discussion: Food Forest Tree Planting and Waterways signs need to be put up.

Nation Building Portfolio Meeting: April 2/25

Discussion topics: Chiefs update, identification cards, and what is MCA doing about enhancements; Bill S3 discrimination of the Indian Act: Dejanais case; Communications update; Waiting on a new budget; Estate law to be developed.

DCSS Meeting: April 17/25

MCR will be coming to the table regarding the rental of the building on the Island.

Special Needs update: Job descriptions for program manager and supervisor are completed; working on case manager. We have also proposed changes to the org chart.
The ACFS policy will be sent out for review. A presentation will also be coming to Council.
DCSS will also cover the lakisohthas renovations.

DIHE Meeting: April 8/25 & 22/25

Waterline emergency interconnection. Need some kind of agreement with the Tribe on this issue.

This was thoroughly discussed. What are some recommendations? Also discussed having a reservoir in Snye.

Action Item: Ask the Tribe for their preliminary report.

The Program Director gave updates on the shovel-ready projects and other projects in the works.

A feasibility study is to be done in addition to the Arena. DCSS has agreed to fund this project.

LED streetlights and guardrails. Need to know from each district where the lighting will go. Also, find out if AMPS will cover the cost.

Hamilton Island: walking paths and culverts are being worked on. MCA needs to go and check this out.

The group decided to bring back the Capital Plan with the multi-jurisdiction group.

YECL Committee: April 4/25

Presentation by Chelsea Sunday "lonkwahronkhaonhakie" We are becoming fluent.

Letter from Community Resident and lonkwahronkhaonhakie requesting a "Kariwenhawe Language Building.

Heritage Canada monies, Tyler Laffin letter; DCSS least disruptive monies.

Asehtsitewaton: Tribe funds 15 students, why doesn't MCA fund 15 students; why doesn't lohahiio have a one-year or two-year language program?

Other Meetings:

Border Tariffs Mtg: April 8/25

Brainstorming sessions: Remission Order, SIBC tolls, restricted license, maintenance people from Cornwall to come to Reserve, which involves all MCA programs in one way or another; deliveries are being sent to American businesses for pick up; Possible Solutions and Action Items were mentioned.

YWHO: April 9/25

YWHO Ontario met with the Chiefs on a grant that was awarded to MCA. This project can take place at our Recreation Centres. There is also a one-time capital amount in this grant.

The Chiefs need to go and visit the hub in Cornwall.

lonkwahronkhaonhake "We are becoming fluent": Mtg: April 11/25

The presentation was given by the parties involved: MCA Chiefs, Nolan Quinn, and the lonkwahronkhaonhake group.

Language Revitalization mtg: April 12/25

Elders of the community, along with lonkwahronkhaonhake invited different chiefs to a meeting at the Peacetree Mall.

Brainstorming sessions: how to help the young people who learned to speak Kanien'keha so they won't lose what they have learned. Also discussed the Kariwenhawe Language Foundation they would like to build. I need to look at funders and possibly MCA to help. Next meeting April 26/25.

MCA/St. Regis Mohawk Tribe (SRMT) Meeting: April 15/25

Presentation by Jim Ransom: Tribal Energy Specialist.

Akwesasne is to work on a community-wide energy. With climate change and the power outages happening in the northern portion, we need to work on another source of energy, especially cause the 9 megawatts is not sufficient to power the Reserve. Possible micro grid, solar farm, transmission upgrades, inverters, etc. were discussed.

CBSA liaison officer discontinued: MCA stated this is Canada-wide and comes from their administration. MCA would like to request a discussion on the NY State Land Claim internal agreement. MCA would like the ARRO department to be in this discussion.

SRMT Update: New FASFA guidelines for students.

This was a discussion that came in when Biden was still in Office and the Trump administration carried it out. We have been meeting with Congress on this issue and have been pushing back. The tribe has no budget in place to help with the extra costs for our students. What impact will the creation of a record have on our students? Tribe stated the answers are on our website. MCA would like to know what topics you are going to discuss with Congress?

Are inherent rights at stake here, the Jay Treaty? Our history plays a big part in what's going on. What are we doing with this? Tribe stated they had a good relationship with the State, even trying to get a new school, but with this administration, the relationship is not good.

MCA asked if the Grand Chief could attend this meeting, and Tribe stated that the meeting is with the U.S., it's an initial meeting when this takes place.

Water Connection: Discussion on water connections between the Tribe and MCA. Tribe stated that monies have been moved around cause of the Trump administration.

New Business:

- Planning of AFN National Chiefs' visit on May 14.
- Language revitalization effort: A study and a strategic plan were worked on. What happens when students finish their language program? What is in store for them? Tribe stated they can go to AFS or AMBE.
- Eniethihswanon:na Child Rights Law: The Tribe is reviewing this as well with legal.
- Presentation from DevCor on a possible casino, has the Tribe heard anything on this? The chair did say they got wind of this.

ARRO Meeting: April 22/25

Presentation on the Cairn Island Claim. The Program Manager gave an update on the Claim and gave some options on what Council needs to decide. After going through the options and discussions Council decided to go with Option 3 and which is to do a new specific claim and hold ISC accountable for all the years Akwesasne could not use the Island.

Works in Progress: Ongoing

1. Quebec Protocol Agreement: Renegotiating the agreement with Quebec. Reviewing for finalization.
2. YECL (Youth Elders Culture Language): working on terms of reference and reviewing the Charter.
3. Executive Director position: ongoing.

TESHA ROURKE TSI SNAIHNE DISTRICT CHIEF MONTHLY REPORT

ONERAHTOKHA/APRIL

PORTFOLIOS:

Department of Social Services
Department of Health
Department of Justice

COMMITTEES:

- CBSA
- Youth, Elder, Culture and Language (YECL)
- Special Needs
- Finance
- Governance
- Executive Committee (Alternate)

EXTERNAL COMMITTEES:

- Jay Treaty Boarder Alliance Entry of Goods Technical
- Chiefs of Ontario Economic Development Committee
- Chiefs of Ontario First Nations Women's Council
- AFNQL Elected Women's Council



CONNECT WITH ME:

Chief.Tessa.Rourke@akwesasne.ca

613-551-3825

613-575-2250 ext. 2197

REQUEST FOR ALLICATIONS: ONTARIO FIRST NATION 2SLGBTQQIA+ COUNCIL

Mohawk Council of Akwesasne is looking for a passionate community member to represent Akwesasne on the 2SLGBTQQIA+ Council.

Deadline: Thursday April 17th, 2025
Email Application to: Kuyra.Chaussi@akwesasne.ca

Monthly Notables:

Tsi Snaihne District Meeting

Topics:

Updates on job postings for key leadership positions within the organization was requested- *Executive Director position is posted*

First Nations Child & Family Services and Jordan's Principle Settlement- ACFS offered assistance to community members in submitting claims. *For more information on the settlement and claims please visit fnchildclaims.ca*

- *Working with the Executive Director to coordinate information sessions for the community*

Education- AMBE will be providing a community information session in the next coming weeks regarding FASFA.

Finance Committee-

- Community members were encouraged to apply for positions on the Finance Committee.
- A proposal was made for live-streaming committee updates to enhance transparency

Hogansburg/Akwesasne Volunteer Fire Department (HAVFD)

- A meeting with local firefighters was scheduled to discuss ongoing needs and concerns
 - Meeting was scheduled with HAVFD for March 31st 6:00 p.m.

Department of Infrastructure Housing and Environment (DIHE)-

A presentation was requested regarding road maintenance and improvements.

- Updates were provided on planned repairs for key roads in the community, with work scheduled to begin after winter.

Monthly Notables:

March 27th- Emergency Council Meeting

Travelled to Toronto to attend the Chiefs of Ontario Economic Development Prosperity Table-

- Received phone call from a community member regarding me going to school and being on Council
- Attended the General Meeting Via Zoom

March 28th- Attended the Chiefs of Ontario Economic Development Prosperity Table Meeting in Toronto, ON

- The theme was the importance of First Nations Trade and the need for market diversification- the threat of tariffs.

I will attach my travel report for more information

March 31st- Council Meeting

- I brought forward the topic of my schooling for discussion at a recent Council meeting. I shared that I had received a phone call from a community member who felt that I was breaking my oath and acting unethically by attending school. I informed the other Chiefs that I reviewed both the Oath of Office and the Ethical Conduct Policy and found nothing that I was in violation of. I received support from my fellow Chiefs and let them know I would be addressing this situation with the community at the upcoming district meeting to provide clarity and transparency.

Tsi Snaihne District Chiefs attended a meeting with HAVFD Station 3

- We discussed the department's training requirements. HAVFD firefighters receive training through New York State, and three firefighters will soon be attending swift water rescue training. It was noted that Standard Operating Procedures (SOPs) still need to be developed. All training expenses are paid through HAVFD's Operations and Maintenance (O&M) budget.
- Another key item was the recent survey MCA released, asking for community input on whether the proposed new building should be a standalone fire hall or a shared space including police and ambulance services. The firefighters expressed that the land in question was originally given specifically for a fire hall, and that's how they would like it to remain. Chief JoAnn clarified that the survey is a requirement from the funders and is needed to move forward in a fair and informed way.

Monthly Notables:

- As a next step, we are planning a community consultation session. We suggested that HAVFD attend and participate in this session so that community members can hear directly from them. The goal is to create space for everyone to share their views and work together toward a solution that respects the needs and history of the fire department while meeting future community goals.
- For your information, the emergency contact number for HAVFD is 518-483-1211 and the non-emergency number is 518-483-1219.

April 1st- Went to the Mohawk Nation Longhouse to help Onkwe with putting food together for the giveaway the following day.

April 2nd- Attended the Indigenous Languages in Montreal, QC

- *I will attach my travel report for more information*

April 4th- YECL (Youth, Elder Culture and Language) Committee Meeting

- Chelsea Sunday shared a letter between herself and the Kateri Prayer Circle. Together, they suggested a few ideas to support language and culture in our community, such as starting a yearly language scholarship or award, helping students in immersion programs, and allowing staff to take educational leave to attend language programs. Chelsea also spoke about the program she co-founded called Ionkwahronkha'onhátie, which supports self-motivated adult learners in learning the Kanien'kéha language and connecting with the culture.

April 7th- Council Meeting

- Portfolio Reselections- We recently had our portfolio reselections, and I chose to shift from the Economic Development portfolio to Justice. For transparency and integrity, I made this change to avoid any perceived conflict, as I still hold a seat as an employee at Economic Development. As of April 14th, my current portfolios are the Department of Health, Department of Community and Social Services, and the Department of Justice. The committees I sit on include CBSA, YECL, Special Needs, Finance, and Governance, I also serve as an alternate on the Executive Committee. I have stepped away from the Beautification/Waterways/Green Team Committee.

April 8th- Boarder/Tariff Meeting with Council and Directors

- A meeting was held to discuss the ongoing impacts of border restrictions and the current CBSA remission order. Departments shared concerns about increased costs, access to materials and services, and challenges for off-reserve residents crossing the border. The group emphasized the need for long-term planning, proactive engagement to protect community access and service delivery.

Monthly Notables:

Meeting with DIHE regarding Saint Regis Mohawk Tribe (SRMT) Water Connection

- Discussed the options with DIHE about have a water connection with SRMT

Met with community member in regard to me going to school- explained why I am going to school.

April 9th- Met with Youth Wellness Hubs Ontario (YWHO) to discuss the Youth Hub

We met with the YWHO team to talk about the funding that Akwesasne received. The meeting helped us understand the YWHO model and what the funding will support, including programs and services for youth in our community. We discussed how the hub will be shaped by local needs and how it can include culturally relevant services like traditional healing, language, and land-based activities.

April 10th- Attended I-Trade Meeting via Zoom

I attended my first iTrade meeting on April 10, which focused on urgent updates about trade issues between the U.S., Canada, and China. The meeting included presentations on how changing tariffs are affecting Canadian exports, how the Jay Treaty might support Indigenous traders, and updates on funding and loans available for Indigenous businesses. Export Development Canada shared that \$5 billion in support is available, and the Business Development Bank talked about programs for Indigenous entrepreneurs. The meeting ended with next steps and a reminder that the next iTrade meeting will be on May 9.

April 11th- Attended Ionkwahronkha'onhatie' Recognition Event

I attended the Ionkwahronkha'onhatie presentation held at AEDA, where Wishe Mittelstaedt and Skye Sunday shared what the program was able to accomplish over the past four years with support from the Ontario Trillium Foundation. Nia:wen for the invitation, I'm looking forward to working together to support language and culture in our community.



April 12th- Kanien'keha Language Revival Meeting

As part of the YECL Committee, I attended a meeting with Joe Lazore to talk about Kanien'kéha language revitalization. Chief Lisa, Chief Vince, Chief JoAnn, and I joined the discussion. We talked about forming a committee or organization, creating a Terms of Reference, and organizing volunteers and leaders to move this work forward. There was a strong focus on how the northern portion of Akwesasne can support this effort. Students shared that after finishing the ACR language program, they feel lost with no clear next step right now, Chelsea's program is the only option, and it needs funding to continue. Joe and Billy expressed interest in continuing evening classes and asked Council how we can support the group so they can meet every two weeks. We were asked to help find a meeting space and look into ways to invest in second-language learner programs.

First Six (6) Months on Council

It's hard to believe it's already been six (6) months since I was sworn in as a District Chief for Tsi Snaihne. When I reflect on this time, I feel nothing but gratitude for the experiences, the lessons, and most importantly, the people who continue to walk alongside me on this path.

Stepping into this role, I already had a passion for helping our community, but that passion has only grown deeper with every passing day. The work is not easy, and the responsibility is great, but my heart has never been more grounded in purpose. I've learned that leadership isn't just about speaking, it's about listening, observing, and being open to continuous growth.

I'm especially thankful for the past Chiefs and current Chiefs who have taken the time to guide me, whether it's answering my questions, listening when I need to make sure I'm on the right path, their support has been invaluable. It reminds me that we don't lead alone. We carry the knowledge and strength of those who came before us, and we build alongside those who share the same commitment.

This journey has made it clear to me: I will always be a lifelong learner, there's no finish line in leadership only growth. And with each challenge, each community concern, and each opportunity to serve, I am reminded of why I chose this path and why I will never take it for granted.

To the community: niawenhkó:wa for trusting me. I'm here because of you and I'm here for you, from our babies to our Elders, I will continue to show up, to learn, and to lead with compassion, courage, and love for Akwesasne.

Lifelong Learning & Leadership: A Message to the Community

As part of being transparent with our community, I want to take a moment to share something important. When I ran for District Chief, I was open about the fact that I had returned to school, I'm currently enrolled part-time in a Master's program in MS Management with a focus on Leadership with SUNY Potsdam, it's fully online, and I work around my work to work on my classes its asynchronus in the evenings and on weekends. I receive no stipend or additional compensation for being in school, the only support I receive is assistance with my tuition, which is available to any community member pursuing higher education.

I believe in the power of lifelong learning, whether I was a Chief or not, I would still be pursuing knowledge, through workshops, trainings, conferences, or formal education. This is something I've always done, and it's something I will always do, my goal is to bring that knowledge back to Akwesasne to integrate what I learn and use it to uplift our community in meaningful, practical ways.

When I was sworn in, I informed the Council that I was in school, and I received their full support. A few weeks ago, I received a phone call accusing me of being unethical and breaking my oath. I took the time to carefully review both the Oath of Office and our Code of Conduct, and I can say with full confidence I have not violated either, I brought this forward at the Council table again, and once more, I received the support of my fellow Chiefs. They, too, understand that leadership means continuously growing and evolving.

I want you all to know that the learning I do strengthens me in my role, it has helped me ask better questions, make more informed decisions, and contribute to committees and discussions I never imagined being part of, I am driven, I am dedicated, I am passionate, and I am committed to doing this work with honesty, humility, and heart.

This message is not about defending myself, it's about being open, clear, and accountable, I lead with transparency and integrity because that is what you deserve.

If you ever have questions or concerns, I encourage you to reach out, I will always take the time to listen, share, and have that conversation with you.

Niawenhkó:wa for allowing me to continue serving you with purpose and passion, I look forward to growing with all of you, now and always.

For your information:

If you are looking to hook up with Ontario East the contact information:

Email: info@oenetworks.ca

Phone: 613-936-6173 They are available for both calls and text messages

Upcoming Meetings and Events:

April 15th- Will be having our first Elected Women's Committee Meeting via zoom

April 22-24 – Emergency Management for Indigenous Communities (Virtual)

April 28-29 Assembly of First Nations National Forum on Justice: Reform of Justice Systems - Montreal, Quebec

May 1st- Entry of Goods Technical Table- Toronto, ON

May 10th- Attending COO (Chiefs of Ontario) Women's - Toronto, ON

June 3-4- AFN(Assembly of First Nations) Annual Indigenous Laws Gathering - Rama First Nation, ON

June 17-19- AFNQL (Assembly of First Nation Quebec and Labrador) Chiefs Assembly

July 15-17- AFN (Assembly of First Nations) General Assembly

July 31st- August 3rd- Vacation



COUNCIL TRAVEL REPORT

For Immediate Release:

Onerahtókha/April 4, 2025

CHIEFS OF ONTARIO ECONOMIC DEVELOPMENT AND PROSPERITY FORUM

CHIEF TESHA ROURKE

Tsi Snaihne District Chief Tesha Rourke recently attended the Chiefs of Ontario Economic Development and Prosperity Table Meeting in Toronto, Ontario on March 28, 2025. The event focused on strengthening First Nations trade, market diversification, and economic resilience through investments in tourism, technology, and infrastructure.

Chief Rourke was joined by MCA's Director of Economic Development Kylee Tarbell.

DISCUSSION POINTS & OBJECTIVES:

Tariffs & Trade

The potential impact of new American tariffs on First Nations communities, particularly in forestry and agriculture, was discussed. Leaders emphasized the need for Canada to support First Nations businesses if these tariffs take effect.

Ontario Securities Commission (OSC) Action Plan

The OSC shared a draft of their Action Plan for Truth and Reconciliation, outlining steps to improve First Nations access to capital markets for investment and business development.

Economic Opportunities

Emphasis was placed on fostering business partnerships, diversifying markets beyond the U.S., and investing in tourism, technology, and infrastructure.

Food Sovereignty & Land

There was strong advocacy for increased access to land for agriculture, with a focus on growing more food locally and educating youth about farming and food systems.

Business Directory

A nearly completed online directory of Indigenous businesses in Ontario was introduced. This initiative aims to connect Indigenous businesses with buyers and government programs.

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Youth & Digital Growth

Discussions revolved around supporting youth involvement in finance, business, and digital careers. There was also a focus on improving internet access and digital tools for First Nations communities.

NETWORKING & COLLABORATION:

- Engaged with representatives from the Ontario Securities Commission regarding their Action Plan for Truth and Reconciliation. Potential collaborations were discussed to ensure meaningful participation of First Nations in capital markets.
- Connected with leaders and economic developers focused on market diversification and investment in new industries.
- Explored partnerships with organizations promoting food sovereignty, infrastructure development, and youth career opportunities.
- Discussed the upcoming Indigenous business portal and how communities can best leverage it for economic growth.

KEY TAKEAWAYS & NEXT STEPS:

- Meet with Ontario Securities Commission to discuss the Action Plan for Truth and Reconciliation
- Keep working with partners to grow our local economy, support food security, and create jobs for our youth.
- Watch for updates about the Indigenous business portal and opportunities for training or funding.

COUNCIL TRAVEL REPORT



WHAT: Indigenous Languages Conference

WHEN: April 2, 2025

WHERE: Montreal, QC

WHO: Chief Tesha Rourke

WHY: To engage in national discussions around Indigenous language revitalization, funding, and policy advocacy. Chief Rourke's participation reflects Akwesasne's commitment to protecting Kanien'kéha and supporting intergenerational language resurgence.

NEXT STEPS:

- Explore forming or joining a Regional Language Committee to support collective advocacy and collaboration on language rights and funding.
- Integrate Kanien'kéha into daily governance operations, including council documents, community signage, and internal communications.
- Support youth-led language initiatives, especially those using media and technology, to normalize and celebrate language use in everyday life.





COUNCIL TRAVEL REPORT

For Immediate Release:

Onerahtókha/April 8, 2025

OFFICE OF THE COMMISSIONER OF INDIGENOUS LANGUAGES CONFERENCE

CHIEF TESHA ROURKE

Tsi Snaihne District Chief Tesha Rourke attended the Indigenous Languages Conference in Montreal on April 2, 2025, hosted by the Office of the Commissioner of Indigenous Languages. The event brought together Indigenous leaders, educators, youth, and cultural advocates to discuss strategies for sustaining and revitalizing Indigenous languages.

BREAKOUT SESSION SUMMARIES:

Opening Remarks & Cultural Emphasis:

- Elder Kevin Deer delivered the opening remarks, offering a powerful reflection on the spiritual essence of Indigenous cultures and the role of language in healing and reconnection.
- A celebration of Indigenous languages and cultures took place the evening before the conference, showcasing the collective pride, strength, and resilience of Indigenous communities.
- Kahnawake shared insights into their adult immersion program, Kanien'kéha Ratiwennahní:rats, highlighting its success in supporting adult learners on their journey to reclaim and speak Kanien'kéha.

Adequacy of Funding:

- Positive Developments: Community commitment to language revitalization remains strong; immersion program is producing tangible results
- Ongoing Challenges: The decline of first-language speakers continues. Second-language fluency varies across regions. Mainstream school board support is still limited.
- Funding Concerns: Federal funding (primarily from Heritage Canada) remains inadequate—currently \$52 million annually, despite the AFN's call for \$2 billion.

Recommendations:

- Improve data collection and outcome tracking.
- Strengthen community-led governance.
- Establish long-term, sustainable funding models.

Youth Panel – The Future of Language:

This panel featured four inspiring youth, including Akwesasne's own Arihwisaks Colin Benedict. Each panelist spoke about the connection between language, identity, and their future dreams.

Key Strategies Discussed:

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- Media tools like film, radio, and social media.
- Immersive and hands-on learning.
- Being surrounded by fluent speakers.

Linguistic Realities in Quebec:

- Challenges: Quebec's dual colonial languages (French and English), high translation costs, Bill 14 prioritizing French, and systemic diglossia.
- Advocacy: Regional Committee for First Nations Languages defends rights, promotes policy change, and fosters skill development.
- Urgent Issue: Funding cuts – from \$13M to \$2M – for First Nations language support.
- Call to Action: Support the *Declaration on First Nations Language Rights* and defund the place of Indigenous languages in all sectors.

Artificial Intelligence & Indigenous Languages:

Shingai Manjengwa discussed the growing role of AI in language preservation — especially in generating data for learning algorithms.

Important Questions Raised:

- *Who owns this data?*
- *How do we ensure ethical use?*
- *How can Indigenous communities lead AI development?*

Strategic Planning & Community Driven Revitalization:

Dr. Lorna Williams emphasized the importance of community-based planning and Indigenous pedagogy. Stressed collaboration between regions and government responsibility in providing adequate, consistent funding.

NETWORKING & COLLABORATION:

- Language Coordinators and Cultural Leads from Mohawk communities discussed shared goals for immersion expansion and sustainability.
- Representatives from the Regional Committee for First Nation Languages explored legislative advocacy and resource sharing.
- Elders and Knowledge Holders highlighted the need for intergenerational knowledge transfer in modern curricula.
- Youth Leaders, including Arihwisaks Benedict, stressed using technology to promote language engagement.

RECOGNITION:

A heartfelt shoutout to Arihwisaks Colin Benedict for representing Akwesasne with strength and pride on the Youth Panel. Hearing him speak Kanien'kéha and share what it means to him was incredibly powerful. E:so tsi ioianeré – your dedication, presence, and voice are inspiring. Keep planting those seeds of language and identity everywhere you go. We see you, we hear you, and we are proud of you.

AKWESASNE—LAND WHERE THE PARTRIDGE DRUMS

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KEY TAKEAWAYS & NEXT STEPS:

- Secure sustainable funding for long-term, stable investment in Indigenous language programs. Advocacy for increased and more transparent funding streams must continue.
- Elevate youth involvement in leading language projects — especially those involving media, tech, and peer-to-peer learning.
- Consider establishing or joining a Regional Language Committee to amplify Akwesasne's voice in policy discussions and resource sharing.
- Begin incorporating Kanien'kéha into council documents, signage, and community operations as a way of living the language daily.
- Actively support the Declaration on First Nations Language Rights and assert Indigenous language use as a matter of sovereignty and nationhood.

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Chief Scott Peters

Tsi Snaihne District Chief

April 2025 Monthly Report



Email: chief.scott.peters@akwesasne.ca Phone: 613-575-2250 ext:2177

March 31 – April 4

March 31st

- Weekly Council meeting
- 6 – 8:30 p.m. Chief Tesha Rourke, Chief JoAnn Swamp and I met with Tsi Snaihne Station #3 of the Hogansburg Volunteer Fire Department to discuss their needs for a new fire hall and next steps in the project. They had stated they would like to meet with the community to discuss these needs as well

April 1st

- Met with the Border Teams which includes MCA, Mohawk Nation Council of Chiefs, Saint Regis Mohawk Tribal Chiefs, American Customs and Border Protection(CBP), Canada Border Services Agency(CBSA), Saint Regis Mohawk Tribal Police (SRMTPD). Topics discussed:
 - The remission order which pertains to residents and businesses residing on the north side of Akwesasne and the assurance from both CBP and CBSA that will remain in effect despite tariffs being placed on American and Canadian citizens. Construction materials and other items not on the remission order will be applied to Akwesasne resident's residing on the American side of Akwesasne. If there are any problems crossing at the Massena Port of Entry the supervisor's phone number is Mr. Dwyer 315-268-7450 and for CBSA the number is Mr. Bazinet at 613-930-7137.
 - The CBSA Regional Indigenous Affairs Advisors (RIAAs) positions throughout Canada will be ending in April. MCA is looking into hiring a Liaison for the community.
 - The road shark device will be installed at American Customs in April. This is an automatic spike strip that can puncture tires driving over it in the wrong direction. This device will be installed on the north bound traffic lane and will prevent vehicles from driving south attempting to avoid American Customs.
 - Types of identification that is allowable and that will be required for local travel can still be used but REAL identification cards will be required for international travel in the United States.
 - The jersey barriers in the south bound lanes may be removed this summer as well.
- An Akwekskowa meeting was held to discuss the next steps on what to do with the Portlands area in Cornwall. A meeting with the Cornwall City Council will be arranged soon to discuss the partnership.

- Met with a community member to discuss getting them help with Economic Development funding.

April 2nd

- Met with Akwesasne Rights and Research Office (ARRO) to discuss a project that is occurring within Akwesasne territory and proper consultation with the company.
- Met with Nation Building to discuss the next steps of the Nation Building process. Discussed the survey that was put out to gauge community awareness on the Nation Building process.
- I attended a Public Safety portfolio meeting. Topics discussed:
 - RCMP musical ride at Akwesasne. Will be put on hold for future consideration to plan more
 - Community watch program and how to establish it
 - Potential for setting up a nuisance animal kennel in Tsi Snaihne and plans to work with the Ontario Society for Prevention of Cruelty to Animals in Cornwall to bring nuisance animals to for public safety reasons

April 3rd

- ARRO meeting with 5 other nations and Parks Canada regarding the reburial of remains found at Cote du Lac Quebec.

April 4th

- Iroquois Caucus meeting
- Governance committee meeting

April 7 – April 11

April 7th

- Weekly Council meeting
- I met with the Tsi Snaihne Homemakers to discuss looking for financial help

April 8th

- Met with Directors at Kawehno:ke Rec to discuss potential border issues.

April 9th

- Worked on reports and read MCA policies
- Met with community member to discuss housing options

April 10th

- Read information on potential energy projects.

April 11th

- Governance committee meeting

- Followed with a community member regarding housing issues.

April 14 – April 18

April 14th

- Weekly Council meeting.

April 15th

- Leadership meeting with the Saint Regis Mohawk Tribe (SRMT)
 - Potential energy project the SRMT is working towards
 - Continue to work together to provide more help and information regarding the Federal funding requirements for education
 - Potential waterline connection between both sides
- ARRO Seaway Claim information session.

April 16th

- Phone call with a community member to discuss an issue
- Read information on the Akwesasne-Canada protocol, Akwesasne-Quebec protocol and the Entewetathawi Self Government Agreement

April 17th

- Researched budgets to find funding for school to help purchase an indoor aquaculture system.

April 22 – April 25

April 22nd

- ARRO staff updated chiefs on Enbridge Gas Line expansion project in Glendale.

April 23rd

- I was out sick.

April 24th

- Iroquois Caucus meeting was held at the Akwesasne Mohawk Casino; Trade deal between communities was discussed.

April 25th

- Governance meeting
- Nation Building updates and preparations

April 28 – April 30

April 28th

- Weekly Council meeting.

April 29th

- Special Needs meeting.

April 30 – May 2

- To Find Our Wampum All White: Reflections and Responses to the Grand General Indian Council of 1858. May 1 and 2, 2025, Six Nations Polytechnic Oshwekon.

Monthly Notables:

During the past few weeks, I was asked if I would be a guest on a local podcast called Sage Against the Machine to talk about things I have been involved with over the past years. I started looking into estimates to construct a nuisance animal kennel to help the Compliance office collect animals that are a danger to public safety. I decided to drop two portfolios, Justice and Department of Infrastructure, Housing and Environment, which allows me to focus on the four other portfolios I continue to work with which include Economic Development, Public Safety, Akwesasne Rights and Research Office and Nation Building.

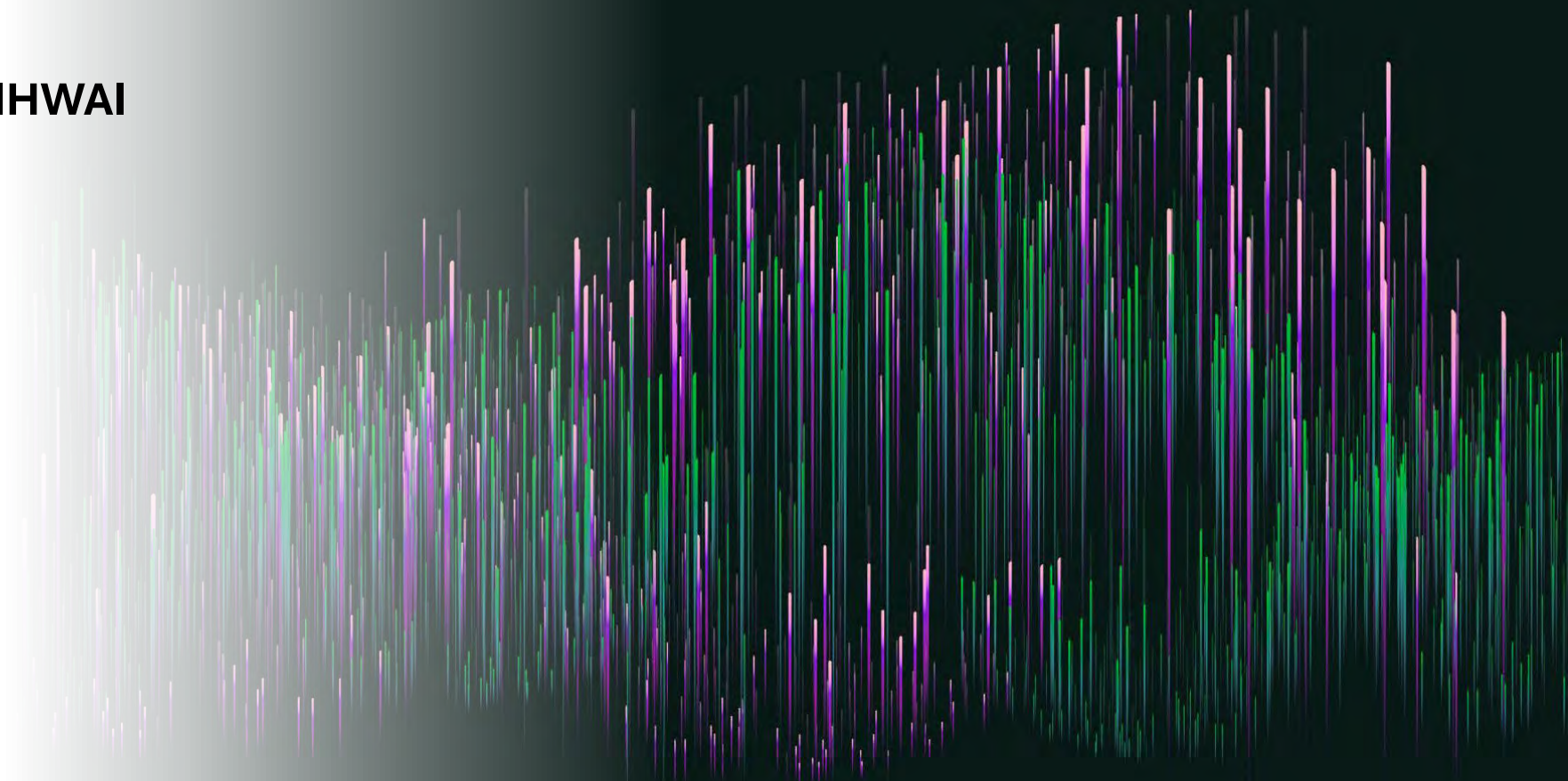


Mohawk Council of Akwesasne's

**2025-2026
Operating Budget**

Vision

- TSI NÉN:WE WA'KWARIHWAI
ENTÁHKWEN
- OUR FUTURE
- OUR RESPONSIBILITY



Mission

- “With a good mind it is our responsibility to protect and exercise our inherent rights while creating sustainable partnerships and building a strong community for future generations.”



VALUES

- FAMILY AND WORK ARE ABOUT RELATIONSHIPS. SUCCESS IN LIFE IS TIED TO THE QUALITY OF OUR RELATIONSHIPS AND HOW MUCH SPIRIT WE PUT INTO THEM.



A hand is shown from the wrist up, palm facing up, reaching towards the top of the frame. The background is a bright, hazy sky with a large, glowing sun at the top center, creating a lens flare effect. A faint rainbow is visible in the background, arching over the hand. The overall tone is warm and hopeful.

OUR PRINCIPLES

- The Principles of:
- Sken:nen (Peace)
- Kanikonriio (Good Mind),
and
- Kahsestensera (Strength) to
guide us.

MCA Strategic Priorities

2022

2026



Priority 1: Governance Politics

- Working towards self-determination and self-government
- Communication
- Laws and Regulations
- Moving towards self-determination
- Community participation



Priority 2: Economic Development

- Building Growth and Prosperity
- Business and Partnerships
- Meeting the Needs



Priority 3: Culture and Language

- Preservation and Revitalization
- Use of Technology
- Learning Resources
- Encouraging Mohawk Language use
- Shared Responsibility



Priority 4: Health and Wellbeing

- **Caring for our Members**
- **Responsive Support**
- **Building our Capacity to Serve**



Priority 5: Social Development

- Community Needs
- Respecting all Members
- Expanding our services
- Creating leadership opportunities
- Inclusivity





Priority 6: Environment, Infrastructure & Housing

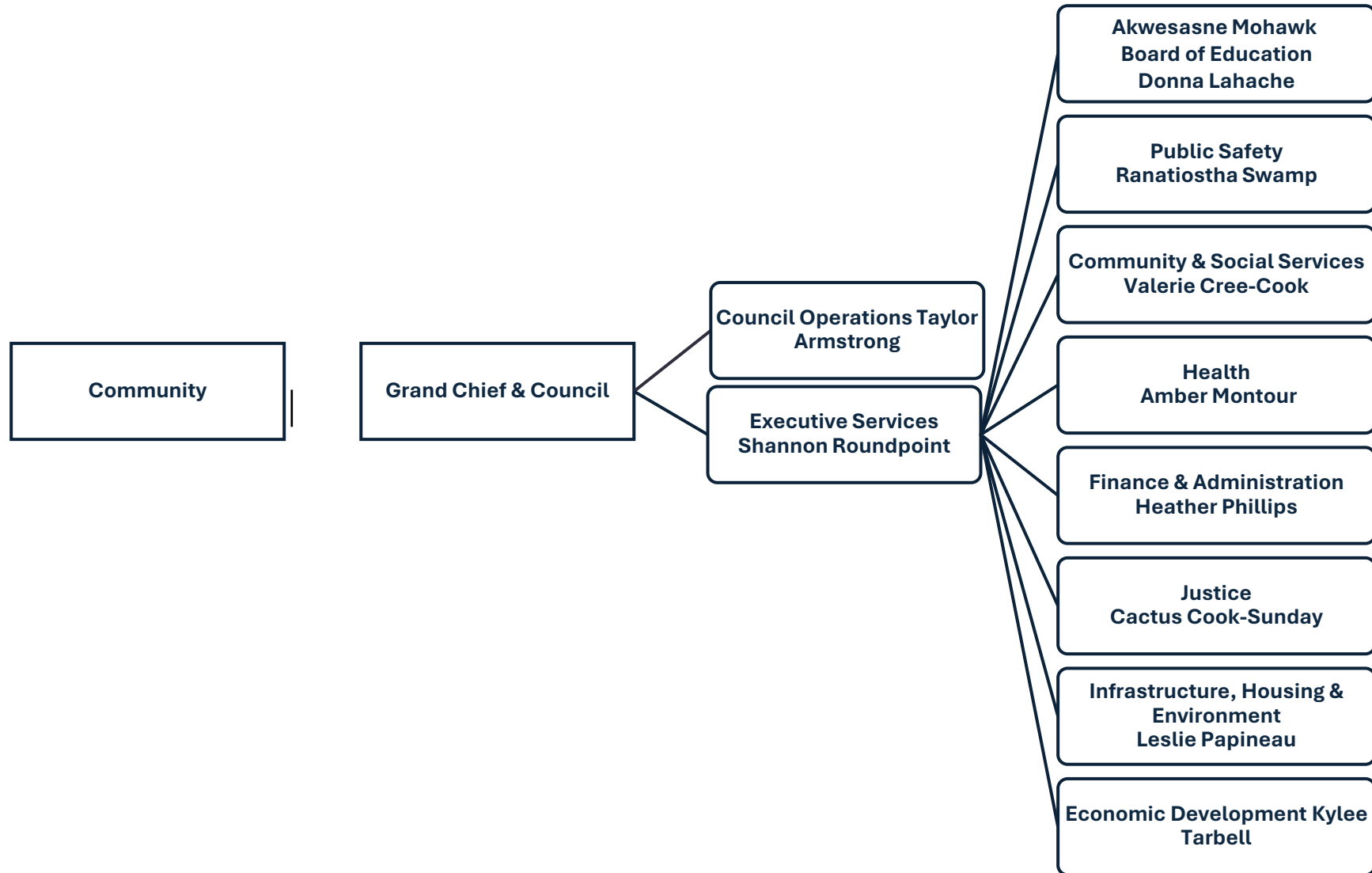
- Maintaining our Lands
- Housing
- Land Management
- Environment

Priority 7: MCA Service Efficiency

- **Essential Services**
- **Quality Services**
- **Equity**
- **Innovation**
- **Leadership**
- **Safety**
- **Focus on well-being**



MCA Organizational Structure



MCA Budget Summary



Mohawk Council of Akwesasne - Operating Plan

Department	2025-2026			
	Anticipated Funding	Operating Expenses	Projects	Surplus /Deficit
Mohawk Government - Council Only	1,625,000	852,253	1,610,000	(837,253)
Executive Services	6,670,822	6,050,213	440,423	180,186
Economic Development	2,094,126	2,441,650	174,500	(522,024)
Department of Infrastructure & Housing	15,721,561	18,307,029	900,000	(3,485,468)
Department of Community Services	18,572,804	13,329,874	5,295,176	(52,246)
Department of Health	41,691,105	32,090,630	9,815,139	(214,664)
Department of Finance & Administration	6,234,251	8,680,273	0	(2,446,022)
Ahkwesahsne Mohawk Board of Education	33,452,432	26,862,684	10,388,747	(3,798,999)
Department of Justice	6,208,028	5,913,685	1,100,417	(806,074)
Department of Public Safety	13,427,893	15,541,648	18,425	(2,132,180)
FNCFS (Surplus to offset admin fee)	22,730,921		20,904,498	1,826,423
Un-Allcoated OLG Funds	1,255,000		0	1,255,000
Operating Budget - Sub-Total	169,683,943	130,069,939	50,647,325	(11,033,321)
Reserves:				
AMBE Reserves	3,798,999			3,798,999
DIHE Reserves	500,000			500,000
10 Grant Reserves - Administrative	8,389,322			8,889,322
Un-Allcoated OLG Funds to Reserves	(1,255,000)			(1,255,000)
Interest Income to Reserves	(900,000)			(900,000)
Operating Budget - TOTAL	180,217,264	130,069,939	50,647,325	(0)
Capital Projects	13,749,922	22,270,128		(8,520,206)
AMBE Reserves for Capital Projects	6,971,256			6,971,256
DIHE Reserves for Capital Projects	300,000			300,000
Health Reserves for Capital Projects	1,248,950			1,248,950
Capital Budget - TOTAL	22,270,128	22,270,128	0	0
Proposed Budget	202,487,392	152,340,067	50,647,325	(0)

<p align="center">MOHAWK COUNCIL OF AKWESASNE</p> <p align="center">2025-2026 BUDGET</p>									
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<p align="center">MOHAWK COUNCIL OF AKWESASNE</p> <p align="center">2025-2026 BUDGET</p>									
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	GOVT	EXEC	ECDV	DIHE	DCSS	DOH	DFA	AMBE	ADJ	PS	OLG	FNCFS	TOTAL	Capital Projects
REVENUES														
Indigenous Services Canada		4,221,576	897,399	4,355,083	14,018,378	29,612,321		28,044,092	4,644,441	70,000		22,730,921	108,594,211	9,163,135
Other Federal		347,000		1,511,214	391,260	500,000			201,752	5,763,032			8,714,258	1,674,262
Ontario				179,750	4,297,651	10,353,784	85,000	3,763,276	1,067,869	3,752,202			23,499,532	407,000
Quebec				150,000		250,000			272,366	2,852,692			3,525,058	249,600
Other				348,545				214,400		79,035			641,980	610,925
OFNLP (OLG)	1,625,000	1,060,000		780,000			95,000				1,255,000		4,815,000	250,000
Administration Fees/Other Income		15,000	681,227	1,130,632	112,871	975,000		659,601	21,600	358,750			3,954,681	
CMHC					22,344								22,344	
Land Leases		1,027,246		359,980									1,387,226	
Interest							900,000						900,000	
Mortg. Principal Repay./Capital Replace. Reserves	0			(461,902)	(34,756)								(496,658)	
Internal Charges			65,500	7,402,246			5,154,251	21,800					12,643,797	
TOTAL REVENUES	1,625,000	6,670,822	1,644,126	15,755,548	18,807,748	41,691,105	6,234,251	32,703,169	6,208,028	12,875,711	1,255,000	22,730,921	168,201,429	12,354,922
EXPENSES														
Salaries and Benefits	1,267,713	3,334,425	1,534,822	9,008,109	6,228,247	20,465,707	5,228,406	21,673,853	2,996,917	11,007,132			82,745,331	
Portfolio Allocation	(686,000)	91,200	66,000	132,000	20,000	92,000		66,000	66,000	66,000			(86,800)	
Purchased Services	7,500	1,506,620	28,660	2,194,351	1,661,187	4,117,892	726,960	4,100,174	587,749	443,130			15,374,223	
Equipment		111,521	323,625	463,552	424,768	679,308	1,367,868	693,450	420,956	1,141,716			5,626,764	
Capital Projects				430,000		27,000							457,000	22,270,128
Office Rental - MCA		172,399	32,000	324,807	617,442	1,660,638	533,355	3,148,511	15,100	329,132			6,833,384	
Office Rental - External						35,800			185,532	9,000			230,332	
Service Delivery		75,450	31,000	207,425	625,800	1,497,204		92,500	481,483	650,500			3,661,362	
Re-allocated to Other Funding	(750,000)		(1,305,612)			(94,726)		(1,879,438)		(573,757)		4,603,533	-	
Projects	2,350,000	430,423	174,500	900,000	5,981,276	10,315,139		7,472,771	1,100,417			16,300,965	45,025,491	
Other Operational Costs	273,040	768,598	1,281,155	5,580,772	3,301,274	3,109,807	823,684	1,134,347	1,159,948	1,935,038			19,367,663	
TOTAL EXPENSES	2,462,253	6,490,636	2,166,150	19,241,016	18,859,994	41,905,769	8,680,273	36,502,168	7,014,102	15,007,891	-	20,904,498	179,234,750	22,270,128
OPERATING BUDGET - SUB-TOTAL	(837,253)	180,186	(522,024)	(3,485,468)	(52,246)	(214,664)	(2,446,022)	(3,798,999)	(806,074)	(2,132,180)	1,255,000	1,826,423	(11,033,321)	(9,915,206)
RESERVES														
AMBE								3,798,999					3,798,999	6,971,256
DIHE				500,000									500,000	300,000
DOH													-	1,248,950
OLG													-	1,395,000
FNCFS							1,826,423					(1,826,423)	-	
ISC -10 Year Grant	837,253	(180,186)	522,024	2,985,468	52,246	214,664	1,519,599		806,074	2,132,180			8,889,322	
OLG (to reserves)											(1,255,000)		(1,255,000)	
Interest (send to)							(900,000)						(900,000)	
OPERATING BUDGET - TOTAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Reserves

(@ March 31, 2024)

Reserves	Unrestricted		Restricted	
OFNLP (OLG)	\$	21,888,564.34	\$	17,257,308.72
Enbridge	\$	3,145,382.95		
ISC - 10-year Grant			\$	70,475,383.08
ISC - Other			\$	11,323,271.07
CMHC - CCR			\$	1,117,735.72
AMBE			\$	3,020,186.25
Housing			\$	1,021,144.90
Health			\$	1,846,957.61
Social				1,354,284.28
AMPS				310,093.82
Administration				1,633,116.19
DIHE				3,234,870.20
Total	\$	25,033,947.29	\$	112,594,351.84

Ontario Lotto & Gaming (OLG)					
Program	Revenue Account (Internal)	Revenue	25-26 Proposed Allocation	Re-Allocation to FNCFS/Reserves	25-26 Proposed Allocation
OLG Anticipated		4,700,000			
AMBE - Transportation	6968 Casino Rama -Bus Purchase		370,000	-370,000	0
AMA	6993 Ambulance Purchase		250,000		250,000
ARRO - Seaway Claim	6971 OLG Internal - Seaway Claim		350,000		350,000
Communications Unit	6975 OLG Internal - Communications Unit		95,000		95,000
Executive Services	6969 OLG Internal - Akwesasne Community Fund		300,000		300,000
Executive Services	6976 OLG Internal - Executive Service Donations		300,000		300,000
Executive Services	6977 OLG Internal - Funeral Donations				0
Community	6992 St Rec		40,000	-40,000	0
Community	6992 Snye Rec		40,000	-40,000	0
Community	6992 CI Rec		40,000	-40,000	0
Community	6992 Carnival		10,000	-10,000	0
Community	6229 Museum		10,000	-10,000	0
Community	6992 Home Makers		30,000		30,000
Community	6992 Tri District		20,000		20,000
Community	6992 Powwow		10,000	-10,000	0
Community	Kanatakon Elders Ctee		20,000		20,000
Housing	6978 OLG Internal - Housing Rent		150,000		150,000
Council	6979 OLG Internal - Elders Emergency Repairs		200,000		200,000
Council	6964 OLG Internal - Iroquois Caucus		15,000		15,000
Council	6965 OLG Internal - Discretionary Allocation (MCRd)		300,000		300,000
Council	6966 OLG Internal - Opportunity Funds (Matching Dollars)		250,000		250,000
Council	6970 OLG Internal - Community Heating Fuel Subsidy		1,000,000		1,000,000
Council	6972 OLG Internal - Church Insurance		15,000		15,000
Mohawk Government	6973 OLG Internal - Youth/Elders Culture - Language		10,000	-10,000	0
Mohawk Government	6974 OLG Internal - Mohawk Government Staff		150,000		150,000
AMBE	6986 OLG Mohawk Language (AMBE)		300,000	-300,000	0
Council	6994 OLG Cultural Call-Out		290,000	-290,000	0
Mohawk Government	6987 OLG Summer Students (Acess)		105,000	-105,000	0
Ec-Dev	6963 OLG Internal - Thompson Island		85,000	-85,000	0
Subtotal		4,700,000	4,755,000	(1,310,000)	3,445,000
Balance Remaining - Moved to Accumulated OLG Reserves					1,255,000

First Nation Child and Family Services Community Funds



First Nation Child and Family Services 2025-2026

Program	Description	Revenue	25-26 Proposed Allocation
FNCFS Anticipated		24,000,000	
Health			
Detox	50% cost of detox facility		668,498
Mental Health Support			225,000
Emotional Resilience			250,000
Education			
Food Services	100% cost of educational food services (Hot Lunch deficit)		749,263
Social Worker	Salary for dedicated mental health		160,000
Safety Officer	Salary for safety officer		120,000
After School Program	100 % cost for afterschool programming (BGCA)		1,200,000
After School Program	100 % cost for afterschool programming deficit		330,175
cultural Programming	Cultural programming and Land Based Healing for students		500,000
Tutoring			150,000
Special Needs Testing			100,000
Housing			
Home Repair	Home repair assistance for families with children		1,000,000
Heating Assistance	Contribution to heating assistance		750,000
Parks & Recreation			
Recreation	Childrens and Family recreational programming		3,500,000
Arena	Childrens and Family recreational programming(Arena Deficit)		753,106
Arena	Playground Equipment	Capital	203,000
Thompson Island	Childrens youth camp		418,456
Kanatakon Beach	Childrens and Family recreational programming	Capital	1,066,079
Youth Fitness	Promotion of youth wellbeing		140,000
Summer Programming	Childrens youth Summer Program		300,000

First Nation Child and Family Services 2025-2026 (Continued)

Program	Description	Revenue	25-26 Proposed Allocation
Social Services			
Prevention Programming	Supplement Prevention Programming		350,000
Environment			
Community Gardens	Community food sustainability project		450,000
Government			
Youth Council	More active youth council		50,000
Training	Civics Course for Youth		50,000
Needs Assessment	Youth needs assessment		250,000
Community Needs Assessment	Assess population needs		500,000
Poverty Reduction			
Food Sustainability	Food banks and food sustainability		500,000
Public Transporation	Public Transportation Services		750,000
Youth Summer Employment	Youth Summer Employment Program		250,000
Youth Employment	Afterschool work for community work		150,000

First Nation Child and Family Services 2025-2026 (Continued)

Program	Description	Revenue	25-26 Proposed Allocation
Community Training Series			
	Health Coach Training		
	Wellness Training		
	Trauma Informed Care		
	Nutrition and Wellness Workshops		
	Substance Abuse Prevention		
	Parenting and Family Support		
	Family Counseling		
	Financial Literacy		1,000,000
Technology			
Internet Subsidy	Subsidized internet for families		1,750,000
Training	STEM Programming		250,000
Less: Capital Projects		-1,269,079	-1,269,079
Subtotal		22,730,921	19,464,498
Balance Remaining -			3,266,423



Capital Projects

Mohawk Council of Akwesasne - Capital Plan

Department	Current Status	Priority (Fiscal Year)	ISC/ Fed./Prov.	OLG	Community Settlement Trust	Existing Reserves	TBD
Economic Development							
Arena Playground Equipment	Tender Ready	Priority 2 Fiscal 2025-2026	FNCFS				
Block 97 Sewage Pumping Station	Detailed Design Council Approved	Priority 1 Fiscal 2025-2026		X			
Arena - RBC units for Arena	Detailed Design	Priority 3 Fiscal TBD	Request Being Made				
Roads - Payloader/Sweeper/Forks	Tender Ready	Priority 1 Fiscal 2025-2026			Request Being Made		
Roads - Plow Truck	Tender Ready	Priority 1 Fiscal 2025-2026		Request Being Made			
Roads - Side Tractor	Tender Ready	Priority 2 Fiscal 2025-2026	Q3BJ				
Roads - Snow Pusher	Tender Ready	Priority 2 Fiscal 2025-2026	Q3BJ				
Roads - Ditching - Beaver Dam	Tender Ready	Priority 1 Fiscal 2025-2026				DIHE	
Roads - Crack Seal	Tender Ready	Priority 2 Fiscal 2025-2026	MTO Q40U				
Roads - Consultant to complete detailed designs	Detailed Design	Priority 2 Fiscal 2025-2026	Q40U				
Snye Administration Building – Design	Detailed Design	Priority 2 Fiscal 2025-2026	Q40U				
CIA#3 - Roof Replacement Design	Detailed Design	Priority 2 Fiscal 2025-2026	Q3BJ				
CIA#3 – Renovations	Detailed Design	Priority 2 Fiscal 2025-2026	Q3BJ				
Admin #2 Consultant to complete detailed design	Detailed Design	Priority 2 Fiscal 2025-2026	Q40U				

Mohawk Council of Akwesasne - Capital Plan

Department	Current Status	Priority (Fiscal Year)	ISC/ Fed./Prov.	OLG	Community Settlement Trust	Existing Reserves	TBD
DIHE Admin - New Truck	Tender Ready	Priority 2 Fiscal 2025-2026	Q3BJ				
DIHE Admin - 2 Snow Plows and Salters	Tender Ready	Priority 2 Fiscal 2025-2026	Q3BJ				
Environ, Admin - AAFC Tractor/Shed	Tender Ready	Priority 2 Fiscal 2025-2026	X				
Housing Admin - Truck with Plow	Tender Ready	Priority 2 Fiscal 2025-2026				DIHE	
Kawehnoke Rec Centre - Roof Repairs	Tender Ready	Priority 1 Fiscal 2025-2026	Q3BJ				
Angus Mitchell - Roof Repairs	Tender Ready	Priority 1 Fiscal 2025-2026	Q3BJ				
DIHE Bldg Maint. - Propane Boilers	Tender Ready	Priority 2 Fiscal 2025-2026	Q40U				
CI Water Treatment Plant - 2 Low Lift Pumps	Detailed Design	Priority 2 Fiscal 2025-2026	Q40U				
Department of Community Services							
Redmane System - Phase 3	Council Approved in 2022-2023		Q2C3				
Department of Health							
Iakhihsohtha Kitchen Renovations	Tender Ready	Priority 3 Fiscal 2025-2026				Health	
Tsiio - Sidewalk Repairs	Feasibility Study	Priority 1 Fiscal 2025-2026				Health	
Tsiio - Door Replacements	Tender Ready	Priority 2 Fiscal 2025-2026	Q40U				
Detox Centre - Driveway Repairs	Concept	Priority 2 Fiscal 2025-2026	MOHLTC				
Health Facility - Roof Repairs	Tender Ready	Priority 1 Fiscal 2025-2026	Q40U				

Mohawk Council of Akwesasne - Capital Plan							
Department	Current Status	Priority (Fiscal Year)	ISC/ Fed./Prov.	OLG	Community Settlement Trust	Existing Reserves	TBD
Health Facility - Roof Replacement – Design	Design	Priority 2 Fiscal 2025-2026	Q3BJ				
Health Facility - 2 Roof Top Units	Tender Ready	Priority 1 Fiscal 2025-2026	Q40J				
Health Facility - Phase 2 Windows Replacement	Tender Ready	Priority 2 Fiscal 2025-2026	Q40J				
Health Facility - Sidewalk Repairs	Tender Ready	Priority 2 Fiscal 2025-2026	Q40U				
Iakhihsohtha - Phase 1 Windows Replacement	Tender Ready	Priority 2 Fiscal 2025-2026	Q40U				
NIHB - Patient Transportation Vehicle	Tender Ready	Priority 2 Fiscal 2025-2026	Q01D				
CHN - Mini Van	Tender Ready	Priority 2 Fiscal 2025-2026	Q40E				
MOHLTC Home Care – Truck	Tender Ready	Priority 2 Fiscal 2025-2026	Q40F				
MOHLTC Home Care – SUV	Tender Ready	Priority 2 Fiscal 2025-2026	Q40F				
Tsiio - Painting Dining Rooms	Tender Ready	Priority 2 Fiscal 2025-2026	MOHLTC				
Tsiio - Flooring for Building	Tender Ready	Priority 2 Fiscal 2025-2026	MOHLTC				
Tsiio - Landscaping by River/Bldg						Health	
Financial System	Already in Progress	Priority 2 Fiscal 2025-2026	Q2C0				
Iohahiio Roof Replacement	Tender Ready	Priority 1 Fiscal 2025-2026				Iohahiio	

Mohawk Council of Akwesasne - Capital Plan							
Department	Current Status	Priority (Fiscal Year)	ISC/ Fed./Prov.	OLG	Community Settlement Trust	Existing Reserves	TBD
Iohahiio Portable Classrooms	Tender Ready Council Approved	Priority 2 Fiscal 2025-2026				Iohahiio	
AMBE Playgrounds	Tender Awarded Council Approved	Priority 2 Fiscal 2025-2026				AMBE	
Snye School HVAC Upgrades	Tender Ready	Priority 1 Fiscal 2025-2026				AMBE	
Snye School Roof Replacement – Design	Tender Ready	Priority 1 Fiscal 2025-2026	Q3BJ				
AMS School Roof Replacement – Design	Tender Ready	Priority 1 Fiscal 2025-2026	Q3BJ				
AMS School Roof Replacement	Tender Ready	Priority 1 Fiscal 2025-2026				AMBE	
Iohahiio Cultural Facility and Gazebo	Tender Ready Council Approved	Priority 2 Fiscal 2025-2026	CHRT Approved				
Iohahiio - Roof Repairs	Tender Ready	Priority 1 Fiscal 2025-2026	Q40U				
AMS School - Roof Repairs	Tender Ready	Priority 1 Fiscal 2025-2026	Q40U				
AMS School - Flooring N Wing	Tender Ready	Priority 2 Fiscal 2025-2026	Q40Q				
AMS School - Bathroom Stall Partitions	Tender Ready	Priority 2 Fiscal 2025-2026	Q40Q				
AMS School - Propane Tank Installation	Tender Ready	Priority 2 Fiscal 2025-2026	Q40U				
AMS School - Boiler Upgrades	Tender Ready	Priority 2 Fiscal 2025-2026	Q40U				
Snye School - Boiler Upgrades	Tender Ready	Priority 2 Fiscal 2025-2026	Q40U				

Mohawk Council of Akwesasne - Capital Plan							
Department	Current Status	Priority (Fiscal Year)	ISC/ Fed./Prov.	OLG	Community Settlement Trust	Existing Reserves	TBD
Snye School – Sidewalks	Tender Ready	Priority 2 Fiscal 2025-2026	Q40Q Q40U				
Snye School - Propane Tank Installation	Tender Ready	Priority 2 Fiscal 2025-2026				Minor Cap	
Snye School - Alarm Panel Update	Tender Ready	Priority 1 Fiscal 2025-2026	Q40Q				
Iohahiio Bldg - Main Office Flooring	Tender Ready	Priority 2 Fiscal 2025-2026				Minor Cap	
Kanatakon School – Stage		Priority 2 Fiscal 2025-2026	Q40Y				
IELCC - Kawehnoke Renovations – Seats			Q22K				
IELLC - Kanatakon Glass Wall Replacement	Tender Ready	Priority 2 Fiscal 2025-2026	Q22K				
IELCC - Snye School Walking Trail	Concept Design	Priority 2 Fiscal 2025-2026	Q22K				
IELLC - New Building at AMS	Concept Design	Priority 2 Fiscal 2025-2026	Q22K				
Head Start - New Mini Bus						AMBE	
Transportation - 3 Buses & Cameras			Q40Y	X			
Department of Public Safety							
AMA – Ambulance	Tender Ready	Priority 1 Fiscal 2025-2026		X			
AMA - Cardiac Monitors	Tender Ready	Priority 1 Fiscal 2025-2026			Request Being Made		
Police – Boat	Tender Ready	Priority 2 Fiscal 2025-2026	QUAD				
Police Facility - HVAC Unit	Tender Ready	Priority 2 Fiscal 2025-2026	QUAD				

Mohawk Council of Akwesasne - Capital Plan

Department	Estimated Cost	Current Status	Priority (Fiscal Year)	ISC/ Fed./Prov.	OLG	Community Settlement Trust	Existing Reserves	TBD
First Nations Child and Family Services								
Family Violence Shelter - Parking Paving		Tender Ready	Priority 1 Fiscal 2025-2026	Q2D2				
Family Violence Shelter - Underground Electrical		Tender Ready	Priority 1 Fiscal 2025-2026	Q2D2				
Kanatakon Beach		Tender Ready	Priority 2 Fiscal 2025-2026	FNCFS				
TOTAL	22,270,128							
Priority Levels	1	Health and Safety						
	2	Community Development - funding available						
	3	Community Development - no funding identified						
	4	Growth Planning/Replacement - no funding identified						

Mohawk Council of Akwesasne - Capital Plan

Department	Current Status	Priority (Fiscal Year)	ISC/ Fed./Prov.	OLG	Community Settlement Trust	Existing Reserves	TBD
HAVFD Fire station #3 (Snye)	Detailed Design	Priority 4 Fiscal TBD					X
Sunday Warehouse	Detailed Design	Priority 1 Fiscal TBD					X
Arena Retrofit and Recreation	Feasibility Study	Priority 4 Fiscal TBD					X
Kawehnoke Roads Salt Building	Tender Ready	Priority 3 Fiscal TBD					X
Kanatakon Salt Dome Roof Repairs	Tender Ready	Priority 3 Fiscal TBD					X
Snye Rec Centre - Replace Entrance Door		Priority 2 Fiscal 2026-27					
DIHE Bldg Maint. - Bldg Accessibility	Tender Ready	Priority 2 Fiscal 2026-2027					
Hamilton Island Bridge	Detailed Design	Priority 1 Fiscal TBD	Request Being Made				
Medical Clinic for Kawehnoke	Feasibility Study	Priority 4 Fiscal TBD					X
AMS HVAC Replacement	Tender Ready	Priority 1 Fiscal 2026-2027				AMBE	
Kanatakon School HVAC	Tender Ready	Priority 1 Fiscal 2026-2027				AMBE	
New Snye Elementary School	Detailed Design	Priority 4 Fiscal TBD					X
AMS School Addition	Feasibility Study	Priority 4 Fiscal TBD					X
AMPS - Kawehnoke Sub-Station	On Hold	Priority 4 Fiscal TBD					X
AMA - GPS units (Deferred)	Tender Ready	Priority 3 Fiscal 2026-2027					X

Mohawk Council of Akwesasne - Multi Year Plan															
Department	2025-2026			2026-2027			2027-2028			2028-2029			2029-2030		
				Expenses increase 2%			Expenses increase 2%			Expenses increase 2%			Expenses increase 2%		
	Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)	Revenue	Expense	Surplus (Deficit)
Mohawk Government - Council Only	1,625,000	2,462,253	(837,253)	1,657,500	2,462,253	(804,753)	1,690,650	2,462,253	(771,603)	1,724,463	2,462,253	(737,790)	1,758,952	2,511,498	(752,546)
Executive Services	6,670,822	6,490,636	180,186	6,804,238	6,490,636	313,602	6,940,323	6,490,636	449,687	7,079,130	6,490,636	588,494	7,220,712	6,620,449	600,264
Economic Development	2,094,126	2,616,150	(522,024)	2,136,009	2,616,150	(480,141)	2,178,729	2,616,150	(437,421)	2,222,303	2,616,150	(393,847)	2,266,749	2,668,473	(401,724)
Department of Infrastructure & Housing	15,721,561	19,207,029	(3,485,468)	16,035,992	19,207,029	(3,171,037)	16,356,712	19,207,029	(2,850,317)	16,683,846	19,207,029	(2,523,183)	17,017,523	19,591,170	(2,573,646)
Department of Community Services	18,572,804	18,625,050	(52,246)	18,944,260	18,625,050	319,210	19,323,145	18,625,050	698,095	19,709,608	18,625,050	1,084,558	20,103,800	18,997,551	1,106,249
Department of Health	41,691,105	41,905,769	(214,664)	42,524,927	41,905,769	619,158	43,375,426	41,905,769	1,469,657	44,242,934	41,905,769	2,337,165	45,127,793	42,743,884	2,383,908
Department of Finance & Administration	6,234,251	8,680,273	(2,446,022)	6,358,936	8,680,273	(2,321,337)	6,486,115	8,680,273	(2,194,158)	6,615,837	8,680,273	(2,064,436)	6,748,154	8,853,878	(2,105,725)
Ahkwesasne Mohawk Board of Education	33,452,432	37,251,431	(3,798,999)	34,121,481	37,251,431	(3,129,950)	34,803,910	37,251,431	(2,447,521)	35,499,988	37,251,431	(1,751,443)	36,209,988	37,996,460	(1,786,471)
Department of Justice	6,208,028	7,014,102	(806,074)	6,332,189	7,014,102	(681,913)	6,458,832	7,014,102	(555,270)	6,588,009	7,014,102	(426,093)	6,719,769	7,154,384	(434,615)
Department of Public Safety	13,427,893	15,560,073	(2,132,180)	13,696,451	15,560,073	(1,863,622)	13,970,380	15,560,073	(1,589,693)	14,249,787	15,560,073	(1,310,286)	14,534,783	15,871,274	(1,336,491)
FNCFS	22,730,921	20,904,498	1,826,423	23,185,539	20,904,498	2,281,041	23,649,250	20,904,498	2,744,752	24,122,235	20,904,498	3,217,737	24,604,680	21,322,588	3,282,092
Interest to Reserves			(900,000)												
Grant Reserves - Administrative			9,389,322			8,070,833	0		5,781,023	0		3,445,417	0		3,514,325
AMBE			3,798,999			3,129,950	0		2,447,521	0		1,751,443	0		1,786,471
Proposed Budget	168,428,943	180,717,264	(0)	171,797,522	180,717,264	2,281,041	175,233,472	180,717,264	2,744,752	178,738,142	180,717,264	3,217,737	182,312,905	184,331,609	3,282,092
Grant Reserves Admin	31,650,068		22,260,746			14,189,913			8,408,890			4,963,473			1,449,147
Grant Reserves AMBE	25,820,162		22,021,163			18,891,213			16,443,692			14,692,249			12,905,778



Council Operations

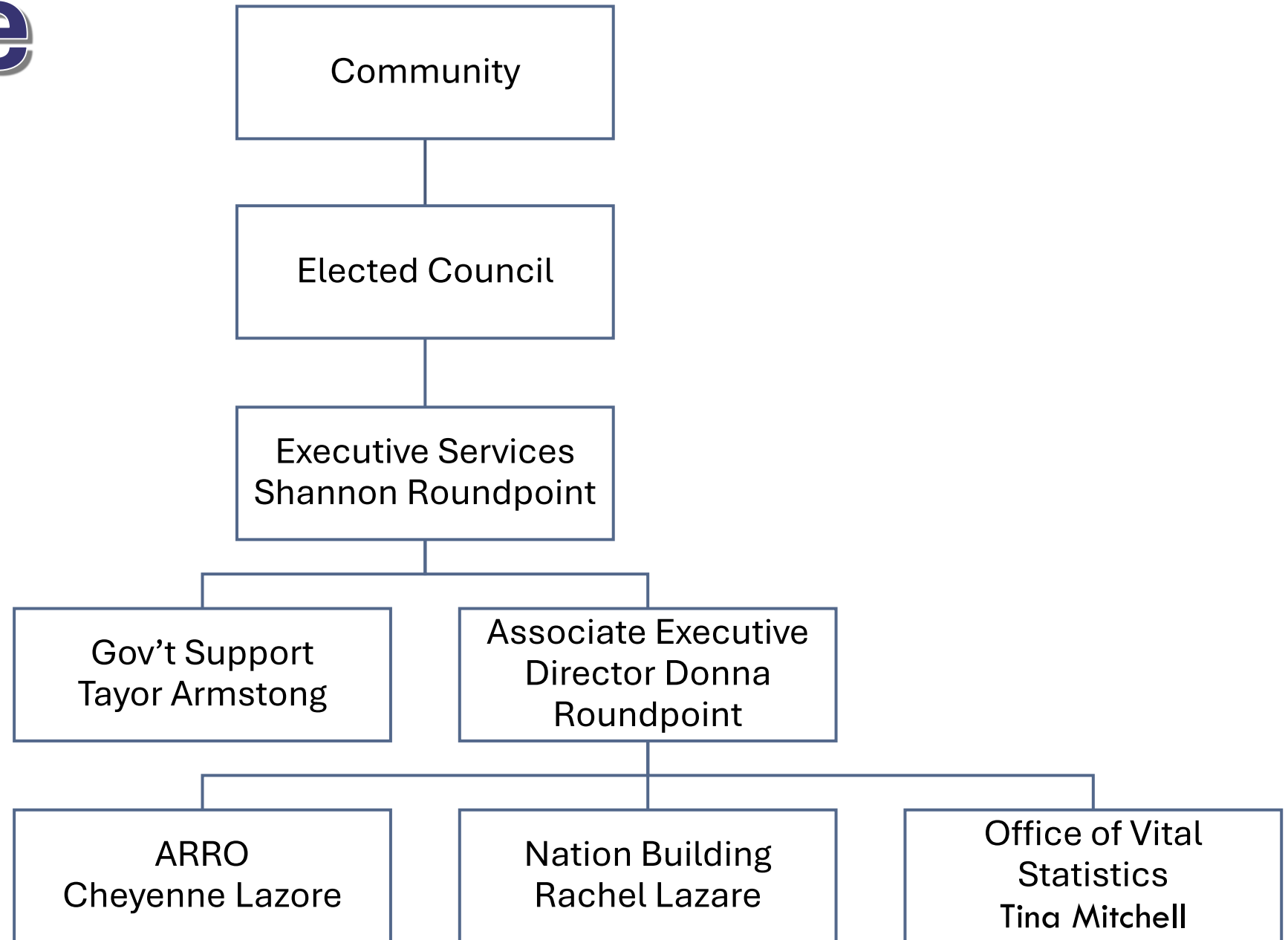
Mohawk Council (Elected) 2025-2026

	Revenue	Expenses	Projects	Surplus (Deficit)
Council Operations				
Chiefs Salaries & Benefits	0	1,267,713	0	
Chiefs Project - OLG"	2,055,000	31,600	2,040,000	
Allocations of Portfolio to Dept.		(686,000)		(598,313)
Other Revenue				
Council Expenses				
District Chief Scott Peters		17,700		(17,700)
District Chief Cindy Francis-Mitchell		14,200		(14,200)
District Chief Tesha Rourke		22,000		(22,000)
District Chief Lacey Pierce		14,200		(14,200)
District Chief Lisa Francis-Benedict		17,700		(17,700)
District Chief JoAnn Swamp		14,200		(14,200)
District Chief Theresa Jacobs		14,200		(14,200)
District Chief Fallon David		14,200		(14,200)
District Chief Teresa Oakes		14,200		(14,200)
District Chief Sarah Diabo		17,200		(17,200)
District Chief Vanessa Adams		18,200		(18,200)
District Chief Vince Thompson		14,200		(14,200)
Grand Chief Leonard Lazore		46,740		(46,740)
Iroquois Caucus Contrib	10,000		10,000	0
Total	2,065,000	852,253	2,050,000	(837,253)

Executive Services



Executive Services



Service Area

Executive Services

Shannon Roundpoint
Acting Executive Director

Donna Roundpoint
Associate Director

Akwesasne Rights and Research Office

Cheyenne Lazore
Manager

Operating Highlights

- Review of Information Management (Records) in Executive Services - ongoing
 - ATIPP Regulations update with directors
 - Onboarding of new Executive Director
 - Strategic Plan Implementation (ongoing)
 - Contract Review for Professional service contracts/ Lease review
 - Policy development - Consultation Policy
 - Training and planning – Active Threat Readiness, Health and Safety, COOP, etc.
 - Trusts – Internal Technical Team (ITT) support to the Akwesasne Community Settlement Trust and the Tsikaristisere Trust
 - Space Needs
-
- Akwesasne, Aboriginal and Treaty Rights (any rights-based issue that may arise)
 - Land Claims – Northshore (under Review), Seaway (ongoing), Dundee (implementation), US Claim(implementation), Barnhart & Baxter Islands (Research), Nutfield Claim (Research), Cairn Island (Research)
 - Additions to Reserve - Dundee (Baikie Keddie, McDonald sisters, and Bildfell properties – technical review), and OPG – 4 Islands: Sheek, Pres’quile, Adams, and Toussaint (90%)
 - Education Projects – Cultural Awareness Training – CBSA and Other as requested
 - Technical support – Nation Building working tables, Iroquois Caucus

Service Area

Mohawk Government Support

Taylor Armstrong, A/Manager

Nation Building

Rachel Lazare, Manager

Office of Vital Statistics

Tina Mitchell

Manager

Operating Highlights

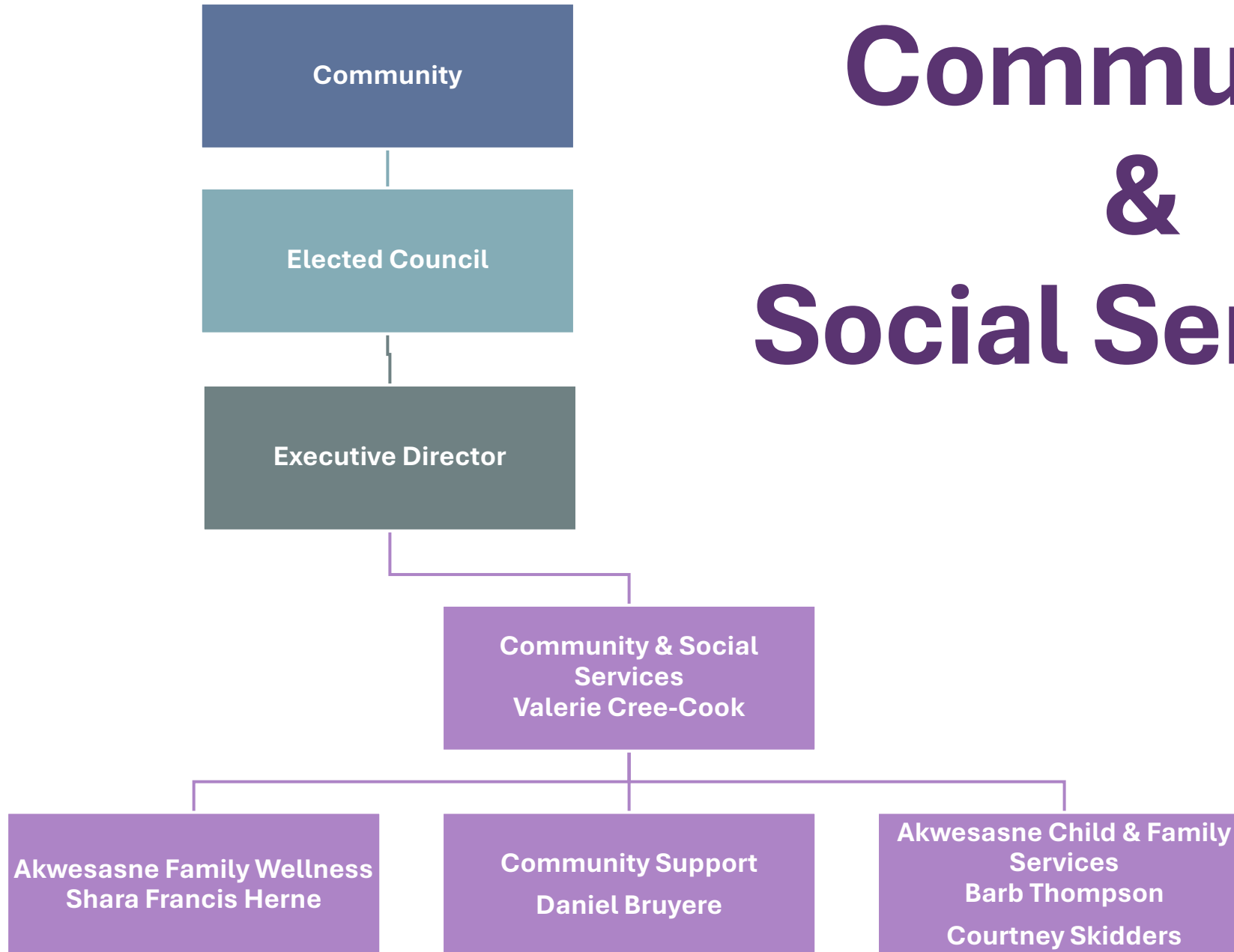
- Ongoing operations to support Mohawk Council Elected officials
- Training – ongoing
- Policy and Governance Updates
- Main Table - Negotiations with Canada on Entewatathatwi Self Government Agreement (ongoing)
- Working Tables – Fiscal , Legal Technical Review (ESGA), Communications, Pre-Implementation (planning and logistics)- (ongoing)
- Capacity Projects – Finance Policy update, negotiation training, decision making training for AMBE, legislative development.
- Lands & Estates
- Membership
- Leases
- Technical support to ATR working groups, Nation Building working groups and other committees.
- Administration of ATR'd lands on Kawehnoke (Block 1)
- Policy Development

EXECUTIVE SERVICES 2025-2026 Operating Budget							
Program	Exec	MG Admin	ARRO	Seaway	Nation Building	OVS	TOTAL
REVENUES							
Indigenous Services Canada	2,833,350		189,000		813,000	386,226	4,221,576
Other Federal			347,000				347,000
OFNLP (OLG)	560,000	150,000		350,000			1,060,000
Administration Fees						15,000	15,000
Land Leases						1,027,246	1,027,246
TOTAL REVENUES	3,393,350	150,000	536,000	350,000	813,000	1,428,472	6,670,822
EXPENSES							
Salaries and Benefits	819,304	534,853	503,995	0	524,541	951,732	3,334,425
Portfolio Allocation	66,000	0	0	0	0	25,200	91,200
Purchased Services	390,000	110,000	262,840	421,500	61,996	260,284	1,506,620
Equipment	49,200	31,500	15,571	0	0	15,250	111,521
Office Rental - MCA	20,000	59,882	20,000	0	15,450	57,067	172,399
Service Delivery	0	0	0	0	60,000	15,450	75,450
Projects	300,000	0	0	0	130,423	0	430,423
Other Operational Costs	437,800	167,300	38,519	900	20,590	103,489	768,598
TOTAL EXPENSES	2,082,304	903,535	840,925	422,400	813,000	1,428,472	6,490,636
SURPLUS (DEFICIT)	1,311,046	(753,535)	(304,925)	(72,400)	0	0	180,186

Community & Social Services



Community & Social Services



Service Area

Department of Community & Social Services Administration

Valerie Cree-Cook
Acting Director

Akwesasne Child & Family Service

Barb Thompson
Manager
Courtney Skidders
Manager

Akwesasne Community Support Program

Daniel Bruyere
Manager

Operating Highlights

- Continue implementation of Children's Developmental Services program and begin hiring staff to compliment community needs,
- Continue implementation of a Quality Assurance and Data program to streamline Ministry reporting and quality improvement planning,
- Strengthen partnerships with AMPS and Iakwashatste to increase awareness of crime prevention components included in our programming under the Building Safer Communities grant (Public Safety Canada).
- Continue implementing the Ska'nikon:ra case management database for both child protection and prevention services,
- Continue developing and implementing policy updates that align with Ska'nikon:ra and guide front-line staff to deliver consistent services,
- Continue work on Child Rights Law that is currently undergoing legal review,
- Collaboration with DIHE to complete the planned Kanatakon Beach Project.
- Continued enhancement of income assistance Basic Needs & Shelter.
- Continued enhancement of the earnings threshold for Income Assistance Clients & the time period of IA payments and benefits after receiving employment.
- Enhancement of EAP- employment activities and employability activities.




Service Area

**Akwesasne Family
Wellness Program**
Shara Francis-Herne
Manager



Operating Highlights

- Complete Phases 2 & 3 of the Community Needs Assessment to ensure programs and services reflect the priorities and realities of Akwesasronon,
 - Expand sexual violence prevention and anti-human trafficking initiatives through inclusive service models and culturally grounded approaches,
 - Strengthen partnerships with AMPS and the Justice Department to enhance efforts addressing Missing and Murdered Indigenous People (MMIP)
- 

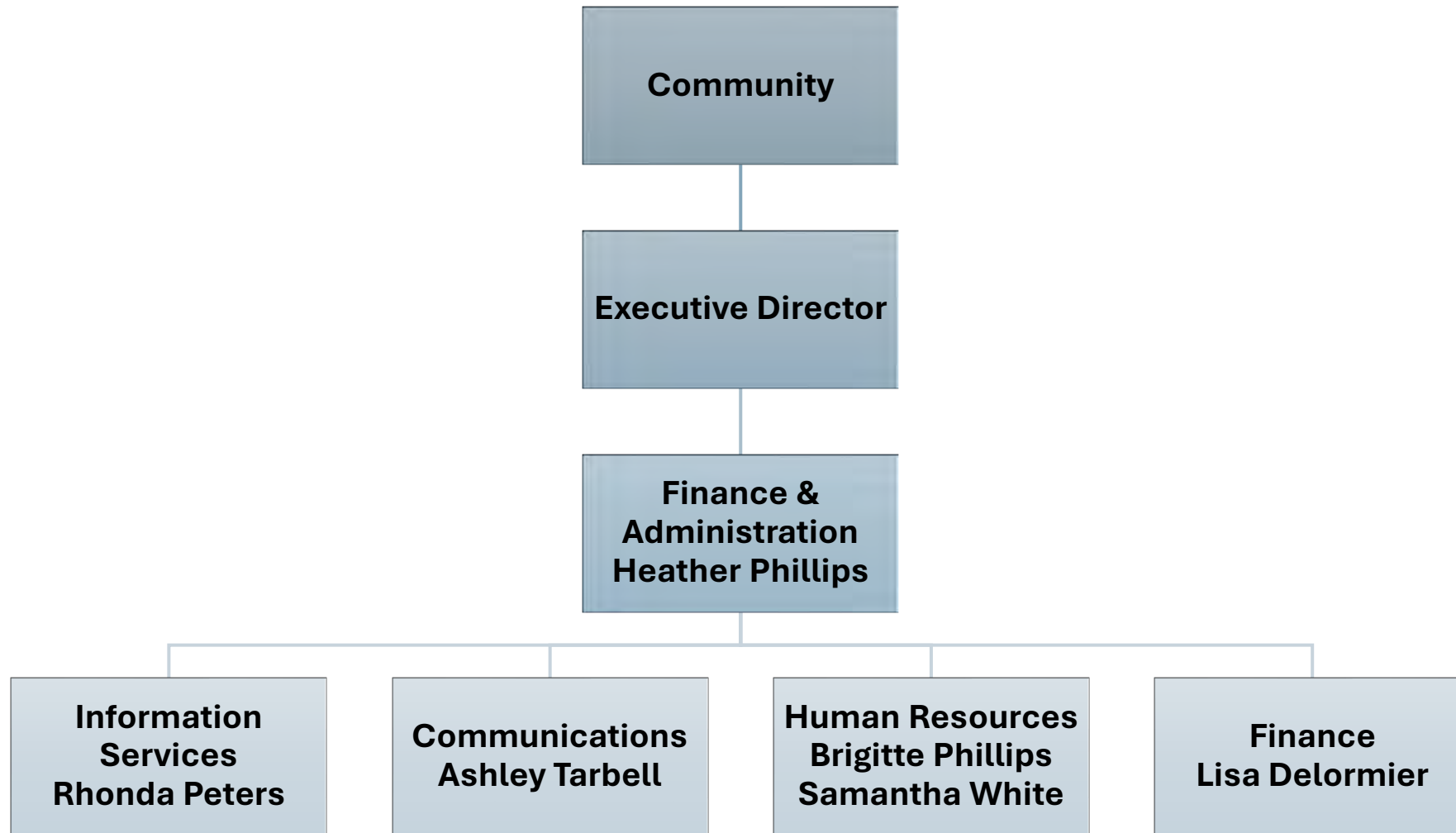
MOHAWK COUNCIL OF AKWESASNE
2025-2026 BUDGET
DEPARTMENT OF COMMUNITY AND SOCIAL SERVICES

Program	DCSS Admin	Community Support	AFWP	ACFS	Total DCSS
REVENUES					
Indigenous Services Canada		6,235,805	2,584,210	5,198,363	14,018,378
Other Federal	391,260				391,260
Province of Ontario			702,761	3,594,890	4,297,651
Administration Fees/User Charges and Other Income			42,871	70,000	112,871
CMHC			22,344		22,344
Mortg. Principal Repay./Capital Replace. Reserves			(34,756)		(34,756)
TOTAL REVENUES	391,260	6,235,805	3,317,430	8,863,253	18,807,748
EXPENSES					
Salaries and Benefits		1,081,299	1,285,917	3,861,031	6,228,247
Portfolio			20,000		20,000
Purchased Services		245,000	226,838	1,189,349	1,661,187
Equipment	10,000	10,900	55,860	348,008	424,768
Office Rental - MCA		24,200	317,939	275,303	617,442
Service Delivery		28,100	187,500	410,200	625,800
Projects	391,260	4,723,416	686,100	180,500	5,981,276
Other Operational Costs	5,200	122,890	574,322	2,598,862	3,301,274
TOTAL EXPENSES	406,460	6,235,805	3,354,476	8,863,253	18,859,994
SURPLUS (DEFICIT)	(15,200)	0	(37,046)	0	(52,246)



Finance & Administration

Finance & Administration



SERVICE AREA

Finance & Administration

Heather Phillips
Director

Finance

Lisa Delormier
Acting Comptroller

OPERATING HIGHLIGHTS

- Whistle blower system.
 - FAL implementation
 - Financial needs for self- governance
 - Finalization of organization structures
 - Creation of parks & recreation department
 - Policy Review (Overhaul)
 - Ethical & Risk Management Framework
 - Trauma training/resources MCA & community wide
-
- Finance System Implementation
 - Continues Implementation of EFT
 - Continued Implementation of a “Paperless Office”
 - Policy Review (Overhaul)
 - Review of effectiveness of internal controls
 - Implement new processing cycles
 - Implementation of financial reporting calendar
 - Quarterly Reviews

Service Area

Human Resources

Brigitte Phillips

Acting Manager

Samantha White

Manager

Communication

Ashley Tarbell

/A Associate Director

Information Services

Andrew Francis

Associate Director

- Succession planning
- Onboarding
- Employee Wellness Initiatives
- Student Employment Initiatives
- Hybrid Work Environment

- Communication strategy template for law development
- Website Overhaul
 - Community portal
 - Develop a community APP

- Cisco phone system - continued
- 2-factor authentication
- FTTH – MCA Implementation Cisco switch upgrades
- ITIL-Initial Phase

Operating Highlights

- ADP Upgrade –
 - Recruitment & Selection
 - Performance Management
- HR Policy Overhaul
 - Policy Training
- Service Directory
- Innovative Communicate Strategy
- Mohawk language Signage
- Video Production (training, marketing, tourism, cultural, historical)
- Records management scan/OCR digitization
- e-signature
- Increase the usage of Microsoft 365 features

2025-2026 BUDGET

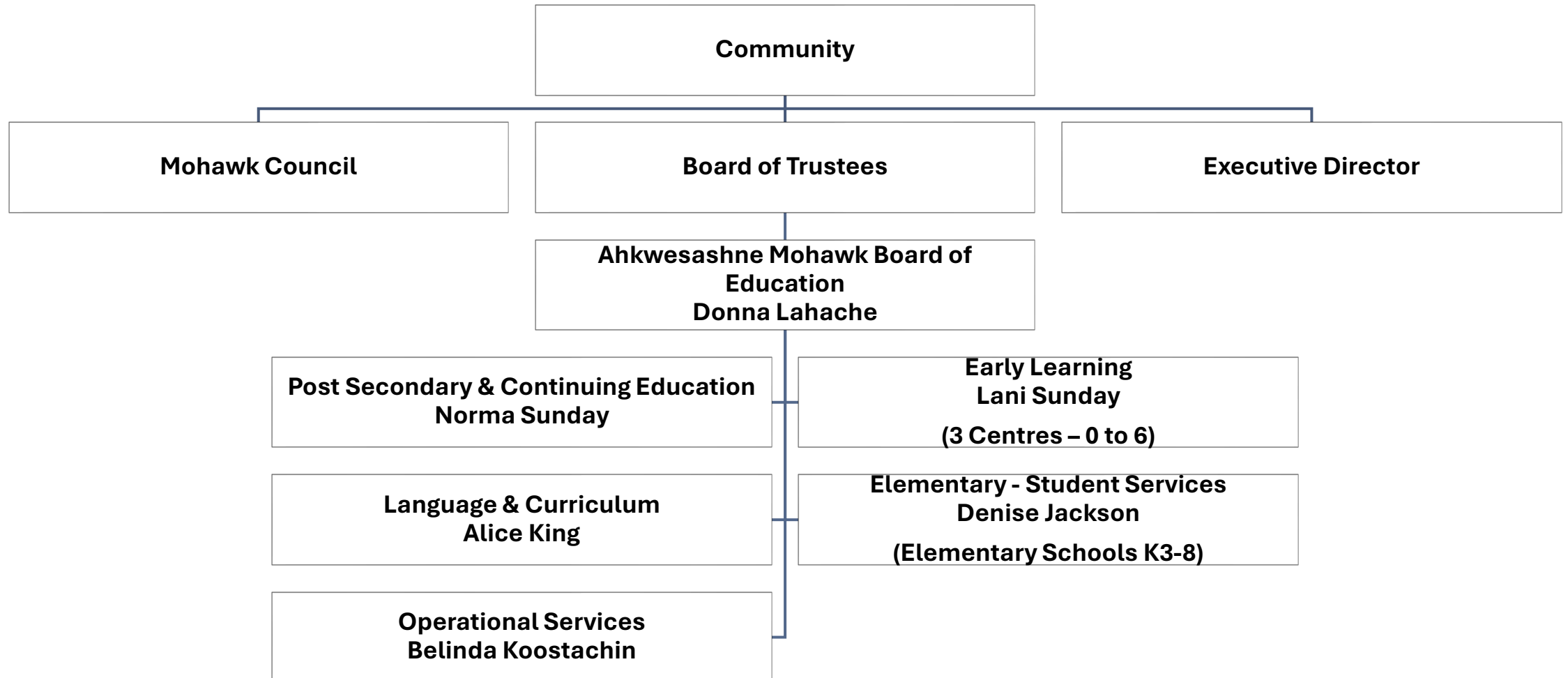
DEPARTMENT OF FINANCE AND ADMINISTRATION

Program	Director's Office	Comms	Human Resources	Information Services Admin.	Finance	TOTAL
REVENUES						
Province of Ontario		85,000				85,000
Ontario First Nations (2008) Ltd Partnership (OLG)		95,000				95,000
Interest	900,000					900,000
Internal Charges	3,261,362			1,492,889	400,000	5,154,251
TOTAL REVENUES	4,161,362	180,000		1,492,889	400,000	6,234,251
EXPENSES						
Salaries and Benefits	356,791	586,273	1,451,879	1,603,618	1,229,845	5,228,406
Purchased Services	6,960	0	150,000	210,000	360,000	726,960
Equipment	5,000	13,500	14,200	110,168	1,225,000	1,367,868
Office Rental - MCA	9,000	19,200	107,302	309,681	88,172	533,355
Other Operational Costs	37,600	110,101	302,091	718,815	(344,923)	823,684
TOTAL EXPENSES	415,351	729,074	2,025,472	2,952,282	2,558,094	8,680,273
SURPLUS (DEFICIT)	3,746,011	(549,074)	(2,025,472)	(1,459,393)	(2,158,094)	(2,446,022)



Ahkwesahsne Mohawk Board of Education

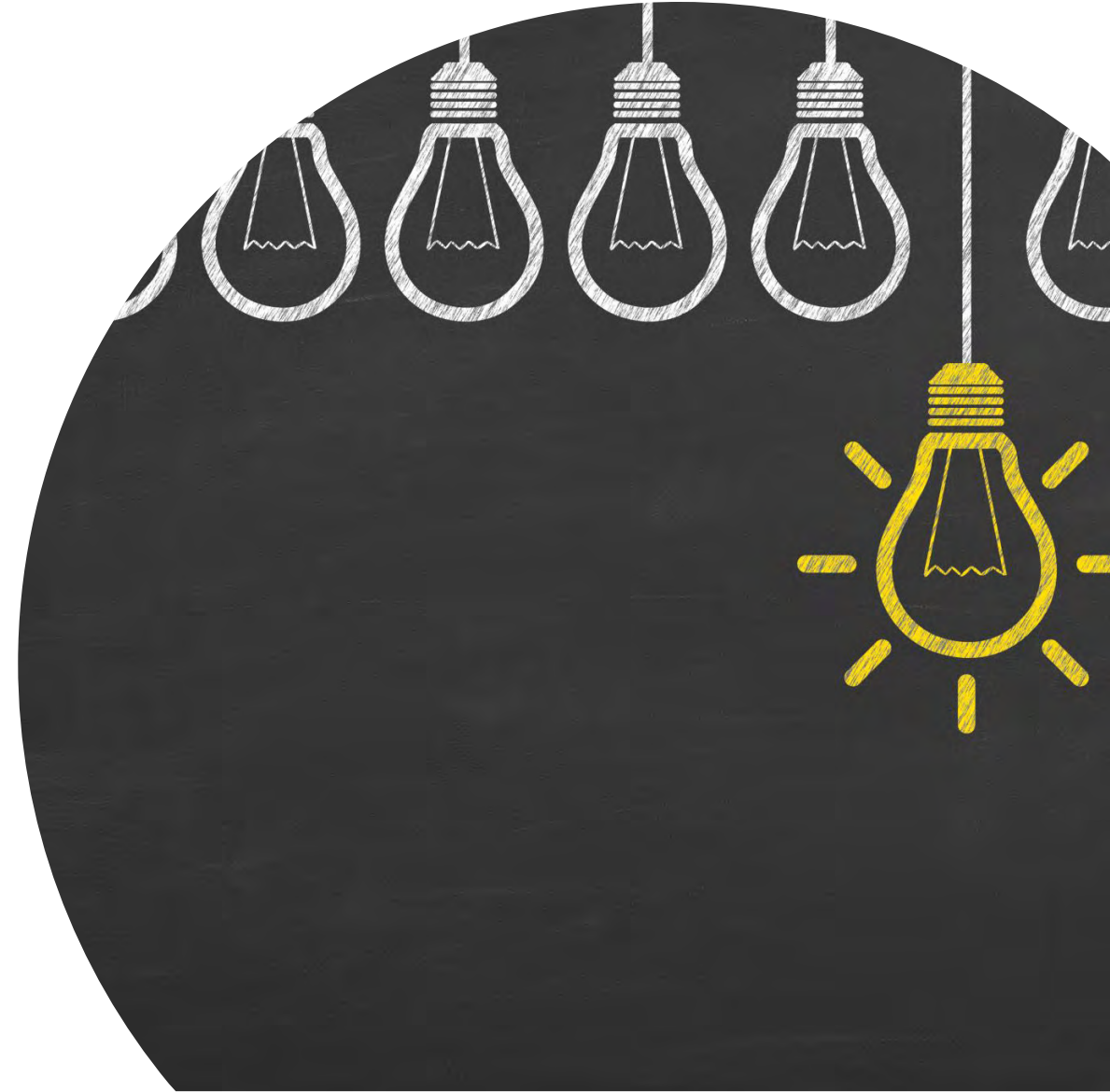
Ahkwesahsne Mohawk Board of Education



Ahkwesahsne Mohawk Board of Education

AMBE School Board will be engaging in the development of a new 5yr Strategic Plan. Budgets will continue to align to our 4 priority areas:

- Mohawk Language & Culture
- Student Success
- Relationship Building
- Organizational Excellence



Service Area	Operating Highlights
<p>Iohahi:io Norma Sunday Associate Director</p> <p>Vacant Academic Manager</p> <p>Amanda Cook Acting Pathways Manager</p>	<p>Enhance Academic Programming:</p> <ul style="list-style-type: none">• Develop and launch original certificate and degree programs to enhance student learning outcomes.• Finalize and submit Micro-Credential Program options for OCAS certification.• Queens University Partnership – for ITEP – Indigenous Teacher Education Program (1st cohort started, hoping to continue)• Carleton University – BSW – Indigenous Bachelors of Social Work (In development) <p>Expand Learning Spaces:</p> <ul style="list-style-type: none">• Secure funding and initiate construction of the Outdoor Classroom and Cultural Education Building (all of these things are currently happening).• Explore alternative space options to address immediate needs, such as portable classrooms.(this is also currently happening) <p>Sustain Program Growth:</p> <ul style="list-style-type: none">• Pursue grant funding to support the continued delivery of Trades area programs.
<p>Student Services Denise Jackson Superintendent</p>	<p>Prioritize Student Well-being:</p> <ul style="list-style-type: none">• Build strong relationships with students, staff, and families. <p>Enhance Student Support:</p> <ul style="list-style-type: none">• Expand intervention programs to address the evolving needs of all students. <p>Support Staff Development:</p> <ul style="list-style-type: none">• Hire and support an Educational Mentor Facilitator to assist new staff members.• Provide ongoing training and development to ensure all staff are equipped to support student success. <p>Special Education Supports:</p> <ul style="list-style-type: none">• Expand Special Education supports across all levels of the child's development, this includes integrating traditional practices into a child’s educational path

Service Area	Operating Highlights
Post-Secondary Assistance Veronica Jacobs Manager	Prioritize Student Success: <ul style="list-style-type: none">• Build strong and trusting relationships with students to support their academic journey.• Provide comprehensive financial aid planning and time management support to students. Enhance Student Support Services: <ul style="list-style-type: none">• Conduct regular staff training to improve student support services.• Streamline financial processes by collaborating with AMBE Finance to improve compatibility between SAGE, Datavan, and EFT systems. Improve Student Outreach: <ul style="list-style-type: none">• Conduct in-person information sessions at local high schools and offer individual appointments.• Increase student outreach and collaborate with high school guidance counselors to promote opportunities.• Plan and implement college and university visits for students.• Ensure students have support to apply to US and CAD funding sources. Ensure Policy Compliance: <ul style="list-style-type: none">• Review and update Post-Secondary Policies and Brochures annually to meet the evolving needs of students.
Head Start (K3) Lani Sunday Superintendent	Enhance Early Learning Experiences: <ul style="list-style-type: none">• Implement and support the Creative Curriculum for all Early Childhood Educators (RECEs). Prioritize Outdoor Learning: <ul style="list-style-type: none">• Provide staff training on outdoor-based learning and the development of green play spaces. Improve Learning Environments: <ul style="list-style-type: none">• Upgrade learning environments and learning labs to create stimulating and engaging spaces for children. Promote Parent Engagement and Communication <ul style="list-style-type: none">• Communicate with parents daily to provide support and continuous updates on progress

Service Area	Operating Highlights
Food /After School Services Louella Lazore Coordinator	Enhance Food Quality and Access: <ul style="list-style-type: none">• Strengthen partnerships with FNCFS to ensure all students have access to nutritious meals.• Expand healthy food options through sampling programs and gradual integration of popular choices into school menus.• Partnerships with Health (Nutritionist) to ensure healthy eating practices Improve Food Service Infrastructure: <ul style="list-style-type: none">• Replace essential equipment as needed
Child Care Lani Sunday Superintendent	Enhance Early Childhood Education: <ul style="list-style-type: none">• Continue to improve licensing practices and enhance curriculum with a focus on learning through play. Expand Childcare Access: <ul style="list-style-type: none">• Increase childcare spaces at Kawehnoke through minor renovations.• Offering Early Years summer program (Kawehnoke and TsiSnaihne) Expand Zero2Six Services: <ul style="list-style-type: none">• Expand Zero 2 Six services beyond Building Blocks by increasing participation and exploring pop-up programs in other districts.• Complete ASQ (child development assessment) and make referrals as needed Prioritize Land-Based Learning: <ul style="list-style-type: none">• Expand land-based learning opportunities by developing walking paths at AMS and Tsi Snaihne. Increase Cultural Engagement: <ul style="list-style-type: none">• Enhance cultural programming and offer more "make and take" evening sessions for families. Professional Development for Staff : <ul style="list-style-type: none">• Four (4) Professional Development Days for enhanced RECE portfolios

Service Area	Operating Highlights
<p>Tsi Snaihne School & AMS Andrea Carpenter Principal</p> <p>Tami Kroon Principal</p>	<p>Enhance Cultural Understanding and Language Learning:</p> <ul style="list-style-type: none"> Expand opportunities for students to engage with Mohawk language and culture. <p>Prioritize Student Success:</p> <ul style="list-style-type: none"> Focus on student growth and well-being through interventions aligned with the Strategic plan for education and AMBE values. Developing partnerships for alternative supports for students (i.e. Land Based healing & Traditional Medicine) <p>Improve Student Attendance:</p> <ul style="list-style-type: none"> Strengthen partnerships with families and community to enhance student attendance and engagement. <p>Enhance Teaching and Learning:</p> <ul style="list-style-type: none"> Build teacher capacity and improve student outcomes across all subject areas.
<p>Kanata:kon School Jessica Roundpoint Principal</p>	<p>Enhance Mohawk Language Proficiency:</p> <ul style="list-style-type: none"> Deepen student fluency across all subject areas. Strengthen in-class language support through effective pedagogical strategies. <p>Foster Cultural Immersion:</p> <ul style="list-style-type: none"> Expand outdoor learning experiences that connect students to their cultural heritage. Develop a rich calendar of cultural events for both school and community engagement. <p>Empower Teachers:</p> <ul style="list-style-type: none"> Invest in high-quality curriculum and resources to support effective instruction. <p>Strengthen Community Engagement:</p> <ul style="list-style-type: none"> Host engaging cultural events that involve families and celebrate Mohawk culture.

Service Area	Budget Highlights
Transportation Darren Cook Manager	<p data-bbox="519 154 1223 192">Reinstate Head Start Transportation:</p> <ul data-bbox="519 221 2458 406" style="list-style-type: none"><li data-bbox="519 221 1439 264">• Purchase one dedicated Head Start school bus.<li data-bbox="519 292 1949 335">• Add staff to support increased transportation needs for K3 and K4 students.<li data-bbox="519 364 2458 406">• Implement two additional Head Start buses at AMS and Tsi Snaihne School for improved student safety. <p data-bbox="519 435 1350 474">Increase School Bus Purchases and Safety:</p> <ul data-bbox="519 502 2502 735" style="list-style-type: none"><li data-bbox="519 502 2127 545">• Acquire three full-size school buses annually to maintain a modern and reliable fleet.<li data-bbox="519 574 2502 664">• Utilize warranties (5-year engine, 7-year transmission) to reduce maintenance costs associated with older buses.<li data-bbox="519 692 2382 735">• Ensure all buses and vans are equipped with up-to-date communication and surveillance systems. <p data-bbox="519 763 1121 802">Renew Student Transport Vans:</p> <ul data-bbox="519 831 2382 921" style="list-style-type: none"><li data-bbox="519 831 2382 921">• Replace one of the two existing student transport vans to ensure safe and reliable transportation for special needs students.

Service Area	Budget Highlights
Language & Culture Alice King Superintendent	<p data-bbox="491 148 2530 199">Enhance Language Access and Learning:</p> <ul data-bbox="491 199 2530 471" style="list-style-type: none"><li data-bbox="491 199 2530 314">• Expand digital resources to provide greater access to language learning opportunities for students and the community.<li data-bbox="491 314 2530 399">• Develop Mohawk picture books and learning kits for early learners.<li data-bbox="491 399 2530 471">• Collaborate with lohahi:io to develop resources and learning opportunities for adult learners. <p data-bbox="491 471 2530 528">Strengthen Cultural Education:</p> <ul data-bbox="491 528 2530 871" style="list-style-type: none"><li data-bbox="491 528 2530 599">• Develop a new Social Studies program with culturally relevant resources.<li data-bbox="491 599 2530 671">• Expand music resources with new songs and activities.<li data-bbox="491 671 2530 742">• Offer a variety of cultural workshops for schools and community members.<li data-bbox="491 742 2530 813">• Lead the AMBE-wide Annual Cultural Celebration.<li data-bbox="491 813 2530 871">• Develop an AMBE Cultural Calendar to promote and coordinate cultural events. <p data-bbox="491 871 2530 928">Support Teacher Development:</p> <ul data-bbox="491 928 2530 1013" style="list-style-type: none"><li data-bbox="491 928 2530 1013">• Provide ongoing teacher training to advance Mohawk language instruction. <p data-bbox="491 1013 2530 1071">Advance Cultural Infrastructure:</p> <ul data-bbox="491 1071 2530 1162" style="list-style-type: none"><li data-bbox="491 1071 2530 1162">• Partner with lohahi:io and DCSS to construct a community teaching site (Cultural Education Building).

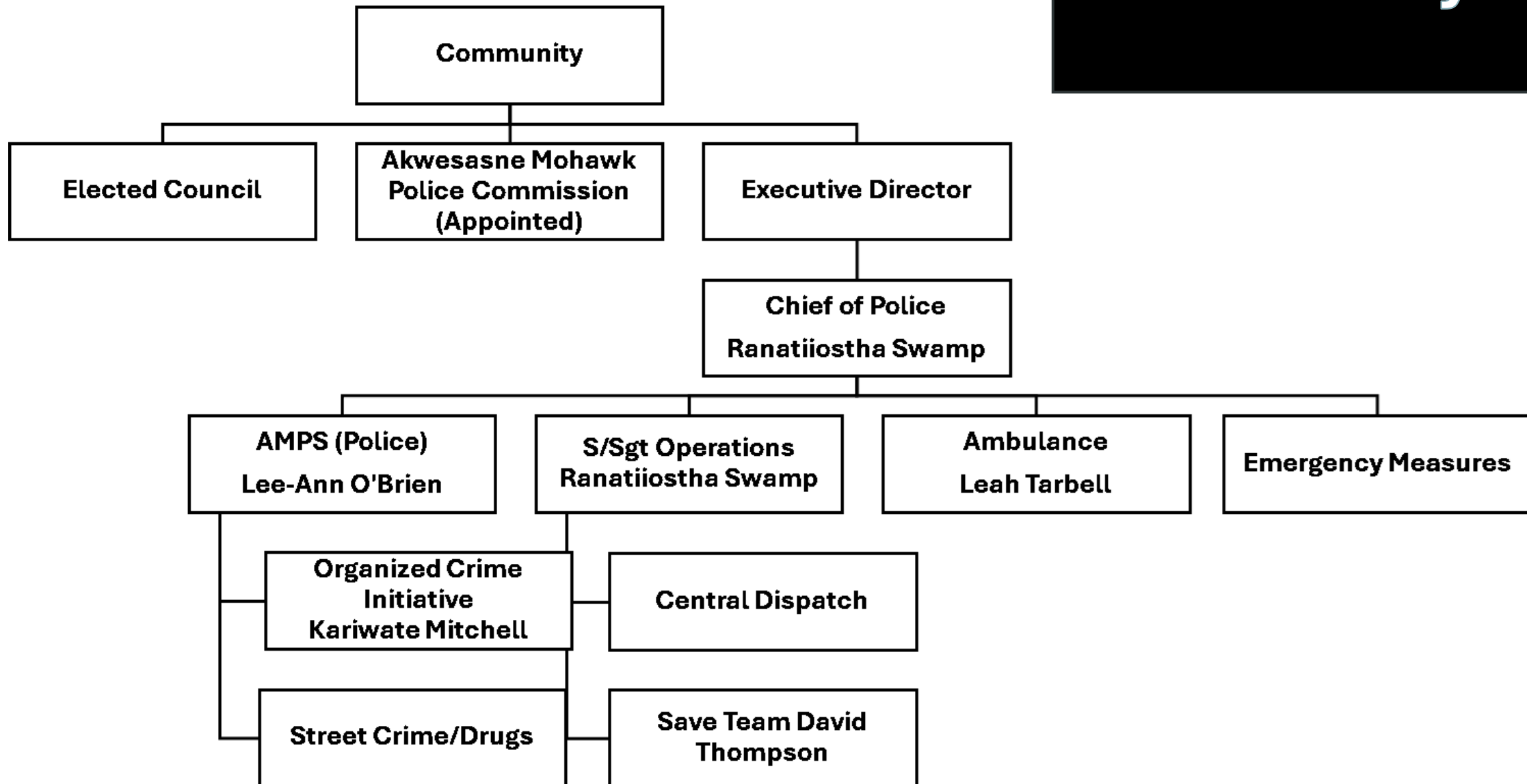
Service Area	Budget Highlights
AMBE Operations Belinda Koostachin Director	<p data-bbox="517 135 1133 178">Enhance Operational Efficiency:</p> <ul data-bbox="517 199 2025 449" style="list-style-type: none"><li data-bbox="517 199 1923 242">• Complete the AMBE administrative framework for Finance and Operations.<li data-bbox="517 264 2000 307">• Develop a standardized procedure for tracking AMBE equipment and software.<li data-bbox="517 328 2025 371">• Streamline financial procedures and implement a quality assurance framework.<li data-bbox="517 392 1668 435">• Review and revise relevant policies nearing their expiry date. <p data-bbox="517 478 1146 521">Improve Financial Sustainability:</p> <ul data-bbox="517 542 2458 706" style="list-style-type: none"><li data-bbox="517 542 1821 585">• Conduct overhead cost scheduling and financial planning alignment.<li data-bbox="517 606 2458 706">• Explore and source additional funding from external agencies to support transportation, capital repairs, and system upgrades. <p data-bbox="517 735 1057 778">Prioritize Health and Safety:</p> <ul data-bbox="517 799 2153 913" style="list-style-type: none"><li data-bbox="517 799 2153 842">• Upgrade and improve safety at all schools by repairing and replacing intercom systems.<li data-bbox="517 863 2063 906">• Complete the construction of new preschool and elementary school playgrounds. <p data-bbox="517 942 1375 985">Strengthen Interdepartmental Collaboration:</p> <ul data-bbox="517 1006 2471 1049" style="list-style-type: none"><li data-bbox="517 1006 2471 1049">• Continue building relationships with other departments and agencies to enhance operational readiness.

Akwesasne Mohawk Board of Education Operating Budget 2025-2026											
Program	Admin	Elementary Schools	Secondary School	Special Education	Post Secondary	Iohahiio	Child Care (Headstart)	Student Services	Mohawk Language & Culture	Transportation	AMBE (Total)
REVENUES											
Indigenous Services Canada	20,882,731	0			4,933,701	211,102	2,016,558	0			28,044,092
Province of Ontario	0	0	212,216			1,835,487	1,715,573	0			3,763,276
Other Contributions	0	0				0	14,400	0	200,000		214,400
Administration Fees/User Charges and Other Income	0	79,992				117,300	258,004	144,305		60,000	659,601
Internal Charges	0	0				21,800	0	0			21,800
TOTAL REVENUES	20,882,731	79,992	212,216	0	4,933,701	2,185,689	4,004,535	144,305	200,000	60,000	32,703,169
EXPENSES											0
Salaries and Benefits	2,004,444	8,222,087	551,549	2,508,876	262,806	1,336,689	3,075,162	1,039,396	1,383,544	1,289,300	21,673,853
Portfolio Allocation	66,000	0	0	0	0	0	0	0	0	0	66,000
Purchased Services	334,404	0	0	331,000	0	105,002	2,590,300	172,700	558,268	8,500	4,100,174
Equipment	50,560	198,250	0	0	28,900	18,700	276,346	72,000	48,694	0	693,450
Office Rental - MCA	225,349	2,020,971	0	0	0	612,468	252,175	0	37,548	0	3,148,511
Service Delivery	0	0	0	0	0	92,500	0	0	0	0	92,500
Re-allocated to Other Funding	0	0	0	0	0	0	0	(1,079,438)	(800,000)	0	(1,879,438)
Projects	258,512	79,992	2,184,500	0	4,581,005	152,762	0	0	216,000	0	7,472,771
Other Operational Costs	862,381	351,268	4,500	76,100	46,990	205,245	(2,101,132)	805,361	321,254	562,380	1,134,347
TOTAL EXPENSES	3,801,650	10,872,568	2,740,549	2,915,976	4,919,701	2,523,366	4,092,851	1,010,019	1,765,308	1,860,180	36,502,168
SURPLUS (DEFICIT)	17,081,081	(10,792,576)	(2,528,333)	(2,915,976)	14,000	(337,677)	(88,316)	(865,714)	(1,565,308)	(1,800,180)	(3,798,999)

Public Safety



Public Safety



Service Area

Operating Highlights

Akwesasne Mohawk Police Services

Ranatiostha Swamp Acting Chief\Director

Lee-Ann O'Brien
Deputy Chief

- 12 million annual budget – includes compliance
- 2.75% increase in funding to support stabilization of AMPS and increase capacity both sworn and civilian;
- Strategic Planning – Implementation;
- Collective agreement expired Dec. 31, 2024; negotiations with union* Salary and benefits increase expected (7%);
- Supplemental funding from PSC for three additional Community Safety Officers (compliance) to compliment AMPS enforcement of community laws;
- Enhanced Community Engagement; Indigenous Cadet Training Program will be launched this, Summer.
- Additional funding for police equipment provided \$900 K + (Purchases to be acquired; FAT trucks, Boat (1M), drones, underwater camera)
- IT System security and network upgrades;
- Transition to new records management system (OPTIC)

Organized Crime

Kariwate Mitchell
Staff Sergeant

- No significant changes in the program;
- Agreement expires on March 31, 2028 (5-year agreement);
- Funds eight (8) AMPS officers annually including the Staff Sergeant;

Service Area	Budget Highlights
SAVE Marine Unit David Thompson Sergeant	<ul style="list-style-type: none"> • Unit is funded by two bi-lateral agreements with Ontario (Sol Gen) and Quebec (MSP) • This agreement funds the operations of the SAVE unit and twelve (12) officers • Purchase of specialized equipment to increase surveillance and patrol capabilities: <ul style="list-style-type: none"> • Drones, underwater camera • 24/7 patrol rotation;
Ambulance (AMA) Leah Tarbell Manager	<ul style="list-style-type: none"> • Transitioning back to Health • Staffing– “Grow our own EMT’s”; hire drivers and provide them with training and mentorship to become EMT’s , • Once this goal is reached it will allow AMA to staff an ambulance in each district; • 3 staff currently enrolled in Advanced EMT class and 1 in Paramedic class; • Two staff enrolled as Certified Lab Instructors (CLI). The two CLI's will help us become self-sufficient in training. • Discussions taking place with Minister Lafrenière to explore funding possibilities
Emergency Measures	<ul style="list-style-type: none"> • Transitioning back to Executive Services • We currently have two (2) EMOs on staff; one permanent, one contract. • Lots of training taking place to get EMOs up to speed with requirements for active response; • AMPS exploring funding opportunities with Indigenous Service Canada (ISC) for program support.



MOHAWK COUNCIL OF AKWESASNE

2025-2026 BUDGET

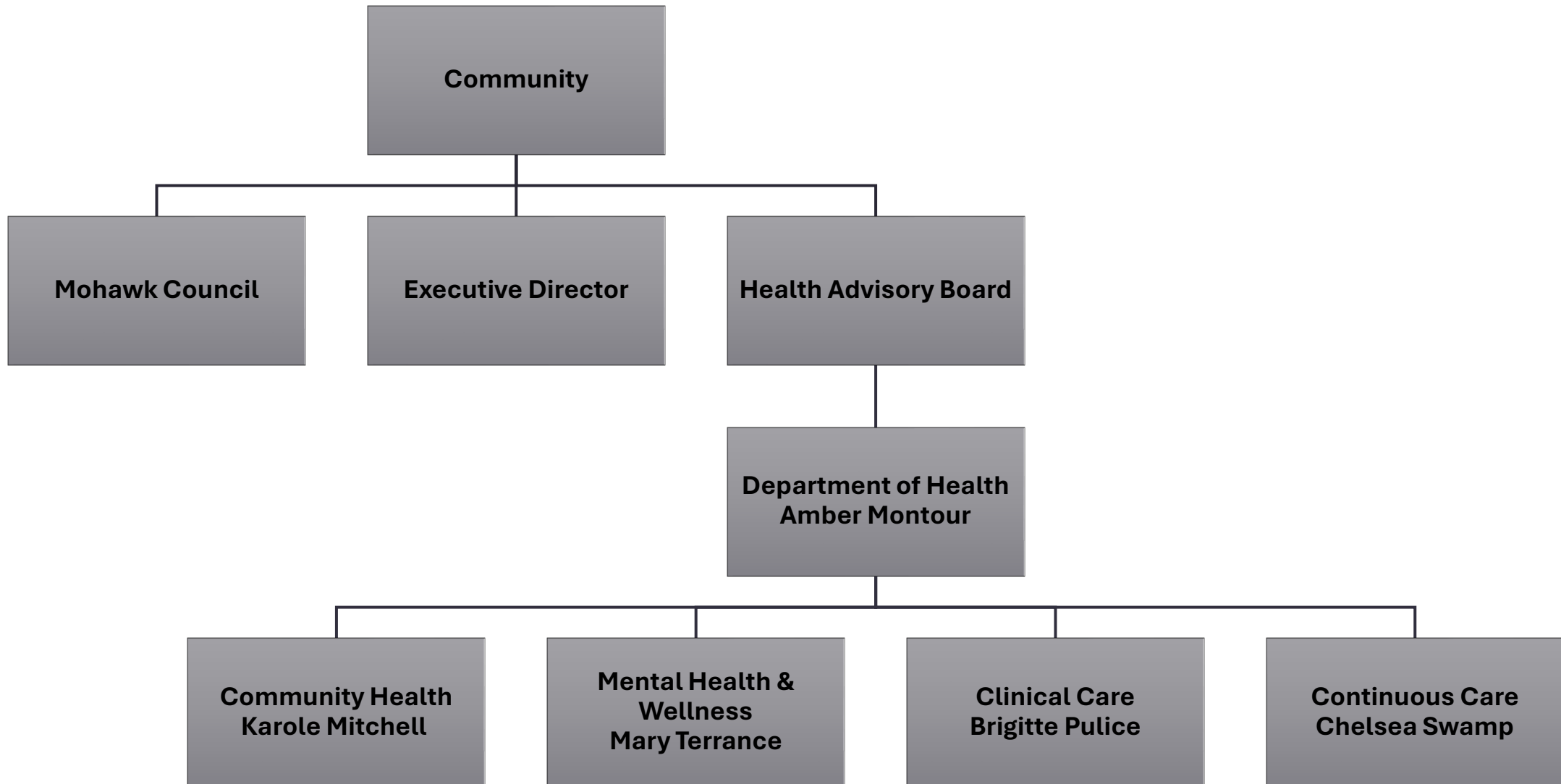
DEPARTMENT OF PUBLIC SAFETY

Program	Police Services	JIT	SAVE	MMIWG	Human Trafficking	AMPS Total	Compliance	Ambulance	Emergency Measures	Total Public Safety
REVENUES										
Indigenous Services Canada			0			0			70,000	70,000
Other Federal	3,544,432	2,080,000	0			5,624,432	138,600			5,763,032
Province of Ontario	1,755,892		1,484,311	267,509	139,490	3,647,202		105,000		3,752,202
Province of Quebec	1,635,892		1,060,200			2,696,092		156,600		2,852,692
Other Contributions			0			0		79,035		79,035
Administration Fees/User Charges and Other Income			0			0	5,000	353,750		358,750
TOTAL REVENUES	6,936,216	2,080,000	2,544,511	267,509	139,490	11,967,226	143,600	694,385	70,000	12,875,711
EXPENSES										
Salaries and Benefits	4,030,189	1,604,083	2,201,763	145,952	139,586	8,121,573	97,252	2,698,185	90,122	11,007,132
Portfolio Charges	66,000		0		0	66,000				66,000
Purchased Services	220,000	15,000	4,500	0	0	239,500		83,430	120,200	443,130
Equipment	640,895	88,317	75,447	39,057	0	843,716	3,000	295,000	0	1,141,716
Capital Projects		0	0	0				0		0
Office Rental - MCA	225,132	20,000	74,000	5,000	0	324,132	5,000	0	0	329,132
Office Rental - External	0	0	0	0	0	0	0	9,000	0	9,000
Service Delivery	400,000	109,500	50,000	25,000		584,500	10,000	56,000	0	650,500
Reallocating other Funding	0		0			0		(573,757)		(573,757)
Projects	0		0			0				0
Other Operational Costs	1,354,000	243,100	138,801	52,500	3,500	1,791,901	28,348	67,597	47,192	1,935,038
TOTAL EXPENSES	6,936,216	2,080,000	2,544,511	267,509	143,086	11,971,322	143,600	2,635,455	257,514	15,007,891
SURPLUS (DEFICIT)	0	0	0	0	(3,596)	(3,596)	0	(1,941,070)	(187,514)	(2,132,180)



**Mohawk Council of Akwesasne
Department of Health**

Department of Health



SECTOR 1

Tessa Jocko
/Acting Director

Kieler Lahache
Data Health Information Coordinator

Hilary Lafrance
Accreditation Manager

Melanie Gibson
ANIHB Program Manager

HEALTH ADMINISTRATION BUDGET HIGHLIGHTS

The Department of Health (DOH) is actively pursuing a comprehensive Strategic Plan aimed at enhancing healthcare services and outcomes within our community.

- **Health Care Equity:** Efforts to eliminate disparities in healthcare access and outcomes.
- **Workplace Wellness**
- **Department of Health Priorities Survey:** Report to community on findings and development of implementation plan
- **Stakeholder Relationships** – Internal/ External increase access to services – decrease barriers to access to health. Partnership with Carleton University on BSW programming to build capacity in community.
- **Digital Health** –Adjudication software for ANIHB, new system for HCC,
- **Accreditation and Quality Improvement** – implementing last round recommendations
- **Health Fair** includes on site testing, education and community engagement (May 2025)

Sector 2

Karole Mitchell
Associate Director

Kevin Buckshot
Program Manager

Lesley Bero
Program Manager

Community Health Budget Highlights

- **Education and Training on Disability and Inclusivity:** Ongoing training and capacity building for staff to ensure services are inclusive.
- **Language and Cultural Integration:** Efforts to incorporate Mohawk language and cultural practices into health services.
- **Jordan's Principle:** Ensuring First Nations children have access to necessary health services without delays.
- **Environmental Health:** Public health inspections, employee and community training, responds to concerns with the safety of food, land, water, air and facilities.
- **Infection Prevention and Control:** Measures to prevent and control the spread of infectious diseases, including STBBIs, HIV/AIDS, TB, disease surveillance.
- **Green Food Bag Initiative:** Promoting healthy eating and food accessibility.
- **Health Promotion and Prevention:** Awareness of healthy behaviours for all ages, preventing use or reducing commercial tobacco use; screening; immunization.
- **Community Health:** prenatal education; postpartum follow up; home visiting; rabies exposure follow up; health facility audits; addresses food insecurity. Community education on various health topics; water sampling .
- **Employee Wellness Programming:** Give employees access to fitness and healthy nutritional options

Sector 3

Mental Health & Wellness Budget Highlights

Mary Terrance
Associate Director

Wennietanoron Oakes
Mental Health Program
Manager

Bonnie Bradley
Addictions Program Manager

Vacant
Wholistic Health &
Wellness Program Manager

- **Land Based Healing:** Programming to reconnect community members with nature and cultural to promote spiritual and emotional growth
- **Traditional Medicine:** Services honoring our way of life through traditional healing practices and ceremonies.
- **Mental Health:** Professional support and therapy to help navigate life's challenges and improve overall wellbeing
- **Addictions Services:** Personalized treatment plans and counseling for substance use and related challenges.
- **Sahatihahará:ne Detox Center:** A safe, supportive environment for detoxification and recovery.
- **Enhanced Programming:** Expanded services to through Community and External Partnerships improve care delivery and access.
- **Mental Health Wellness Teams:** Collaborative approach to community Mental Health Support.
- **Supporting Our Healers:** Recognizing and promoting the roles of Elders, Knowledge Keepers, and Traditional Healers in mental health services.

Sector 4

Brigitte Pulice
Associate Director Clinical Care

Veena Tirkey
Akwesasne Medical Clinics Program Manager

Vacant
Clinical Coordinator

Clinical Care Budget Highlights

- **Enhancing Skills and Competencies of Regulated Health Professionals:** ongoing professional development for healthcare staff.
- **Medical Teaching Site:** A long-term recruitment initiative running since August 2017, offering language and cultural education for medical students and residents from institutions like McGill, Ottawa, and Queen's Universities, with the goal of exposing them to Indigenous healthcare practices and recruiting doctors to serve the community.
- **Patient Navigator Program:** A service designed to help patients navigate the complex healthcare system, ensuring they receive appropriate care throughout their medical journey.
- **Home Visits:** Flexible healthcare options that improve flexibility, allowing patients to receive care remotely or in the comfort of their own homes. Online booking for clinics (6-9 months),
- **Bloodwork availability in all three districts:** improved access to essential diagnostic services across the community, reducing travel time and increasing convenience for patients.
- **Tsi Snaihne Medical Clinic with Rapid Appointments:** Offering quick access to healthcare services, reducing wait times and improving patient care
- **Community Paramedic (Pilot)** – Patient Navigator bringing primary care into community homes, reducing clinic visits, reducing hospital visits, reducing readmission
- **Recruitment and Retention of Health Care Professionals:** Goal to increase the number of physicians, healthcare students and employees.

Sector 4

MaryAnn Lazore
Home & Community Care
Program Manager

Krysta Phillips
PSW Supervisor

Chanel Strable
PSW Supervisor

Home and Community Care Budget Highlights

- **Emphasis on client-focused and targeted services** (Elder Clinics): Specialized healthcare services tailored to meet the unique needs of the elderly population in the community.
- **Commitment to cultural competency in healthcare delivery:** An ongoing effort to ensure that healthcare services are provided in a manner that respects and incorporates our cultural values, beliefs, and traditions.
- **Enhanced access to services for PSW:** This new service offers PSW care during weekends and evenings.

SECTOR 5

Chelsea Swamp
Associate Director

Leah Mitchell
Elder Services Manager

Allison "Mae" Lazore
Iakhihsohtha Lodge Administrator

Shealene Gibson
Assistant Administrator

Vincent "Barry" Lazore
Tsiionkwanonhso:te Administrator

Autumn Jock
Assistant Administrator

CONTINUING CARE BUDGET HIGHLIGHTS

These initiatives reflect the DOH's commitment to providing comprehensive and compassionate care for the elders of our community, ensuring they receive the support and respect they deserve.

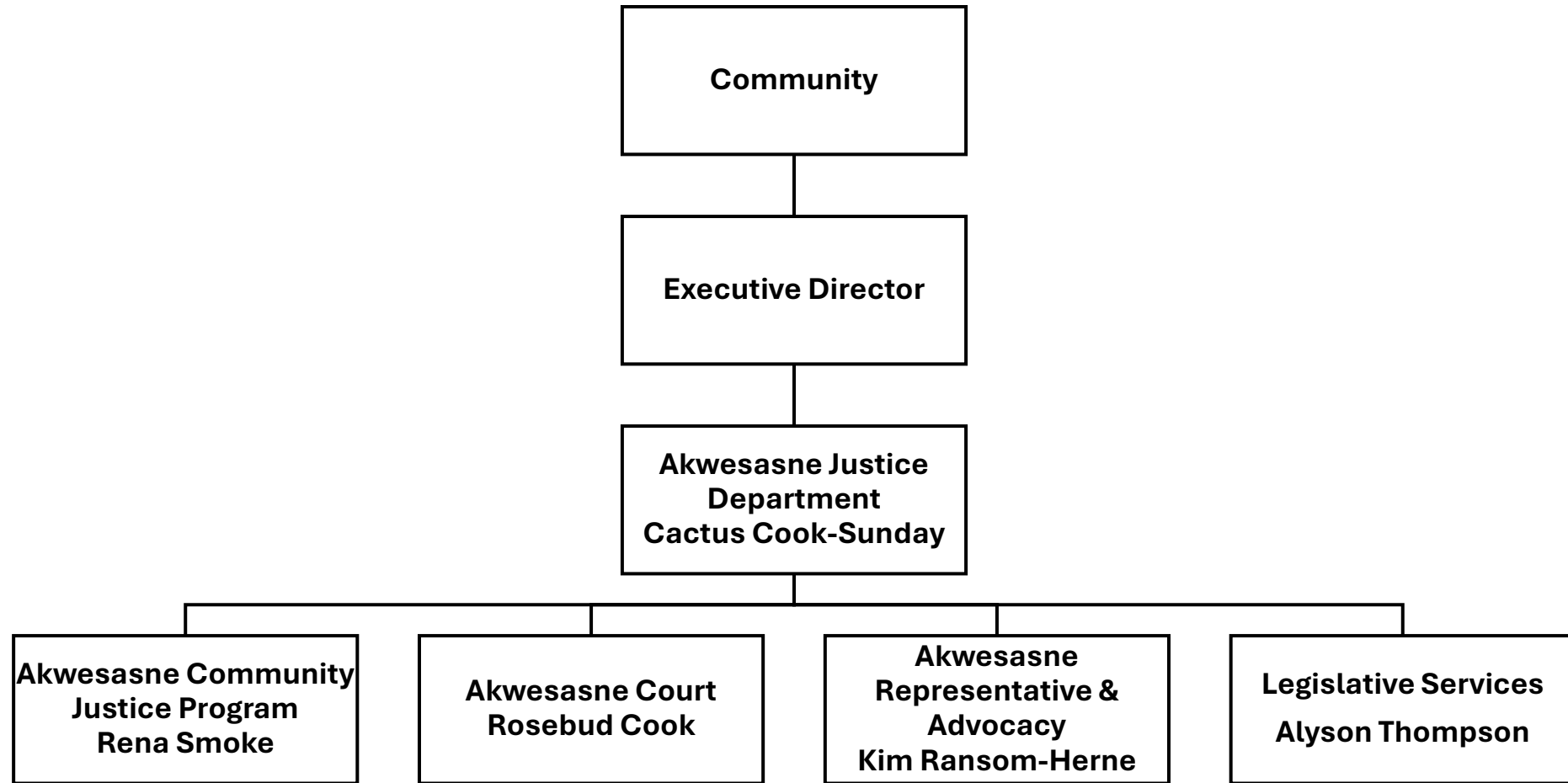
- **Elder Services Program** Implementation: personalized care and assistance to support elders' health and wellbeing, including a range of programs that such as wellness checks and social activities. Aimed at enhancing quality of life for community elders.
- **Iakhihsohtha Lodge** Upgrades: Improvements to the assisted living facility for elders, focus on providing a warm and welcoming environment, enhancements to support individualized care and promote independence.
- **Tsiionkwanonhso:te** Enhancements: upgrades to the long-term care facility, improvements to specialized services for elders requiring ongoing medical care, emphasis on creating a culturally sensitive environment for residents.
- Reducing Use of Agency Staff by 60%.

MOHAWK COUNCIL OF AKWESASNE
2025-2026 BUDGET
DEPARTMENT OF HEALTH

Program	Sector 1 Health Administration	Sector 2 Community Health	Sector 3 Mental Health & Wellness	Sector 4 Clinical Care	Sector 5 Continuing Care	TOTAL HEALTH
REVENUES						
Indigenous Services Canada	16,130,202	5,678,348	1,635,730	2,590,284	3,577,757	29,612,321
Other Federal		500,000				500,000
Province of Ontario		381,949	1,050,997	3,932,871	4,987,967	10,353,784
Province of Quebec	250,000					250,000
Administration Fees/User Charges and Other Income					975,000	975,000
TOTAL REVENUES	16,380,202	6,560,297	2,686,727	6,523,155	9,540,724	41,691,105
EXPENSES						
Salaries and Benefits	2,793,065	3,713,761	1,520,266	4,642,293	7,796,322	20,465,707
Portfolio	28,000			64,000		92,000
Purchased Services	459,738	984,726	1,040,809	839,811	792,808	4,117,892
Equipment	53,108	89,200	162,000	9,000	366,000	679,308
Capital Project					27,000	27,000
Office Rental - MCA	150,000	214,888	225,143	60,776	1,009,831	1,660,638
Office Rental - External				35,800		35,800
Service Delivery	682,929	279,800	149,500	304,800	80,175	1,497,204
Reallocation of other funds	573,757		(668,483)			(94,726)
Projects	9,815,139	500,000				10,315,139
Other Operational Costs	374,995	729,612	257,492	566,675	1,181,033	3,109,807
TOTAL EXPENSES	14,930,731	6,511,987	2,686,727	6,523,155	11,253,169	41,905,769
SURPLUS (DEFICIT)	1,449,471	48,310			(1,712,445)	(214,664)
	Health Admin	Jordan's Principle	Mental Health	Medical Clinics	Iakhihshotha	
	ANIHB	CHN	Traditional Medicine	Diabetes	Elders Services	
		Child Nutrition	Land Based	Home Care	Tsiionkawnonsothe	
		Healthy Babies	Child Mental Health			
		Patient Advocacy				



Akwesasne Justice Department



Service Area

Operating Highlights

Akwesasne Community Justice Program

Rena Smoke
Manager

- Multi year funding agreements for Indigenous Court Worker; Diversion; Youth Justice Worker; Gladue Writer/Aftercare; Victim Support Worker;
- Annual funding renewal for Early Release Parole & Native Inmate Liaison.
- Rotating training for AMPS Officers in Diversion, NIL and Early Release Parole.
- Host Community Justice conference in Akwesasne (This year).
- Increase capacity of Section 84 services from part time to full time (lack of interest in position).
- Host events for Victims of Crime (Planning phase).
- Update working agreements

Akwesasne Court

Rosebud Cook
Court Administrator

- Negotiations with Canada, Ontario & Quebec for recognition of Akwesasne Court.
- Training for additional Justices of the Peace funding by DOJ Canada.
- Update Court Regulations
- Expansion of the Akwesasne Court to handle additional civil matters
- Dispute Resolution
- Sken:nen Orders

Justice Administration

Cactus Cook Sunday
Director

- Strategic Planning for Department and Community Needs
- Working with Council on legislative priorities
- Review of existing legislation for amendments, community needs and legislation needed under ESGA




Justice Administration

Cactus Cook Sunday
Director

- Enforcement issues of our Community Laws is being examined with AMPS and legal
- Funding increase of 185,000. for ACRRRL through Child & Family Services Capital-Funding
- Family Support Courtworker funding was secured but position not filled (lack of interest)
- Partnerships with Universities for law student interns (2 starting)

Akwesasne Representative & Advocacy Program

Kim Ransom-Herne
Manager

- Provides band representation to Akwesasne children and families living off-reserve when a child protection matter arises.
 - Applies to any Mohawks of Akwesasne child or family anywhere in Canada.
 - Advocates and liaises on behalf of the family with child protection agencies.
 - Ensures cultural continuity for the child and family from the opening of the file to its close.
 - The goal of the ARAP is to keep children with family and to be connected to the community of Akwesasne.
 - Also assists in client applications for Indian Status registration, and Mohawks of Akwesasne membership.
 - In the cases of on-going care, the ARAP will also provide culturally relevant workshops, activities, and support to families.
- 

MOHAWK COUNCIL OF AKWESASNE

2025-2026 BUDGET

DEPARTMENT OF JUSTICE

Program	Admin	Legislative Services	ARAP	Court	Community Justice	Justice Total
REVENUES						
Indigenous Services Canada		348,835	4,295,606			4,644,441
Other Federal					201,752	201,752
Province of Ontario			218,417	189,590	659,862	1,067,869
Province of Quebec				43,041	229,325	272,366
Administration Fees/User Charges and Other Income				21,600		21,600
TOTAL REVENUES		348,835	4,514,023	254,231	1,090,939	6,208,028
EXPENSES						
Salaries and Benefits	64,632	251,935	1,247,924	488,963	943,463	2,996,917
Portfolio			66,000			66,000
Purchased Services	150,000	45,000	335,000	45,000	12,749	587,749
Equipment	5,600	3,700	410,600	1,056		420,956
Capital Projects						0
Office Rental - MCA	8,100			7,000		15,100
Office Rental - External			147,032	3,000	35,500	185,532
Service Delivery			410,000	8,000	63,483	481,483
Projects			1,100,417			1,100,417
Other Operational Costs	85,065	48,200	797,050	63,724	165,909	1,159,948
TOTAL EXPENSES	313,397	348,835	4,514,023	616,743	1,221,104	7,014,102
SURPLUS (DEFICIT)	(313,397)			(362,512)	(130,165)	(806,074)

Infrastructure, Housing & Environment



Infrastructure, Housing & Environment



Service Area	Operating Highlights
Infrastructure, Housing and Environment - Administration Leslie Papineau, Director	<ul style="list-style-type: none">• DIHE will continue prioritizing upgrades and improvements to infrastructure and community administration facilities, while actively seeking funding.• To initiate capacity building through the recruitment of additional staff. This aims to align with the increased demand for services and enhance departmental efficiency.• Our dept. will assess and implement operational reviews of our services to ensure operational expectations are met. This involves providing professional development and training opportunities for staff.• To further advance our lobbying efforts for capital investments aligned with the 10-year lobbying strategy and 20-year Capital Plan.• To establish effective communication channels to intake community requests for services related to DIHE.
Capital Projects Daryl Seymour, P.Eng. Capital Planning & Development Engineer	<ul style="list-style-type: none">• To develop a master plan for site servicing, future developments and infrastructure by working with various MCA departments and Public Consultation,• The MCA Capital Plan Study is being updated including traffic and roads studies for all three districts.

Service Area

Operating Highlights

Roads Program

Stanley Jacobs - Roads Manager

- To maintain our commitment to providing seasonal road maintenance, repairs, snow clearing, ditch drainage, street light repairs, and other necessary services to meet the required servicing for the community.
- To initiate a vehicle and equipment replacement strategy for Roads fleet. DIHE is currently seeking funds to replace various aged equipment.
- DIHE is committed to ongoing Multi-Jurisdictional Table discussions with various funding stakeholders, including MTO, MTQ, ISC, Canada, and Council. Our main goal is to collaborate effectively in seeking funds for road maintenance and projects.

Building Maintenance

Nolan Francis, A/ DOH & DCSS Maintenance Manager

Tony Benedict,
Administration Maintenance Manager

Aundray David, AMBE
Maintenance Manager

- Continue to provide ongoing maintenance, replacements, and retrofits for MCA buildings to uphold reliability, cleanliness, and safety for staff and visitors.
- DIHE will continue to work to assess and implement the operational review of DIHE services & service agreements to ensure full operations and expectations are met.
- DIHE aims to implement a strategic asset management software and policy to promote best practices, integrating asset management with budgeting, operations, maintenance, and infrastructure planning across DIHE sectors.

Service Area	Operating Highlights
Water & Wastewater Program John Adams - Water, Wastewater Manager	<ul style="list-style-type: none">• To continue to provide the community with safe, clean drinking water as well as the effective treatment and disposal of wastewater.• To provide continuous annual repairs / upgrades as dictated by the Asset Condition Reporting System and annual performance reporting inspections.• To provide watermain connections to various homes within the districts. The project is gearing up based on the list we currently have. DIHE will be obtaining an engineering consulting firm to assist with the multiple projects and provide drawings based on long service lines to multiple homes. Project is geared towards homes with bad wells.• To look at expanding water distribution to the district of Snye.• To look at updates to the sanitary masterplan

Service Area

Operating Highlights

Housing Program Administration -DIHE

Charmaine Caldwell

Associate Director – DIHE- Housing

Housing Administration

Gina Jones Thompson

Housing Services Manager

- To Provide quality and affordable housing for the Akwesasne Community.
- To effectively manage resources to provide Housing Services
- MCA Loans- New Construction, Upgrade Loans
- MCA Bank of Montreal Loan Guarantee
- Elders Emergency Repair Program
- CMHC –RRAP, ERP, HASI
- Housing Reno fund for Handicap

Rental and Rent to Own Units

Ben Benedict

Tenant and Maintenance Manager/
Project Manager

- 107 Rental units -
- 71 Rent to Own units
- ISC Lot Servicing – Hawthorne Road Extension
- CMHC - Repair Renovation project for KRA and SGM
- CMHC - Repair Renovation Project for 25 Rental or RTO units over 3 years
- Akwesasne Community Trust -Elder Home Repair Project-
- ASCF Home Renovation Project
- Construction of 15 -3 bedroom units on Hawthorne Road in Snye

New Projects 2024/2025

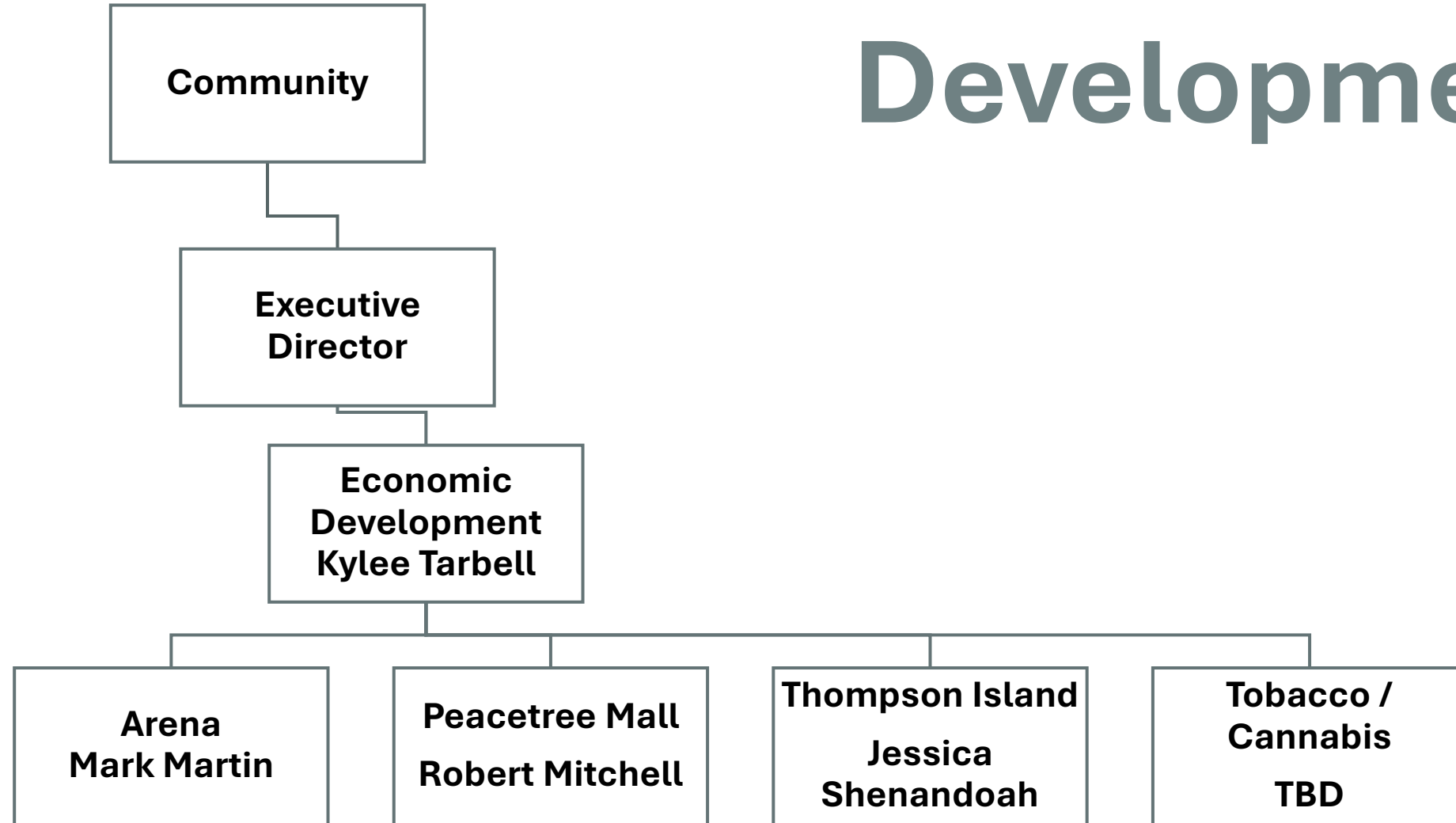
Service Area	Budget Highlights
<p>Environment Program Administration Kayla Sunday Environmental Services Manager</p>	<ul style="list-style-type: none">• Maintain our commitment to various MCA Departments in the areas of GIS, Environmental Assessments, Natural Resources Management, and Conservation• Shoreline Restoration and Erosion Mitigation - Watersheds Canada - Shoreline Restoration in the St. Lawrence River (Cornwall) Area of Concern; Decolonizing Our Shorelines – Clarkson University Assisting Clarkson PHD Candidate to assess and restore shorelines, reclaim culture and language pertaining to shorelines• Fish Identification Nearshore Survey – Funded by OPG - focuses on collecting data about our local shoreline health, cataloging ecological features of shorelines and providing recommendations or information to community members who provide access to shorelines• Aboriginal Fund for Species at Risk Aquatic - Understanding Sturgeon to Protect Our Future: seeking to understanding our local populations, inter-generational conservation methods and a habitat restoration project (spawning bed enhancement)• Terrestrial - Black Ash Stewardship, engaging locally to promote traditional concepts of land conservation initiatives and the connections between Black Ash and other species (bird, insect, waters, etc.)

MOHAWK COUNCIL OF AKWESASNE										
2025-2026 BUDGET										
DEPARTMENT OF INFRASTRUCTURE, HOUSING, and ENVIRONMENT										
Program	Housing Admin	Band owned Rentals	CMHC	Water and Wastewater	Environment	Fire Department and Garbage	Roads	DIHE Admin	Building Maintenance	DIHE Total
REVENUES										
Indigenous Services Canada	1,511,256	0	0	1,206,647	204,225	1,112,575	28,666	119,921	171,793	4,355,083
Other Federal	325,000	0	0	0	1,186,214			0	0	1,511,214
Province of Ontario	0	0	0	0	179,750		0	0	0	179,750
Province of Quebec	0	0	0	0	50,000		100,000	0	0	150,000
Other Contributions	0	0	0	0	348,545			0	0	348,545
Ontario First Nations (2008) Ltd Partnership (OLG)	350,000	0	0	0	0		430,000	0	0	780,000
Administration Fees/User Charges and Other Income	6,000	417,840	574,644	0	2,000			39,500	90,648	1,130,632
Land Leases	0	0	359,980	0	0			0	0	359,980
Mortg. Principal Repay./Capital Replace. Reserves	0	0	(461,902)	0	0			0	0	(461,902)
Internal Charges	0	0	0	175,480	0	198,131		0	7,028,635	7,402,246
TOTAL REVENUES	2,192,256	417,840	472,722	1,382,127	1,970,734	1,310,706	558,666	159,421	7,291,076	15,755,548
EXPENSES										
Salaries and Benefits	607,126	251,211	239,912	1,011,709	1,302,793	20,000	830,640	1,195,068	3,549,650	9,008,109
Portfolio	66,000	0	0	0	0	0	0	66,000	0	132,000
Purchased Services	84,000	0	0	184,670	270,000	997,709	406,000	187,572	64,400	2,194,351
Equipment	173,500	0	0	83,100	86,968	0	58,800	17,634	43,550	463,552
Capital Project	0	0	0	0	0	0	0	0	430,000	430,000
Office Rental - MCA	76,200	0	0	27,750	70,000	0	100,857	50,000	0	324,807
Service Delivery	50,000	0	52,425	0	75,000	0	0	30,000	0	207,425
Projects	900,000	0	0	0	0	0	0	0	0	900,000
Other Operational Costs	(1,230)	205,445	465,534	909,359	297,331	2,400	(125,291)	333,407	3,493,817	5,580,772
TOTAL EXPENSES	1,955,596	456,656	757,871	2,216,588	2,102,092	1,020,109	1,271,006	1,879,681	7,581,417	19,241,016
SURPLUS (DEFICIT)	236,660	(38,816)	(285,149)	(834,461)	(131,358)	290,597	(712,340)	(1,720,260)	(290,341)	(3,485,468)

Economic Development



Economic Development



Service Area	Operating Highlights
Economic Development	<ul style="list-style-type: none"> • Entrepreneurship support • Funding Support: Small Business Grant, Indigenous Initiatives Fund (IIF) IV – Quebec Funding, Training • Special Projects: Youth Entrepreneurship, Hydroponic growing containers (to AMBE), Procurement, Business Directory • Peace Tree Trade Centre – Vacant Unit – call out .
Arena	<ul style="list-style-type: none"> • Maintenance and facility upgrades; indoor and outdoor; • Special Projects: Seeking funding for building expansion, • Major expenses: sidewalk, HVAC, RBC • Akwesasne Local Market • 30 Year Anniversary Celebration • Skatepark Activities
Thompson Island	<ul style="list-style-type: none"> • Priorities: preservation of culture, education & awareness, healing & well-being, land stewardship, social unity, and youth empowerment & leadership development • Food Security
Tobacco/Cannabis	<ul style="list-style-type: none"> • Application, Review, Licensing, and Social Responsibility Fee collection • Licensed Cannabis Retailers:13 (Kawehnoke:6, Kanatakon:4, Tsi Snaihne: 3) • Licensed Cannabis Cultivators:3 (Kawehnoke: 4, Kanatakon:1)

MOHAWK COUNCIL OF AKWESASNE
2025-2026 BUDGET
DEPARTMENT OF ECONOMIC DEVELOPMENT

<u>Program</u>	<u>Admin</u>	<u>Tobacco Cannabis</u>	<u>Peace Tree Mall</u>	<u>Skate Park</u>	<u>Thompson Island</u>	<u>Arena</u>	<u>Stanley Island</u>	<u>TOTAL</u>
REVENUES								
Indigenous Services Canada	897,399							897,399
Administration Fees/User Charges and Other Income	3,250	113,399	74,628		100,000	389,950		681,227
Internal Charges			65,500			-		65,500
TOTAL REVENUES	900,649	113,399	140,128	-	100,000	389,950	-	1,644,126
EXPENSES								-
Salaries and Benefits	535,116	86,816	67,430		272,371	573,089		1,534,822
Portfolio Allocation	66,000		-		-			66,000
Purchased Services	-	10,000	5,160	13,500		-		28,660
Equipment	-	-	-		46,100	277,525		323,625
Office Rental - MCA	27,000	5,000	-			-		32,000
Service Delivery	31,000	-	-			-		31,000
Re-allocated to Other Funding	-	-		(49,050)	(503,456)	(753,106)		- 1,305,612
Projects	174,500	-						174,500
Other Operational Costs	378,245	11,583	273,100	35,550	284,985	292,442	5,250	1,281,155
TOTAL EXPENSES	1,211,861	113,399	345,690	-	100,000	389,950	5,250	2,166,150
SURPLUS (DEFICIT)	(311,212)	0	(205,562)	0	0	0	(5,250)	(522,024)

Questions ?

Additional Questions:
Please reach out to Directors
We will be happy to answer
your questions

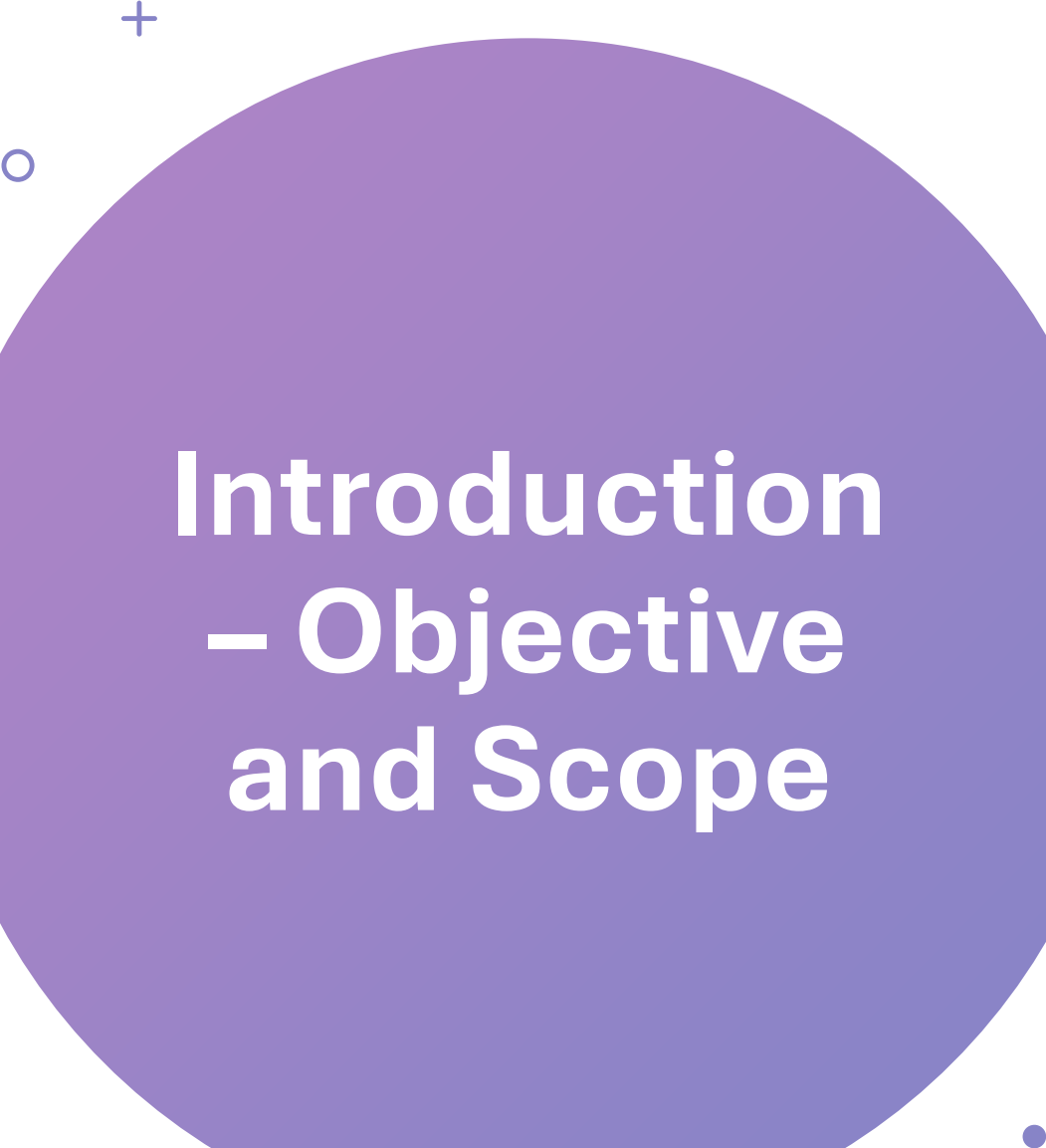
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Name	Department	Phone Number
Tessa Jocko	Health	(Ext. 3101)
Donna Lahache	Education	(Ext. 1403)
Heather Phillips	Finance & Administration	(Ext. 2450)
Valerie Cree-Cook	Community & Social Services	(Ext. 3307)
Cactus Cook-Sunday	Justice	(Ext. 2404)
Kylee Tarbell	Economic Development	(Ext. 1800)
Leslie Papineau	Infrastructure, Housing & Environment	(Ext. 1005)
Ranatiostha Swamp	Public Safety	(Ext. 3507)

Audited Consolidated Financial Statements

For the year ended
March 31, 2024



Introduction – Objective and Scope

Objectives of the Audit

- **Assess Financial Accuracy:** Ensure that the financial statements accurately reflect the organization's financial position.
- **Evaluate Compliance:** Verify that the organization complies with relevant laws, regulations, and standards.
- **Identify Risks:** Detect any financial or operational risks that could impact the organization.
- **Improve Efficiency:** Provide recommendations to enhance financial management and operational efficiency.
- **Enhance Transparency:** Promote transparency and accountability within the organization

Scope of the Audit

- **Financial Statements:** Examination of balance sheets, income statements, cash flow statements, and notes to the financial statements.
- **Internal Controls:** Evaluation of the effectiveness of internal controls over financial reporting.
- **Compliance:** Assessment of adherence to relevant laws, regulations, policies, and industry standards.
- **Operational Processes:** Review of key operational processes to ensure efficiency and effectiveness.
- **Risk Management:** Analysis of risk management strategies and practices

Introduction – Audit Process

Planning

- Notification: The auditor informs the organization of the upcoming audit and its scope.
- Preliminary Survey: Gathering information about the organization's operations, internal controls, and financial reporting systems.
- Audit Plan: Developing a detailed plan outlining the specific procedures to be performed

Fieldwork

- Testing Internal Controls: Evaluating the effectiveness of the organization's internal controls to prevent or detect errors and fraud.
- Examining Transactions: Selecting and examining a sample of transactions to verify their accuracy and propriety.
- Analyzing Financial Statements: Reviewing the organization's financial statements and supporting documentation to assess their reliability

Reporting

- Audit Report Preparation: Summarizing the audit findings, conclusions, and recommendations in a formal report.
- Issuing the Audit Report: Distributing the report to the appropriate individuals within the organization

Follow-Up

- Reviewing Management's Response: Assessing the organization's plan for addressing the audit findings and recommendations.
- Monitoring Implementation: Verifying that the recommendations have been implemented effectively

Executive Summary – Key Findings

Qualified Opinion

The independent auditor's report issued a **qualified** opinion due to the Council's incomplete analysis of legal obligations associated with the retirement of certain tangible capital assets. This includes costs for the removal and disposal of asbestos within Council buildings, decommissioning or removal costs associated with arena infrastructure, site restoration for salt storage facilities, lagoon site restoration, and costs associated with the removal of sewage infrastructure

Financial Position

Total Financial Assets increased to	\$521,834,619	from	\$455,862,857	in 2023 (+65,971,762)
Total Financial Liabilities increased to	\$128,194,884	from	\$92,505,322	in 2023 (+35,689,562)
Net Financial Assets increased to	\$393,639,735	from	\$363,357,535	in 2023 (+30,282,200)
Accumulated Surplus increased to	\$536,682,247	from	\$495,608,763	in 2023 (+41,073,484)

Executive Summary – Key Findings

Revenues and Expenses

- Total Revenues for the year were \$179,530,503, up from \$156,975,826 in 2023 (+22,554,677)
- Total Expenses for the year were \$138,457,019, up from \$118,883,355 in 2023 (+19,573,664)
- Annual Surplus was \$41,073,484, up from \$38,092,471 in 2023 (+2,981,013)

Key Revenue Sources

- Government Transfers amounted to \$146,300,658, up from \$137,583,302 in 2023 (+8,717,356)
- Interest Income significantly increased to \$19,992,884 from \$11,036,052 in 2023 (+8,956,832)

Key Expense Areas

- Salaries, Benefits, and Honoraria totaled \$62,666,713, up from \$54,932,089 in 2023 (+7,734,624)
- Program Supplies increased to \$25,152,139 from \$16,404,843 in 2023 (+8,747.296)
- Professional Fees increased to \$9,026,984 from \$6,825,122 in 2023 (+2,201,862)

Executive Summary – Key Findings

Tangible Capital Assets

- Net Book Value of tangible capital assets increased to \$122,622,525 from \$114,123,924 in 2023
- Tangible Capital Assets Under Construction increased to \$20,296,662 from \$17,900,763 in 2023

Deferred Revenue

- Deferred Revenue increased to \$87,135,124 from \$59,034,857 in 2023

Contingencies and Commitments


- The Council has guarantees outstanding under a loan facility program totaling \$3,726,669
- The Council is economically dependent on revenue from Indigenous Services Canada (ISC) and Health Canada

Subsequent Event

- The Council plans to transfer the Dundee Land Claim settlement funds, valued at \$254,970,224, to a trust based on community consultations

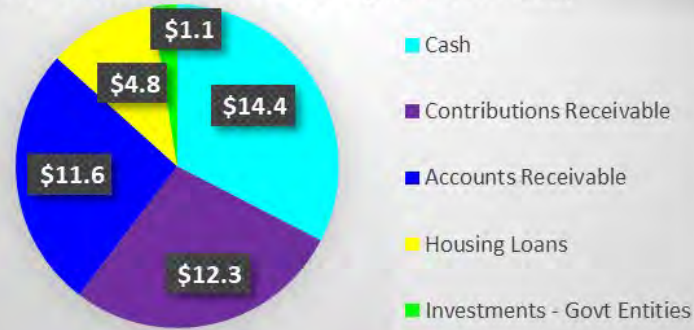
Executive Summary - Overall Assessment:

The Mohawk Council of Akwesasne has shown significant financial growth with increased revenues, expenses, and net financial assets. However, the qualified opinion from the auditors highlights the need for further analysis and compliance regarding asset retirement obligations. The Council's financial health is strong, but attention to compliance and legal obligations is necessary to ensure continued stability and transparency

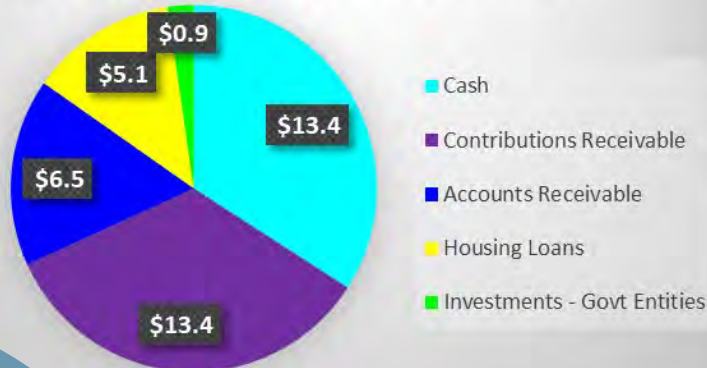


Statement of Financial Position (Assets)

2024 - FINANCIAL ASSETS (excl. investments)



2023 - FINANCIAL ASSETS (excl. investments)



- **Contributions Receivable**

- important receivables include \$4.3M for the Fiber To The Home project.
- All amounts are expected to be collected in fiscal 2024-25.

- **Accounts Receivable**

- a year-over-year increase of \$5.2M is driven by \$4.5M of higher accrued investment interest.
- No changes to the Allowance for Doubtful Accounts in 2024.

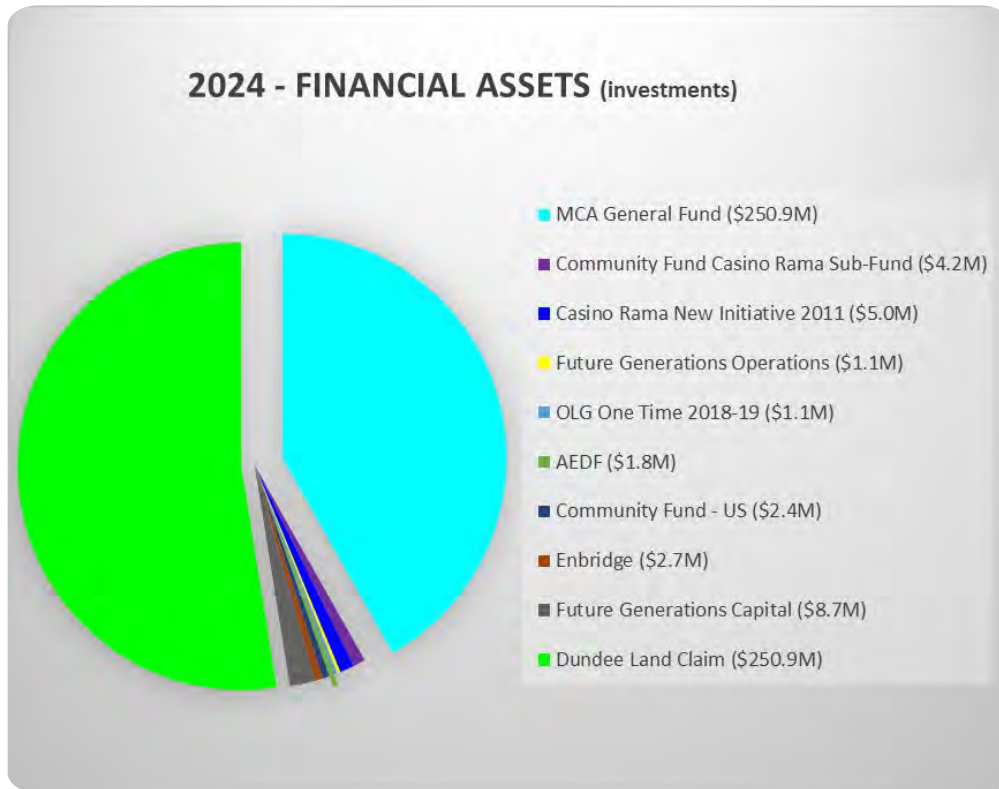
- **Housing Loans**

- new housing loans in 2024 amount to \$0.4M.
- payments received in the year were \$0.7M.
- No changes to the Allowance for Doubtful Accounts in 2024.

- **Investments in Govt Entities**

- Akwesasne Harbour Development Corporation \$0.3M; and
- Cornwall-Akwesasne Harbour Partnership \$0.8M.
- Sovereign Wealth Fund

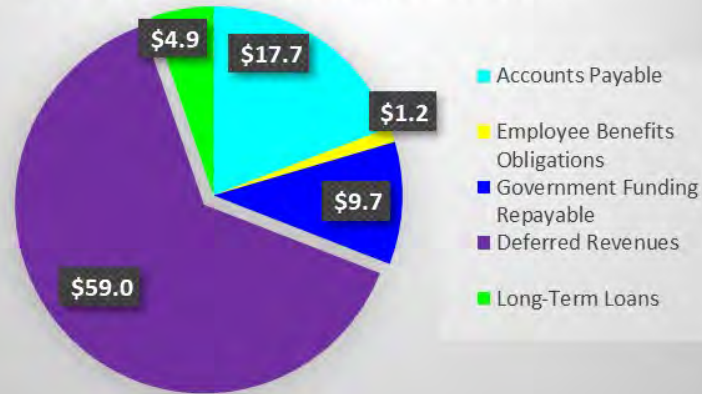
Statement of Financial Position (Assets)



- MCA purchased \$449.1M of investments in fiscal 2024; and
- MCA redeemed \$385.5M of investments in fiscal 2024
- All investments are made in low-risk bonds, mutual funds and fixed income securities.

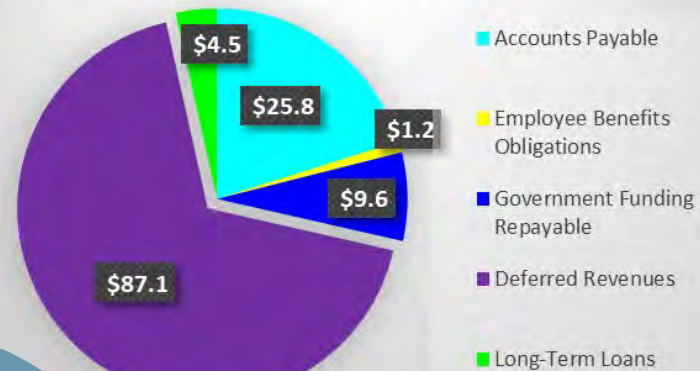
Statement of Financial Position (Liabilities)

2023 - FINANCIAL LIABILITIES - \$92.5M



- **Accounts Payable and Accruals**
- Year-over-year increase mainly due to:
 - \$5.1M of retroactive salaries;
 - \$6.4M of IFN Flow Through ISC funding.
- Accruals include \$3.7M of Non-Insured Health Benefits to vendors.

2024 - FINANCIAL LIABILITIES - \$128.2M



- **Deferred Revenues**
- ISC funding deferrals increased by \$27.3M which is mainly attributable the First Nations' Child and Family Services funding \$23.1M;
- Ontario funding deferrals decreased by \$0.4M;
- Quebec funding deferrals increased by \$0.2M;
- Other Federal funding deferrals increased by \$1.3M which is mainly attributable to \$1.1M of CMHC initiatives.
- Other funding deferrals decreased by \$0.5M; no amounts significant to note.

Statement of Financial Position – Non- Financial Assets

IMPORTANT CAPITAL PROJECTS COMPLETED IN 2023/2024 (\$9.0M)

- Park St, Hilltop & Buckshot Road Total: \$2.7M
- CMHC WHOVILLE 4 X 4 UNITS UNIT Total: \$2.6M
- Sweetgrass Manor Renovations Total: \$0.2M
- Wade Lafrance / Whoville Rds Total: \$2.2M
- Tsiio MAG Door / Fire Alarm Upgrade Total: \$1.0M

IMPORTANT CAPITAL PROJECTS under construction

- Fiber To The Home Expected Completion Date: Dec 2024
- Iohahi:io Trade Building Expected Completion Date: Dec 2024
- Iohahi:io Cultural Building Expected Completion Date: November 2025
- DCSS Redmane System Expected Completion Date: Spring 2025
- AMPS Marine Unit Expected Completion Date: July 2024

Statement of Financial Position – Non-Financial Assets



Other Tangible Capital Assets Purchased (\$4.9M)



Land

includes \$0.1M for purchase of Campeau Rd property (Cornwall).



Buildings and Major Infrastructure

Includes \$0.3M for waterline connections; \$0.2M of renovations at the Adult Education Center; and \$0.1M of renovations at the Detox Center.



Equipment

Includes \$0.5M for generators; \$0.1M of surveillance equipment for the schools; \$0.1M of radios for police officers; and \$0.1M for a Harmonic Egg.



Roads

Includes \$0.3M for the walking paths in the 3 districts.

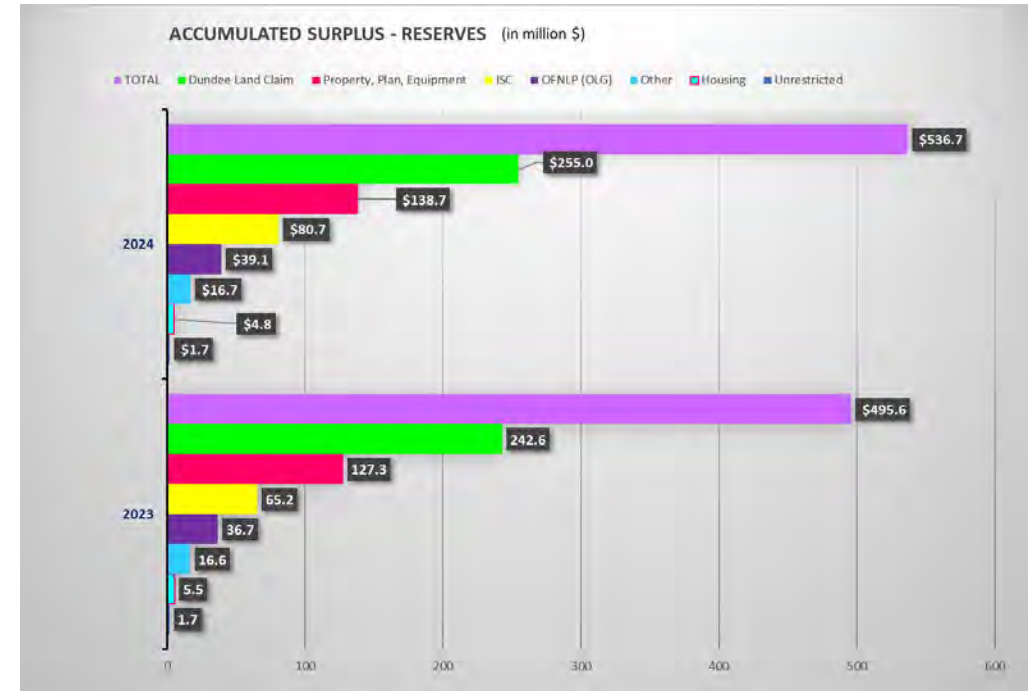


Vehicles

Includes \$0.3M for an AMBE bus; \$0.7M for 8 AMPS vehicles; \$0.6M for a fire truck; \$0.3M for 2 DCSS vehicles and 1 pontoon for Thompson Island; \$0.2M for 3 Health Vehicles; and \$0.1M for 1 vehicle for ARAP.

Statement of Financial Position - Accumulated Surplus (Reserves)

- **Dundee Land Claim:** + \$12.3M due to earned interest, unrealized gains and realized losses.
- **Property, Plant, Equipment:** + \$11.4M due to capitalization of assets less amortization.
- **ISC:** + 15.5M due to unspent grant funding.
- **OFNLP :** + \$2.4M due to unspent OLG funding

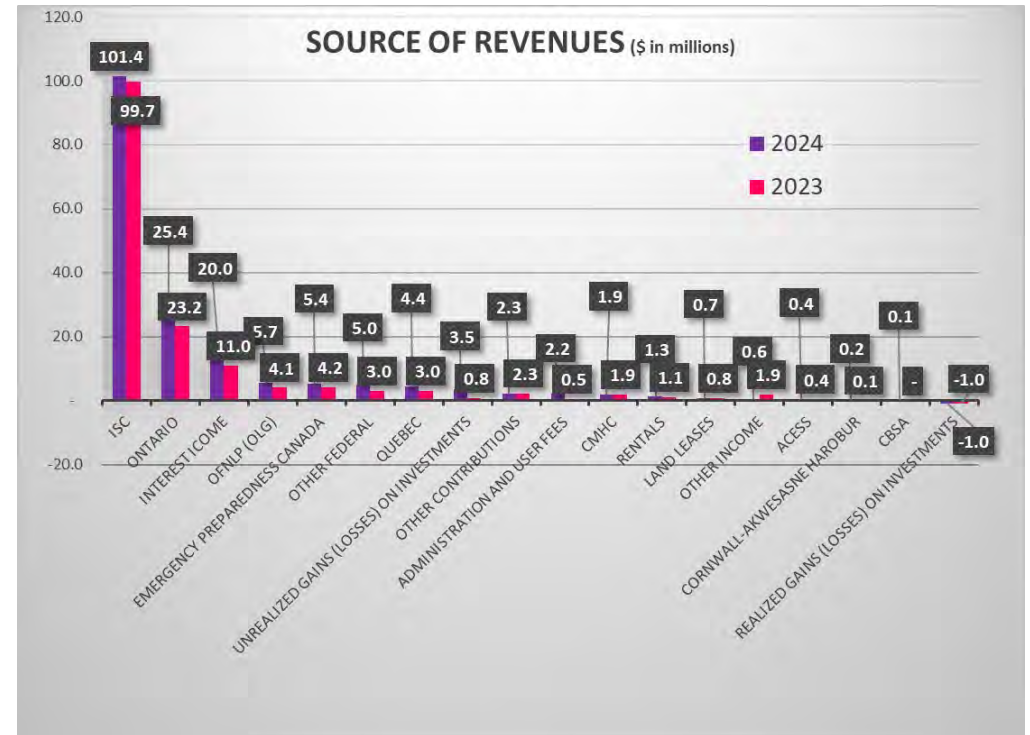


	<u>Budget</u> (note 21)	<u>2024</u>	<u>2023</u>
Revenues			
Government transfers (schedule 2)	\$128,873,230	\$146,300,658	\$137,583,302
Ontario First Nations (2008) Limited Partnership (note 23)	5,756,978	5,718,108	4,061,033
Earnings from government business entities (note 24)	-	181,617	123,402
Administration fees and user charges	2,586,360	2,176,004	462,385
Land leases (schedule 1)	745,976	719,133	773,739
Interest	900,000	19,992,884	11,036,052
Other income and realized gains (losses)	222,402	(438,208)	928,607
Unrealized gains (losses)	-	3,557,658	825,369
Rental	1,942,595	1,322,649	1,181,937
	<u>141,027,541</u>	<u>179,530,503</u>	<u>156,975,826</u>

Statement of Operations - Revenue

Statement of Operations – Revenues

- Majority of the revenues are recognized on a cost recovery basis, excluding ISC grants
- A Year-Over-Year increase of 14.4%
- ISC Contributions include \$10.9M of IFN Flow Through Funds (\$3.7M in 2023)
- Interest income + \$9.0M driven by MCA general funds \$6.0M and Dundee Land Claim \$3.0M portfolios
- Unrealized gains on investments + \$2.7M driven by Dundee Land Claim portfolio



Statement of Operations -Revenues

AMBE +5 Million

- +\$1.1M driven by use of ISC COVID funds in Post Secondary Education
- +\$4.2M driven by EILLC IFN Flow Through ISC funds

AMPS +1.7 Million

- driven mainly by the QUAD funding increase- cost recovery

DCSS – 3.0 Million

- driven by - \$3.3M lower First Nations' Child and Family Services and CFS cost recoveries
- reclass of - \$0.7M of income assistance funding to grants under Exec Services ;
- offset by + \$1.0M increase family violence shelter funding

Health +5.3 Million

- + \$3.8M in higher Jordan's Principle IFN Flow Through ISC funds
- + \$0.3M for JP LNHL funding;
- + \$0.8M of ANIHB
- + 0.8M of additional Tsiionkwanonsothe

DIHE -3.1 Million

- driven by – \$3.1M of lower capital projects

DFA +10.9 Million

- driven by increases in interest income

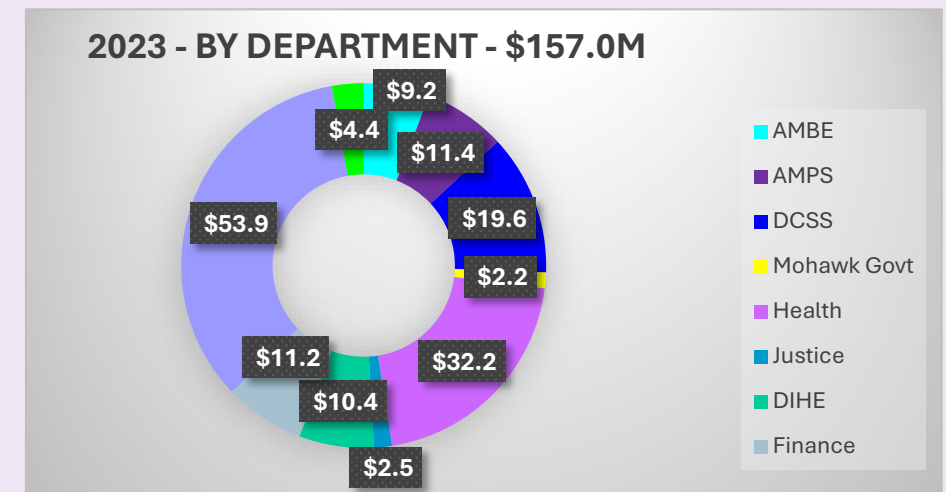
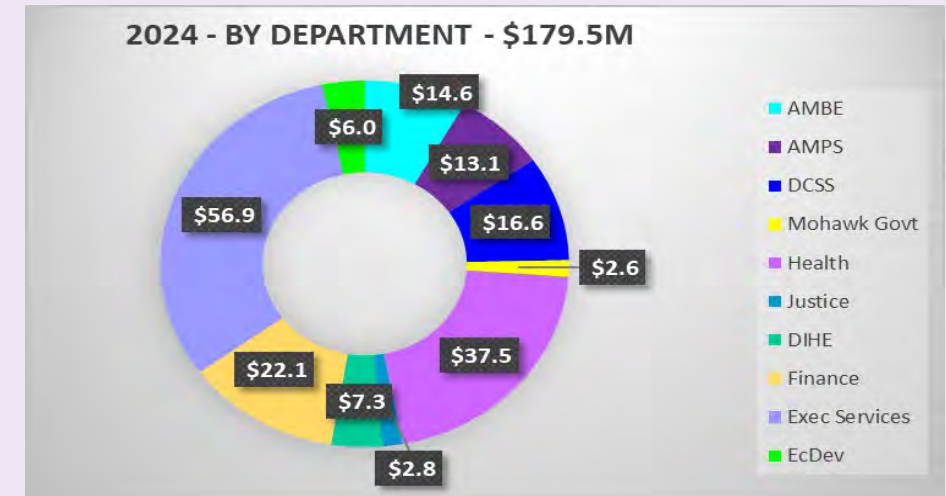
Exec Services +3.0 Million

- driven by a + \$1.6M increase in OFLNP funds
- + \$0.7M of additional basic needs income assistance

- + \$0.7M of inflation relief reclass;

EcDev : + \$1.6 Million

- driven mainly by higher Fiber to the Home funding

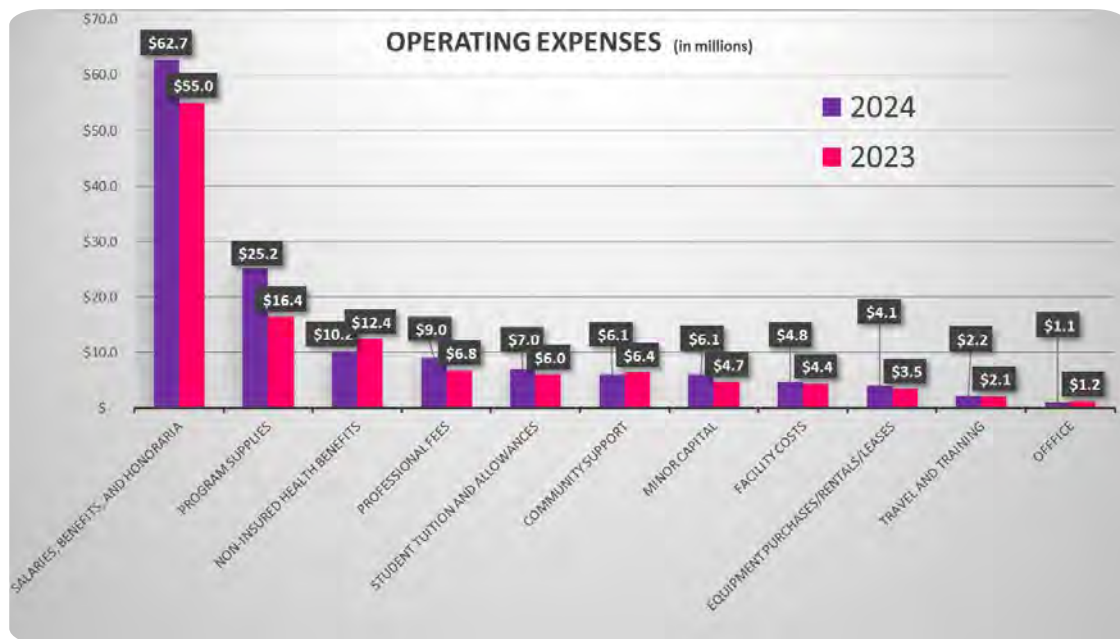


Operating expenses (note 20)

Akwesasne Mohawk Board of Education	32,636,302	34,254,442	24,895,138
Akwesasne Mohawk Police Service	13,550,628	14,427,657	12,227,482
Community and Social Services	14,951,333	19,483,964	20,169,252
Economic Development	18,825,283	2,161,372	1,862,737
Executive Services	8,604,670	5,381,567	5,672,023
Finance & Administration	2,074,151	1,291,468	780,865
Health	35,803,285	41,030,730	36,598,360
Infrastructure & Housing	8,781,719	12,034,648	10,527,714
Justice	4,200,978	3,337,647	2,947,130
Mohawk Government	<u>1,800,485</u>	<u>5,053,524</u>	<u>3,202,654</u>
	<u>141,228,834</u>	<u>138,457,019</u>	<u>118,883,355</u>

Statement of Operations - Expenses

Statement of Operations – Expenses



- A Year-Over-Year increase of 16.5%
- Salaries/Benefits + \$7.7M driven by \$2.6M of annual salary increases/new positions and + \$5.1M of retroactive salaries
- Program Supplies + \$8.8M driven by + \$4.2 driven by EILLC IFN Flow Through costs; \$3.8M in Jordan's Principle IFN Flow Through costs; and \$0.9M of family violence 10 shelter costs
- Professional Fees + \$2.2M driven mainly by \$0.5M health providers at long-term nursing; \$0.5M mental health service providers; and \$0.3M of children's aid additional services
- Student Tuition and Travel + \$1.0M driven by use of ISC COVID funds in Post Secondary Education

Statement of Operations - Expenses

AMBE : + \$9.4 Million

- driven mainly by \$1.1M use of ISC COVID costs in Post Secondary Education
- + \$4.2 driven by EILLC IFN Flow Through ISC expenses
- + \$2.2M in school and AMBE Admin costs;
- + \$0.7M of Mohawk Language

AMPS : + \$2.2 Million

- driven by + \$1.0 of additional police costs
- + \$2.2M of additional policing supplies;
- + \$0.8M of Ambulance costs;
- + \$0.1M for new initiative – building Safer Communities

DCSS : - \$0.7 Million

- driven by - \$2.9M lower spending of Least Disruptive and CFS;
- offset by + \$1.0M increase family violence shelter funding,

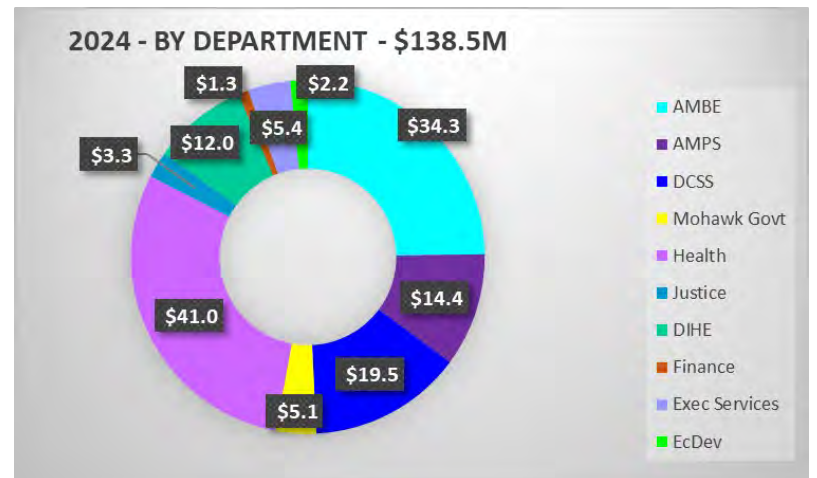
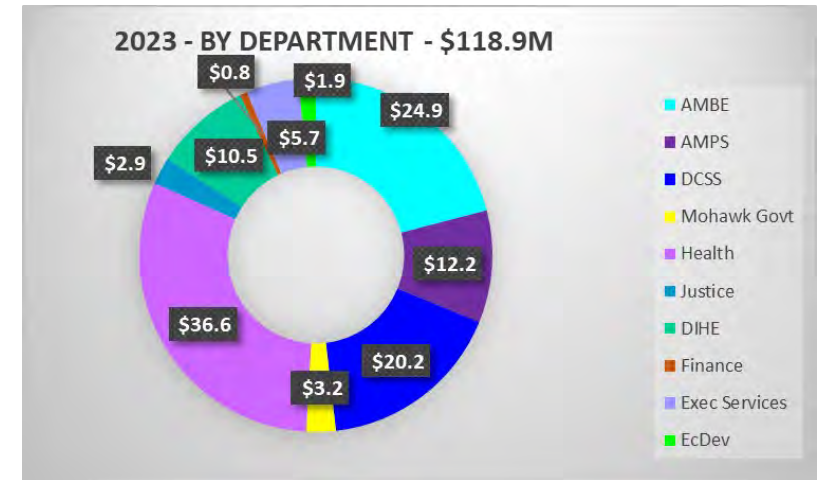
- + 0.5M of basic needs assistance,

Health : + \$4.4 Million

- driven mainly by \$3.8M in Jordan's Principle IFN Flow Through costs;
- + \$0.3M for JP LNHL costs

DIHE : + \$1.5 Million

- driven mainly by offset by + 0.3M of Roads costs;
- + \$0.3M of Environment costs





NOTE DISCLOSURES

Asset Retirement Obligation

- The new accounting standards (PS3280), which came into effect April 1, 2023, requires all entities to report its legal obligations associated with the eventual retirement of asset.
- MCA has some buildings that would require some remediation work for the future removal and disposal of asbestos.
- MCA has not yet completed its analysis, and as such, does not fully determined a reasonable estimate of the valuation to satisfy this reporting requirement.
- Due to the complexities involved in meeting this new reporting standards, MCA is not alone in not meeting this requirement.

Other Areas of Interest

- **CMHC** – Selling of Assets, MCA disposed of a few Section 95 Rent to Own Homes- this disposal needed to be reconciled with CMHC
- **ANIHB** – Potential liability issue – as amounts owed to vendors is subject to dispute (by some vendors) and potential liabilities are unavailable in the current ANIHB system

5. Management Response

- **Management's Comments:**
- Meeting has occurred with CMHC and they will be providing a path to reconciling this issue
- ANIHB – RFP for new system is in discussion

Indigenous Services Canada – Review

- The financial health assessment of your First Nation was based on a calculation of the following three financial ratios, which serve as indicators of financial performance:
 - Liquidity ratio – 4.50 (favourable) – a measure of an organization's ability to meet its short-term financial obligations.
 - Sustainability ratio – 4.06 (favourable) – a measure of an organization's ability to sustain its financial capacity.
 - Working capital to revenue ratio – 2.24 (favourable) – a measure of an organization's ability to generate sufficient cash flow to cover operating expenses.
- A First Nation with three favourable financial indicators can expect to be able to meet all of its operational requirements in both short and long term.

CONSOLIDATED FINANCIAL STATEMENTS

For

MOHAWK COUNCIL OF AKWESASNE

For year ended

MARCH 31, 2024

MOHAWK COUNCIL OF AKWESASNE
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MARCH 31, 2024

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MOHAWK COUNCIL OF AKWESASNE

Tetewaie:na - Honoring the past, facing today's challenges, building a strong future.



Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of the **Mohawk Council of Akwesasne** are the responsibility of management and have been approved by Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada and as such include amounts that are the best estimates and judgments of management.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the consolidated financial statements and the external auditor's report.

The external auditors, Welch LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of the Mohawk Council of Akwesasne and meet when required.

On behalf of the Mohawk Council of Akwesasne:

Shannon Roadpoint
Acting Executive Director
Mohawk Council of Akwesasne

Leonard Lazore
Grand Chief
Mohawk Council of Akwesasne

Dated: January 13, 2025

INDEPENDENT AUDITOR'S REPORT

To:

MOHAWK COUNCIL OF AKWESASNE*Report on the Audit of the Consolidated Financial Statements**Qualified Opinion*

We have audited the accompanying consolidated financial statements of the **Mohawk Council of Akwesasne**, ("Council") which comprise the consolidated statement of financial position as at March 31, 2024 and the consolidated statements of operations, the consolidated statement of changes in net financial assets, the consolidated statement of remeasurement gains and losses, and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the **Mohawk Council of Akwesasne** as at March 31, 2024 and the results of its consolidated operations, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

Under Public Sector Accounting Standards, as of the year ended March 31, 2024, the Council was required to adopt PS 3280 Asset Retirement Obligations. Asset retirement obligations are legal obligations associated with the eventual retirement of tangible capital assets. The Council was required to identify all legal obligations associated with the retirement of its assets, and record, and estimate the future costs of remediation for these obligations to determine their valuation. Legal liabilities may exist, including the costs for the removal and disposal of asbestos within the Council buildings that will undergo renovations or demolition, as well as decommissioning or removal costs associated with arena infrastructure, site restoration for salt storage facilities, lagoon site restoration, and costs associated with the removal of sewage infrastructure. The Council did not complete its analysis as described in note 1p), and thus, liabilities arising from legal obligations associated with the retirement of certain tangible capital assets and their related disclosures were not recorded in the consolidated financial statements for the year ended March 31, 2024.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Council in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. *We also:*

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud and error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during the audit.

Other Matters

Schedules 1 to 6 accompanying the consolidated financial statements are presented as supplementary information only and are unaudited.

**Cornwall, Ontario
January 13, 2025**


**Chartered Professional Accountants
Licensed Public Accountants**

MOHAWK COUNCIL OF AKWESASNE
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
MARCH 31, 2024

	<u>2024</u>	<u>2023</u>
Financial Assets		
Cash	\$ 14,394,953	\$ 13,460,993
Receivables from government and other government organizations (note 3)	12,324,355	13,373,069
Accounts receivable (note 4)	11,630,916	6,449,221
Portfolio investments (note 8)	477,581,965	416,554,418
Housing and housing construction loans (note 5)	4,842,838	5,147,181
Investment in government business entities (note 24)	<u>1,059,592</u>	<u>877,975</u>
Total Financial Assets	<u>521,834,619</u>	<u>455,862,857</u>
Financial Liabilities		
Accounts payable and accrued liabilities (note 9)	25,819,419	17,662,350
Employee benefit obligations (note 10)	1,167,884	1,178,237
Due to government and other government organizations (note 11)	9,582,359	9,695,627
Deferred revenue (note 12)	87,135,124	59,034,857
Long-term loans (note 13)	<u>4,490,098</u>	<u>4,934,251</u>
Total Financial Liabilities	<u>128,194,884</u>	<u>92,505,322</u>
Net Financial Assets	<u>393,639,735</u>	<u>363,357,535</u>
Non-Financial Assets		
Tangible capital assets (note 6)	122,622,525	114,123,924
Tangible capital assets under construction (note 7)	20,296,662	17,900,763
Prepaid expenses	<u>123,325</u>	<u>226,541</u>
Total non-financial assets	<u>143,042,512</u>	<u>132,251,228</u>
Accumulated surplus (note 17, schedule 6)	<u>\$536,682,247</u>	<u>\$495,608,763</u>
Contingencies and commitments (note 16)		

Approved by the Council



Shannon Roundpoint, Acting Executive Director
Mohawk Council of Akwesasne



Leonard Lazore, Grand Chief
Mohawk Council of Akwesasne

(See accompanying notes)

MOHAWK COUNCIL OF AKWESASNE
CONSOLIDATED STATEMENT OF OPERATIONS
YEAR ENDED MARCH 31, 2024

	<u>Budget</u> (note 21)	<u>2024</u>	<u>2023</u>
Revenues			
Government transfers (schedule 2)	\$128,873,230	\$146,300,658	\$137,583,302
Ontario First Nations (2008) Limited Partnership (note 23)	5,756,978	5,718,108	4,061,033
Earnings from government business entities (note 24)	-	181,617	123,402
Administration fees and user charges	2,586,360	2,176,004	462,385
Land leases (schedule 1)	745,976	719,133	773,739
Interest	900,000	19,992,884	11,036,052
Other income and realized gains (losses)	222,402	(438,208)	928,607
Unrealized gains (losses)	-	3,557,658	825,369
Rental	<u>1,942,595</u>	<u>1,322,649</u>	<u>1,181,937</u>
	<u>141,027,541</u>	<u>179,530,503</u>	<u>156,975,826</u>
Operating expenses (note 20)			
Akwesasne Mohawk Board of Education	32,636,302	34,254,442	24,895,138
Akwesasne Mohawk Police Service	13,550,628	14,427,657	12,227,482
Community and Social Services	14,951,333	19,483,964	20,169,252
Economic Development	18,825,283	2,161,372	1,862,737
Executive Services	8,604,670	5,381,567	5,672,023
Finance & Administration	2,074,151	1,291,468	780,865
Health	35,803,285	41,030,730	36,598,360
Infrastructure & Housing	8,781,719	12,034,648	10,527,714
Justice	4,200,978	3,337,647	2,947,130
Mohawk Government	<u>1,800,485</u>	<u>5,053,524</u>	<u>3,202,654</u>
	<u>141,228,834</u>	<u>138,457,019</u>	<u>118,883,355</u>
Annual surplus (deficit)	(201,293)	41,073,484	38,092,471
Accumulated surplus at beginning of year	<u>432,692,567</u>	<u>495,608,763</u>	<u>457,516,292</u>
Accumulated surplus at end of year	<u>\$432,491,274</u>	<u>\$536,682,247</u>	<u>\$495,608,763</u>

(See accompanying notes)

MOHAWK COUNCIL OF AKWESASNE
CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS
YEAR ENDED MARCH 31, 2024

	<u>Budget</u>	<u>2024</u>	<u>2023</u>
Annual surplus (deficit)	\$ <u>(201,293)</u>	\$ <u>41,073,484</u>	\$ <u>38,092,471</u>
Acquisition of tangible capital assets	(6,000,000)	(4,932,052)	(4,114,205)
Acquisition of tangible capital assets under construction	(10,000,000)	(11,418,377)	(11,989,716)
Gain on disposal of tangible capital assets	-	40,741	267,552
Amortization of tangible capital assets	<u>4,300,000</u>	<u>5,415,188</u>	<u>4,662,148</u>
	<u>(11,700,000)</u>	<u>(10,894,500)</u>	<u>(11,174,221)</u>
Acquisition of prepaid expenses	(220,000)	(123,325)	(226,541)
Use of prepaid expenses	150,000	226,541	220,669
Proceeds on disposition of other assets held for sale	-	-	126,000
	<u>(70,000)</u>	<u>103,216</u>	<u>120,128</u>
Increase (decrease) in net financial assets	(11,971,293)	30,282,200	27,038,378
Net financial assets at beginning of year	<u>363,357,535</u>	<u>363,357,535</u>	<u>336,319,157</u>
Net financial assets at end of year	<u>\$351,386,242</u>	<u>\$393,639,735</u>	<u>\$363,357,535</u>

(See accompanying notes)

MOHAWK COUNCIL OF AKWESASNE
CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES
YEAR ENDED MARCH 31, 2024

	<u>2024</u>	<u>2023</u>
Accumulated remeasurement gains (losses) - Beginning	\$ (2,706,718)	\$ (3,532,087)
Increase (decrease) in unrealized gains (losses) attributed to:		
Investments	<u>3,557,658</u>	<u>825,369</u>
Net change in remeasurement gains (losses)	<u>3,557,658</u>	<u>825,369</u>
Accumulated remeasurement gains (losses) - Ending	<u>\$ 850,940</u>	<u>\$ (2,706,718)</u>

(See accompanying notes)

MOHAWK COUNCIL OF AKWESASNE
CONSOLIDATED STATEMENT OF CASH FLOWS
YEAR ENDED MARCH 31, 2024

	<u>2024</u>	<u>2023</u>
Cash provided by (used for):		
Operating activities		
Annual surplus before other items	\$ 41,073,484	\$ 38,092,471
Items not affecting cash:		
Amortization	5,415,188	4,662,148
Realized gains (losses)	(1,037,517)	(956,811)
Unrealized gains	3,557,658	825,369
Gain on disposal of tangible capital assets	40,741	267,552
Net change in non-cash working capital items:		
Due from government and other government organizations	1,048,714	(257,043)
Accounts receivable	(5,181,695)	(2,073,211)
Prepaid expenses	103,216	(5,872)
Accounts payable and accrued liabilities	8,157,069	5,934,637
Employee benefit obligations	(10,353)	(108,701)
Due to government and other government organizations	(113,268)	3,868,191
Deferred revenue	28,100,267	22,304,966
Cash applied to operating transactions	<u>81,153,504</u>	<u>72,553,696</u>
Capital activities		
Proceeds on disposal of other assets held for sale	-	126,000
Purchase of tangible capital assets and under construction	<u>(16,350,429)</u>	<u>(16,103,921)</u>
Cash applied to capital transactions	<u>(16,350,429)</u>	<u>(15,977,921)</u>
Investing activities		
Advances for housing and housing construction loans	(406,638)	(254,941)
Government business entities	(181,617)	(123,402)
Housing loans repaid	710,981	778,297
Redemption of portfolio investments	385,521,816	546,913,303
Purchases of portfolio investments	<u>(449,069,504)</u>	<u>(600,145,852)</u>
Cash applied to investing activities	<u>(63,424,962)</u>	<u>(52,832,595)</u>
Financing activities		
Repayments of long-term loans	<u>(444,153)</u>	<u>(443,617)</u>
Cash applied to financing activities	<u>(444,153)</u>	<u>(443,617)</u>
Increase in cash	933,960	3,299,563
Cash at beginning of year	<u>13,460,993</u>	<u>10,161,430</u>
Cash at end of year	<u>\$ 14,394,953</u>	<u>\$ 13,460,993</u>

(See accompanying notes)

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2024

NATURE OF OPERATIONS

The Mohawk Council of Akwesasne (Council) is the body which administers various programs to the Akwesasne community. Activities are funded by Indigenous Services Canada (ISC) (formerly known as Indigenous and Northern Affairs Canada) (INAC) under a multi-year agreement and other agreements with federal and provincial government bodies. Beginning April 1, 2019, Council signed a 10 Year Grant with ISC called a New Funding Relationship, which will expire March 31, 2029. The operations of the Council are dependent upon continued funding under these agreements. The Council is responsible for ensuring compliance with agreements.

The Council is not subject to income taxes.

1. SIGNIFICANT ACCOUNTING POLICIES

The Council prepares its consolidated financial statements in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada (CPA). These consolidated financial statements include the following significant accounting policies:

a) *Reporting entity*

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of a government business enterprise, which are included in the Consolidated Financial Statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

The organization has consolidated the assets, liabilities, revenues and expenses of the following entity:

- Akweks:kowa Corp.

All inter-entity balances have been eliminated on consolidation.

Council's business entities, owned or controlled by Council but not dependent on the Council for their continuing operations, are included in the consolidated financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the Council. Thus, the Council's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received.

Under the modified equity method of accounting, only the Council's investment in a government business enterprise and the enterprise's net income and other changes in equity are recorded. No adjustment is made for the accounting policies of the organization that are different from those of Council.

The organizations accounted for on a modified equity basis includes:

- Akwesasne Harbour Development Corporation
- Cornwall - Akwesasne Harbour Partnership

b) *Basis of accounting*

These consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they are earned and measurable. Expenses are recognized as they are incurred and measurable based upon cost of goods and services acquired.

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

c) Revenue recognition

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Unrestricted contributions and Ontario First Nations (2008) Limited Partnership (OFNLP) revenue are recognized as revenue in the year received or receivable if the amount can be reasonably estimated and collection is reasonably assured. Restricted contributions are deferred and recognized as revenue in the year in which the related expenses are incurred.

Where the terms of the agreement require unexpended contributions to be returned to the funder, the unexpended amount is recorded as a contribution repayable and not included in the determination of annual surplus for the year.

Administration fees, user charges and rental revenues represent internal charges to programs which are included in both revenues and expenses. Land lease income are fees collected from rental of land on Council territory and is recognized when it becomes receivable. Interest income represents interest earned on cash and portfolio investments. Other income represents actual income earned from various Council operations and is recorded when the services are provided.

d) Investment income

Investment income consists of interest, dividends and realized gains (losses) on disposition of investments. Investment income is recorded net of portfolio management fees and related fees. Changes in unrealized gains or losses are recorded in the consolidated statement of remeasurement gains and losses. In the period of settlement, realized investment gains and losses are recognized in the statement of operations, and the cumulative amount of remeasurement gains and losses is reversed in the statement of remeasurement gains and losses

e) Foreign currency translation

Financial instruments included in the fair market value measurement category denominated in foreign currencies are translated into Canadian dollars at the exchange rate prevailing at the financial statement date. Realized and unrealized foreign exchange gains and losses are recognized in the statement of operations.

f) Financial assets and liabilities

Initial measurement

The Council recognizes a financial asset or a financial liability on the consolidated statement of financial position when, and only when, it becomes party to the contractual provisions of the financial instrument. Unless otherwise stated, financial assets and liabilities are initially measured at fair value.

Subsequent measurement

At the last reporting date, the Council measured its financial assets and liabilities at amortized cost, except for investments, which are measured at fair value for marketable securities, including any impairment in the case of financial assets.

The Council determines whether there is any objective evidence of impairment of the financial assets subsequently measured at amortized cost. Any financial asset impairment is recognized in the consolidated statements of operations.

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

g) *Asset classification*

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not provide resources to discharge existing liabilities but are employed to deliver government services and may be consumed in normal operations. Non-financial assets consist of tangible capital assets, tangible capital assets under construction, other assets held for resale, and prepaid expenses.

h) *Portfolio investments*

Fixed income and equity instruments in active markets are measured at fair value. The Council has elected to measure other specific financial instruments at fair value, to correspond with how they are evaluated and managed.

Financial instruments are classified as level 1, 2, or 3 for the purpose of describing the basis of inputs used to measure the fair values of financial instruments in the fair value measurement category as described below:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 - Markets based inputs other than quoted prices that are observable for the assets and liabilities either directly or indirectly

Level 3 - Inputs for the asset or liability that are not based on observable market data

i) *Tangible capital assets*

Purchased tangible capital assets are recorded at cost less accumulated amortization. The costs of constructing tangible capital assets, including direct overhead and carrying costs, are recorded as tangible capital assets under construction until the assets are substantially complete, at which time they are transferred from tangible capital assets under construction to tangible capital assets and amortization is commenced. Government funding related to tangible capital assets is recorded using the percentage of completion method.

Amortization is recorded using the declining balance method at the following annual rates:

Buildings and major infrastructures	2.5%
Computer hardware	20%
Computer software	50%
Equipment	20%
Equipment under capital lease	20%
Furniture and fixtures	10%
Roads	10%
Vehicles	25%

Amortization is charged at 50% of the amount in the year of acquisition but no amortization is charged in the year of disposal.

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

j) *Net financial assets*

The Council's consolidated financial statements are presented so as to highlight net financial assets as the measurement of financial position. The net financial assets of the Council is determined by its financial assets less its financial liabilities. Accumulated Surplus is comprised of two components, net financial assets and non-financial assets.

The Council restricts funds to recognize the investment in tangible capital assets, tangible capital assets under construction and housing and housing construction loans to meet reserve requirements of certain funding arrangements and to reflect internal restrictions placed on the use of certain funds by Council.

The Council restricts all investment income earned on the Dundee Land Claim since the funds were received in 2020. This internally restricted reserve is part of the Accumulated Surplus (Schedule 6).

k) *Funds held in trust*

The Council receives revenue from the lease of certain Council owned lands and from interest on funds held by ISC on behalf of Council. This interest and lease revenue is paid directly into trust funds administered by ISC on Council's behalf. It is recorded as revenue of Council in the year in which it is paid into the ISC trust accounts irrespective of whether or not Council has permitted the withdrawal of the funds from the trusts.

l) *Pension plan*

The Council operates a defined contribution pension plan which offers Council employees a pension benefit upon retirement or termination based on the accumulated contributions made by the individual employee and on the employee's behalf by Council plus any investment earnings on these contributions. The Council's contributions to the plan are based on participants' earnings up to a maximum of 9.00% and are expensed as incurred. Pension expense recorded in the accounts for the 2024 fiscal year amounted to \$3,501,494 (2023 - \$3,027,862).

The Council is not making any past service contributions to the plan.

m) *Employee benefit obligations*

Employee benefit obligations is the accumulation of vacation pay accrued to all employees of the Council at their current salary as of March 31, 2024.

n) *Use of estimates*

The preparation of these consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting periods. Significant estimates and assumptions, which include allowance for doubtful accounts receivable, housing and housing construction loans, certain accrued funding receivables, certain accrued liabilities and the estimated useful lives of tangible capital assets, are based on management's best information and judgement. Actual results could differ from these estimates, the impact of which would be recorded in future periods.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the year in which the estimates are revised and in any future years affected.

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

o) Segments

The Council conducts its business through ten (10) reportable segments: Akwesasne Mohawk Board of Education, Akwesasne Mohawk Police Service, Department of Community and Social Services, Mohawk Government, Department of Health, Department of Justice, Department of Infrastructure and Housing, Department of Finance and Administration, Executive Services, and Economic Development. These operating segments are established by senior management and approved by Council resolution to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenditures represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis (Schedule 4). Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Administration fees have been apportioned based on a percentage of budgeted revenue, where permitted by the funder. Internal program contributions related to administration and rent are recorded at the exchange amount.

The accounting policies used in each of the segments are consistent with those followed in the preparation of the consolidated financial statements.

p) Asset Retirement Obligations ("ARO")

Public Sector Accounting Standards PS3280 - *Asset Retirement Obligations* came into effect on April 1, 2022. This new standard provides guidance on the reporting of legal obligations associated with the retirement of tangible capital assets. An ARO is recognized when, as at the financial reporting date, all of the following criteria are met:

- there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- the past transaction or event giving rise to the liability has occurred;
- it is expected that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

The estimate of a liability would include costs directly attributable to asset retirement activities. Costs would include post-retirement operation, maintenance and monitoring that are an integral part of the retirement of the tangible capital asset. The estimate would include costs of tangible capital assets acquired as part of asset retirement activities to the extent those assets have no alternative use.

The Council is currently in the process of completing its assessment on the impact of PS3280's implementation on assets other than the landfill liability described above.

q) Future accounting standards

PS 1202 - Financial Statement Presentation

In October 2023, PSAB issued *PS 1202 Financial Statement Presentation*. PS 1202 was issued to replace PS 1201 and sets out the new requirements for presenting financial statements in the public sector. The major changes include:

- relocation of the net debt indicator to its own statement called the statement of net financial assets/liabilities, with the calculation of net debt refined to ensure its original meaning is retained;
- separating liabilities into financial liabilities and non-financial liabilities;
- restructuring the statement of financial position to present total assets followed by total

MOHAWK COUNCIL OF AKWESASNE

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.

YEAR ENDED MARCH 31, 2024

liabilities;

- changes to common terminology used in financial statements, including renaming accumulated surplus (deficit) to net assets (liabilities);
- removal of the statement of remeasurement gains (losses) with the information instead included on a new statement called the statement of changes in net assets (liabilities). This new statement will present the changes in each component of net assets (liabilities), including a new component called "accumulated other";
- a new provision whereby an entity can use an amended budget in certain circumstances;
- in the statement of cash flows, a subtotal of cash flows before financing activities is presented in isolate financing transactions; and
- inclusion of disclosures related to risks and uncertainties that could affect the entity's financial position.

PS 1202 is effective for fiscal periods beginning on or after April 1, 2026 to coincide with the adoption of the revised conceptual framework. Early adoption will be permitted if PSAB's new conceptual framework is adopted simultaneously.

2. FINANCIAL INSTRUMENTS

Risk management

The Council, through its financial assets and financial liabilities, is exposed to the following risks from its use of financial instruments: credit risk, liquidity risk, and market risk. The Council manages these risk exposures on an ongoing basis.

Credit risk

Credit risk on financial instruments arises from the possibility that the issuer of a financial instrument fails to meet its obligation. The Council's maximum exposure to credit risk represents the sum of the carrying value of its cash, receivables from government and other government organizations, accounts receivable, portfolio investments, and housing and housing construction loans.

Council's cash is deposited with a Canadian chartered bank and the portfolio investments are mainly held in high credit rated Canadian government bonds, commercial bonds, and GIC's. As a result, management believes the risk of loss on these items to be remote.

Accounts receivables from government and other government organizations are principally due from ISC, other federal, Province of Ontario, and Province of Quebec bodies, therefore, Council believes the risk of non-performance from government bodies to be remote.

Accounts receivable consist primarily of interest receivable from investments, OFNLP, and other grants and contributions. Based on historical activities, the Council believes the risk of non-performance from these entities to be remote. Of the miscellaneous and rental facilities receivables, Council's credit risk is influenced mainly by the individual characteristics of each customer. These miscellaneous and rental receivables are managed and analyzed on an ongoing basis, and accordingly, management establishes an allowance for doubtful accounts that represents its estimate of incurred losses in respect of these receivables (see Note 4).

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

2. FINANCIAL INSTRUMENTS (continued)

Housing and housing construction loans are due from community members and are repayable over 10 to 20 years and are non-interest bearing. Certain mortgages are subsidized by Canada Mortgage and Housing Corporation such that the effective annual rate of interest paid by the Council is 2%. Management considers it not practicable within the constraints of timeliness and cost to determine the fair value of the housing and housing construction loans and promissory notes with sufficient reliability. Housing and housing construction loans are managed and analyzed on an ongoing basis, and accordingly, management establishes an allowance for doubtful accounts that represents its estimate of incurred losses in respect of housing and housing construction loans (see Note 5).

Liquidity risk

Liquidity risk is the risk that an entity will not be able to meet its financial obligations as they come due. Council manages liquidity risk through its budget process and by monitoring cash flow requirements on a regular basis. Council has a revolving demand credit facility with a Canadian chartered bank of up to \$5.0 million to provide working capital financing. At March 31, 2024, the Council was not using the line of credit (March 31, 2023 - nil). The Council believes its overall liquidity risk to be minimal.

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk, interest rate risk and other price risk.

i) Currency risk

Currency risk relates to financial assets and liabilities denominated in foreign currency and converting these to Canadian currency at different points in time when adverse or beneficial changes in foreign exchange rates can occur. Cash and investments are translated into Canadian dollars at the prevailing exchange rate. As a result, management does not believe it is exposed to significant currency risk. At March 31, 2024, the cash and investments held in U.S. dollars were \$123,844 US and \$ 30 US, respectively (2023 - \$65,340 US and \$30 US).

ii) Interest rate risk

Interest rate risk refers to the potential for financial loss caused by fluctuations in the fair value of financial instruments due to changes in market interest rates. The Council's exposure to interest rate risk arises from its portfolio investments. The Council manages this risk by having prudent investment policies and by ensuring bonds and GIC's mature on a staggered basis over the five years.

iii) Other price risk

Other price risk refers to the risk that the fair value of financial instruments or future associated cash flows will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual instrument or its issuers or factors affecting all similar instruments traded in the markets. The Council's exposure to other price risk arises from its portfolio investments. The Council manages this risk by having prudent investment policies.

Changes in risk

There have been no significant changes in the Council's risk exposures or policies, procedures and methods to measure the above risks, from the prior years.

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

3. RECEIVABLES FROM GOVERNMENT AND OTHER GOVERNMENT ORGANIZATIONS

Receivables from the government and other government organizations consist of the following:

	<u>2024</u>	<u>2023</u>
Indigenous Services Canada	\$ 1,485,642	\$ 1,769,825
Human Resources Development Canada	25,684	220,781
Province of Ontario	3,445,062	3,863,050
Province of Quebec	2,920,181	3,051,955
Other Federal contributions	<u>4,447,786</u>	<u>4,467,458</u>
	<u>\$ 12,324,355</u>	<u>\$ 13,373,069</u>

4. ACCOUNTS RECEIVABLE

Accounts receivable consist of the following:

	<u>2024</u>	<u>2023</u>
Interest receivable from portfolio investments	\$ 9,907,981	\$ 5,353,117
Miscellaneous receivables	263,237	324,112
Ontario First Nations (2008) Limited Partnership	-	-
Other Grants and Contributions	1,541,882	832,373
Rental facilities receivables	<u>254,121</u>	<u>275,924</u>
	11,967,221	6,785,526
Less: allowance for doubtful accounts	<u>336,305</u>	<u>336,305</u>
	<u>\$ 11,630,916</u>	<u>\$ 6,449,221</u>

5. HOUSING AND HOUSING CONSTRUCTION LOANS

Housing and housing construction loans are advanced to residents to finance the purchase of homes constructed by Council. These loans are repayable over 10 to 20 years and are non-interest bearing.

	<u>2024</u>	<u>2023</u>
Principal outstanding	\$ 7,631,085	\$ 7,935,428
Less: allowance for doubtful loans	<u>(2,788,247)</u>	<u>(2,788,247)</u>
	<u>\$ 4,842,838</u>	<u>\$ 5,147,181</u>

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

6. TANGIBLE CAPITAL ASSETS

	<u>Land</u>	<u>Building & Major Infrastructure</u>	<u>Computer Hardware</u>	<u>Computer Software</u>	<u>Equipment</u>	<u>Equipment under a Capital Lease</u>	<u>Furniture and Fixtures</u>	<u>Roads</u>	<u>Vehicles</u>	<u>Total 2024</u>	<u>Total 2023</u>
Cost											
Opening Costs	\$ 834,554	\$ 165,507,675	\$ 3,700,383	\$ 503,783	\$ 10,413,311	\$ 504,822	\$ 2,021,354	\$ 7,899,627	\$ 15,203,514	\$ 206,589,023	\$ 201,272,018
Additions	198,091	808,360	-	11,300	1,132,110	-	163,378	308,731	2,310,082	4,932,052	4,114,205
Transfers from WIP	-	4,172,819	-	-	-	-	-	4,849,659	-	9,022,478	1,958,278
Disposals	-	-	-	-	-	-	-	-	(336,246)	(336,246)	(755,478)
Write-downs	-	-	-	-	-	-	-	-	-	-	-
Closing Costs	<u>.032,645</u>	<u>170,488,854</u>	<u>3,700,383</u>	<u>515,083</u>	<u>11,545,421</u>	<u>504,822</u>	<u>2,184,732</u>	<u>13,058,017</u>	<u>17,177,350</u>	<u>220,207,307</u>	<u>206,589,023</u>
Accumulated Amortization											
Opening accumulated	-	63,030,698	3,509,041	503,783	7,871,434	497,293	1,727,060	5,393,912	9,931,878	92,465,099	88,290,877
Disposals	-	-	-	-	-	-	-	-	(295,505)	(295,505)	(487,926)
Amortization Expense	<u>-</u>	<u>2,608,317</u>	<u>38,269</u>	<u>2,825</u>	<u>621,587</u>	<u>1,506</u>	<u>37,599</u>	<u>508,547</u>	<u>1,596,538</u>	<u>5,415,188</u>	<u>4,662,148</u>
Closing Accumulated	<u>-</u>	<u>65,639,015</u>	<u>3,547,310</u>	<u>506,608</u>	<u>8,493,021</u>	<u>498,799</u>	<u>1,764,659</u>	<u>5,902,459</u>	<u>11,232,911</u>	<u>97,584,782</u>	<u>92,465,099</u>
Net Book Value	<u>\$.032,645</u>	<u>\$ 104,849,839</u>	<u>\$ 153,073</u>	<u>\$ 8,475</u>	<u>\$ 3,052,400</u>	<u>\$ 6,023</u>	<u>\$ 420,073</u>	<u>\$ 7,155,558</u>	<u>\$ 5,944,439</u>	<u>\$ 122,622,525</u>	<u>\$ 114,123,924</u>
Opening Balance	\$ 834,554	\$ 102,476,977	\$ 191,342	\$ -	\$ 2,541,877	\$ 7,529	\$ 294,294	\$ 2,505,715	\$ 5,271,636	\$ 114,123,924	\$ 112,981,141
Closing Balance	<u>.032,645</u>	<u>104,849,839</u>	<u>153,073</u>	<u>8,475</u>	<u>3,052,400</u>	<u>6,023</u>	<u>420,073</u>	<u>7,155,558</u>	<u>5,944,439</u>	<u>122,622,525</u>	<u>114,123,924</u>
Increase (Decrease) in Net Book Value	<u>\$ 198,091</u>	<u>\$ 2,372,862</u>	<u>\$ (38,269)</u>	<u>\$ 8,475</u>	<u>\$ 510,523</u>	<u>\$ (1,506)</u>	<u>\$ 125,779</u>	<u>\$ 4,649,843</u>	<u>\$ 672,803</u>	<u>\$ 8,498,601</u>	<u>\$ 1,142,783</u>

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

7. TANGIBLE CAPITAL ASSETS UNDER CONSTRUCTION

	Total Remaining Commitment (unaudited)	<u>2024</u>	<u>2023</u>
Fiber to the Home project	\$ -	\$ 14,077,351	\$ 9,148,227
Park, Hilltop and Buckshot roads reconstruction	-	-	2,142,364
Wade Lafrance / Whoville Road	-	-	2,044,493
AMPS Kawehno:ke Police sub-station	348,655	345,095	247,541
New fire hall	41,000	132,540	124,400
New School Project	481,300	383,757	108,574
Pavilions: AMS/Kanatakon school sites	-	-	50,203
Hamilton Island Bridge design	142,556	96,558	32,644
Street light upgrading	-	-	4,774
CMHC - Hawthorne Road - 16 units	-	-	1,394,495
Tsionkwanonhso:te MAG door/fire alarm upgrade	-	-	764,214
DCSS software	1,519,000	948,000	948,000
Detox Centre renovations	-	-	78,102
My Community Corridor	50,410	210,301	101,651
Iohahi:io Multi-Trade Building	39,437	710,749	368,750
St. Regis Village Sand Dome	-	78,550	18,800
Cornwall Island Salt Dome	4,500	38,300	55,980
Cornwall Island McCumber Rd LED streetLight	-	186,500	16,500
CIA#3 Kawehno:ke Complex accessibility retrofit	-	-	5,167
Sweetgrass Manor renovations	104,700	34,900	165,074
Kawehno:ke Riverview Apartments renovations	443,239	147,746	-
Ambulance	177,730	76,170	76,170
Iakhihsohtha kitchen renovations	115,680	10,820	-
Akw. Family Violence Prevention kitchen renovations	120,624	338,361	-
Akwesasne GROW buildings/equipment	-	693,271	-
Iohahi:io Longhouse/Pavilions/Portable classrooms	576,000	413,500	-
A'nowara'kowa Arena playground and splashpad	299,219	350,269	-
Police video surveillance equipment	-	284,730	-
Marine unit	96,241	283,870	-
Hawthorne Road reconstruction	397,282	228,801	-
Kanatakon Beach	57,000	23,000	-
Waterline connections	-	18,512	-
Block 97 Pump Station	-	10,481	-
Traffic and Roads Study	-	1,675	-
Kawehno:ke Community Centre HVAC	-	-	4,640
Telephone system	-	172,855	-
		<u>\$ 20,296,662</u>	<u>\$ 17,900,763</u>

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

8. PORTFOLIO INVESTMENTS

Cash and short-term investments, fixed income securities, mutual funds, and equities are evaluated at a Level 1 at March 31, 2024 and March 31, 2023. The Council did not have Level 2 nor Level 3 financial instruments at March 31, 2024, and March 31, 2023.

Fair value of the Level 1 instruments has been determined based on quoted market prices at financial year's closing day, obtained by independent brokers.

As at March 31, 2024

		<u>Fair values</u>		
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Cash and short-term investments	\$ 169,972,372	\$ -	\$ -	\$ 169,972,372
Fixed income securities	294,029,184	-	-	294,029,184
Mutual funds	6,695,330	-	-	6,695,330
Equities	<u>6,885,079</u>	<u>-</u>	<u>-</u>	<u>6,885,079</u>
	<u>\$ 477,581,965</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 477,581,965</u>

As at March 31, 2023

		<u>Fair values</u>		
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Cash and short-term investments	\$ 133,076,494	\$ -	\$ -	\$ 133,076,494
Fixed income securities	274,446,798	-	-	274,446,798
Mutual funds	3,084,679	-	-	3,084,679
Equities	<u>5,946,447</u>	<u>-</u>	<u>-</u>	<u>5,946,447</u>
	<u>\$ 416,554,418</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 416,554,418</u>

Fixed income securities consist of government and commercial bonds, mutual funds, and guaranteed investment certificates ("GIC's"). The fixed income securities have effective interest rates ranging from 1.09% to 5.80% with maturity dates ranging from April 2024 to December 2028.

9. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	<u>2024</u>	<u>2023</u>
Trade payables	\$ 5,762,437	\$ 8,276,171
Accrued salaries and employee benefits payable	6,742,681	1,506,560
Other accrued liabilities	<u>13,314,301</u>	<u>7,879,619</u>
Total accounts payable	<u>\$ 25,819,419</u>	<u>\$ 17,662,350</u>

10. EMPLOYEE BENEFIT OBLIGATIONS

	<u>2024</u>	<u>2023</u>
Vacation pay obligation	<u>\$ 1,167,884</u>	<u>\$ 1,178,237</u>

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

11. DUE TO GOVERNMENT AND OTHER GOVERNMENT ORGANIZATIONS

	<u>2024</u>	<u>2023</u>
ISC repayables	\$ 1,746,507	\$ 1,792,210
Ontario repayables	7,748,340	7,754,658
Other federal repayables	44,170	98,749
Quebec repayables	<u>43,342</u>	<u>50,010</u>
	<u>\$ 9,582,359</u>	<u>\$ 9,695,627</u>

12. DEFERRED REVENUE

	<u>2024</u>	<u>2023</u>
Indigenous Service Canada	\$ 75,166,715	\$ 47,917,179
Province of Ontario	2,858,640	2,456,573
Province of Quebec	2,085,470	1,901,960
Other Federal Government Departments	4,291,912	3,512,155
Other	<u>2,732,388</u>	<u>3,246,990</u>
	<u>\$ 87,135,125</u>	<u>\$ 59,034,857</u>

13. LONG-TERM LOANS

	<u>2024</u>	<u>2023</u>
0.76% mortgage, due August 2025, payable in equal monthly installments of \$3,630 including principal and interest (CMHC Section 95 Project 97/98 - Net Book Value \$370,669).	36,049	78,843
0.76% mortgage, due December 2025, payable in equal monthly installments of \$4,270 including principal and interest (CMHC Section 95 Project 03/04 - Net Book Value \$742,178).	304,263	352,984
3.70% mortgage, due December 2027, payable in equal monthly installments of \$5,471 including principal and interest (CMHC Section 95 Project 02/03 - Net Book Value \$690,407).	228,766	284,784
2.27% mortgage, due April 2027, payable in equal monthly installments of \$3,739 including principal and interest (CMHC Section 95 Project 04/05 - Net Book Value \$930,745).	328,323	365,281
5.00% mortgage, due September 2028, payable in equal monthly installments of \$6,500 including principal and interest. 17 Units (CMHC Section 95 Project 05/06 - Net Book Value \$1,373,180).	467,558	522,811
3.70% mortgage, due December 2027, payable in equal monthly installments of \$4,957 including principal and interest. 9 Units (CMHC Section 95 Project 05/06 - Net Book Value \$878,381).	437,627	480,194
1.87% mortgage, due May 2024, payable in equal monthly installments of \$6,392 including principal and interest. 19 Units (CMHC Section 95 Project 06/07 - Net Book Value \$2,081,357).	710,702	773,556
1.13% mortgage, due June 2026, payable in equal monthly installments of \$1,935 including principal and interest. 4 Units (CMHC Section 95 Project Oak Court - Net Book Value \$409,181).	265,627	285,733
3.98% mortgage, due November 2027, payable in equal monthly installments of \$2,583 including principal and interest. 4 Units (CMHC Section 95 Project Hawthorne - Net Book Value \$530,585).	326,622	344,327

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

13. LONG-TERM LOANS (continued)

3.06% mortgage, due May 2027, payable in equal monthly installments of \$2,317 including principal and interest. 4 Units (CMHC Section 95 Project Whoville Quad 1- Net Book Value \$583,225).	388,459	404,116
3.06% mortgage, due May 2027, payable in equal monthly installments of \$2,354.01 including principal and interest. 4 Units (CMHC Section 95 Project Whoville Quad 2- Net Book Value \$577,594).	394,853	410,773
0.68% mortgage, due August 2025, payable in equal monthly installments of \$2,864 including principal and interest. 5 Units (CMHC Section 95 Family Wellness Project- Net Book Value \$1,168,970).	<u>601,249</u>	<u>630,849</u>
	<u>\$ 4,490,098</u>	<u>\$ 4,934,251</u>

Interest expense for the year on long-term loans is \$115,804 (2023 - \$102,559).

The aggregate amount of principal payments required in each of the next five years and beyond, assuming renewal at similar rates and terms, to meet loan retirement provisions are as follows:

2025	\$ 445,406
2026	415,956
2027	425,581
2028	421,211
2029	382,018
2030 and beyond	2,399,926

Management has a practice of refinancing long-term loans in advance of maturity.

The mortgage loans are guaranteed by ISC in lieu of a normal mortgage lien on properties. Canada Mortgage and Housing Corporation (CMHC) offers a housing development subsidy program such that approximately 50% of the operating expenses, including interest is subsidized. Interest expense on long-term loans, net of subsidies, totaled \$61,623 (2023 - \$54,620).

14. ASSETS HELD IN TRUST FOR OTHERS

The Council acts as trustee for a number of third parties, holding assets and administering them on their behalf. These assets held in trust are not included on the statement of financial position as assets of the Council. Amounts held in trust at the year-end are:

	<u>2024</u>	<u>2023</u>
Akwesasne Community Settlement Fund	<u>\$ 73,520</u>	<u>\$ 477,714</u>

15. INTERNAL CHARGES

Added to tangible capital assets and deferred charges during the year are certain administrative and salary amounts totaling \$199,246 (2023 - \$110,893).

16. CONTINGENCIES AND COMMITMENTS

The Council has a loan facility of up to \$7,000,000 with the Bank of Montreal which may be drawn on by qualified borrowers for the purchase, renovation or construction of owner-occupied homes.

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

16. CONTINGENCIES AND COMMITMENTS (continued)

Under the terms of this facility, the borrowers are responsible for the repayment of the loans and Council provides a guarantee for the amounts outstanding under the facility. As at March 31, 2024 the Council had guarantees outstanding under this program of \$3,726,669 (2023 - \$3,861,437). These amounts have not been recognized in these financial statements.

The nature of the Council's various activities is such that there is usually litigation pending or in prospect at any time. With respect to claims at March 31, 2024, management believes the Council has valid defences and appropriate insurance coverage in place. In the event any claims are successful, management believes that such claims are not expected to have a material effect on the Council's financial position.

17. ACCUMULATED SURPLUS

The Council restricts funds to recognize the investment in property, plant and equipment and housing and housing construction loans, to meet reserve requirements of certain funding arrangements and to reflect internal restrictions placed on the use of certain funds by Council (see Schedule 6).

18. SEGMENTED INFORMATION

Segmented information (Schedule 4) has been identified based upon functional areas by the Council. The functions have been separately disclosed in the segmented information as follows:

i) *Akwesasne Mohawk Board of Education:*

Akwesasne Mohawk Board of Education supports the education of community members on or off the territory. The departments main components are:

- Responsible to deliver education at the grade school level for the children of Akwesasne. A Community elected Board of Education assists with the delivery of primary education to the community.
- Bus transportation, hot-lunch program, post-secondary education, an adult education facility for adult learners,
- Manage a tuition agreement with the city of Cornwall. Through this agreement, community students can attend local high school.
- Operate a head start and daycare programs.

ii) *Department of Public Safety:*

Department of Public Safety is responsible to deliver police services in the Community. The department's main components are:

- Community Policing Services;
- Organized Crime and Tobacco Unit;
- Compliance officers and;
- Marine / SAVE Unit to patrol Akwesasne waterways
- Human Trafficking
- Missing and Murdered Indigenous Women and Girls
- Ambulance services; and
- Emergency Measures

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

18. SEGMENTED INFORMATION (continued)

iii) *Department of Community and Social Services:*

Department of Community and Social Services is responsible to deliver various social programs in the community. The services provided are comprised of:

- Child and Family Service;
- Community Support Program;
- Dependence Treatment Centre; and
- Domestic violence shelter.

iv) *Mohawk Government:*

Mohawk Government consists of all expenditures associated with the thirteen (13) elected Council members of the Mohawk Community including any Council driven projects and all Council legal and travel.

v) *Department of Health:*

Department of Health is responsible to deliver various health programs in the community. The services provided are comprised of:

- A senior facility and chronic care facility with a combined capacity of eighty (80) beds;
- Home and community care program;
- Medical clinics;
- Community health nurses; and
- Wholistic health program.

vi) *Department of Justice:*

Department of Justice is responsible to deliver various justice services to community members on or off the territory. The programs are comprised of:

- Justice administration office;
- Mohawk Court;
- Community Justice Diversion program; and
- Conservation.

vii) *Department of Infrastructure & Housing:*

The Department of Infrastructure & Housing is responsible for the physical assets of the Community. Other services include;

- Water and waste water plant;
- Street lights;
- Garbage collection;
- Affordable housing / mortgage program; and
- Various rental units.

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

18. SEGMENTED INFORMATION (continued)

viii) *Department of Finance & Administration:*

The Department of Finance & Administration is responsible for all administrative programs and services to Council departments. Their services include:

- Human Resource;
- Finance;
- Information Technology; and
- Communications Office.

ix) *Executive Services:*

The Department consists of the Office of the Executive Director, the support staff for the Council and the Aboriginal Rights and Research Office.

x) *Economic Development:*

Department of Economic Development is responsible to deliver various Economic Development services to community members on or off the territory. The programs are comprised of:

- Community Business Grants;
- Training Incentives/Tuition,
- Maintenance of our Peacetree Mall;
- Arena Operations;
- Tobacco and Cannabis Licensing; and
- Thompson Island Youth Camp.

Certain allocation methodologies are employed in the preparation of segmented information. Service Delivery charges and other revenue have been allocated to the segments based upon segment that generated the revenue. Government transfers have been allocated to the segment based upon the purpose for which the transfer was made. Investment income has been allocated based on the segment that holds the related investment.

The accounting policies used in these segments (Schedule 4) are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1.

Note: User charges include facility rental fees, water, sewer and garbage fees.

19. ECONOMIC DEPENDENCE

The Council receives a major portion of its revenue from Indigenous Services Canada (ISC) and Health Canada. The nature and extent of this revenue is of such significance that the Council is economically dependent on this source of revenue.

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

20. OPERATING EXPENSES

	<u>2024</u>	<u>2023</u>
Salaries, benefits and honoraria	\$ 62,666,713	\$ 54,932,089
Travel and training	2,193,993	2,129,092
Program supplies	25,152,139	16,404,843
Equipment repairs/lease and small equipment purchases	4,078,340	3,512,573
Professional fees	9,026,984	6,825,122
Non-Insured Health Benefits	10,226,863	12,365,068
Office	1,106,399	1,179,248
Facility costs	4,841,865	4,421,778
Student tuition and allowances	7,008,196	6,003,619
Community support	6,103,602	6,423,697
Minor capital	<u>6,051,925</u>	<u>4,686,226</u>
	<u>\$138,457,019</u>	<u>\$118,883,355</u>

21. BUDGETED FIGURES

Budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by the Council.

22. COMPARATIVE INFORMATION

Comparative information have been reclassified, where necessary, to conform to the presentation adopted in the current year.

23. ONTARIO FIRST NATIONS (2008) LIMITED PARTNERSHIP

Commencing with the 2012 fiscal year and in each fiscal year thereafter during the initial renewal of the agreement between the Province of Ontario and OFNLP, the Province of Ontario shall pay to OFNLP twelve (12) monthly payments equal to one-twelfth of 1.7% of the aggregate provincial gross gaming revenues. OFNLP then distributes to the First Nation its share of these revenues according to a formula used for that purpose. The use of these funds, according to agreements, is restricted to community development, health, education, cultural development and economic development.

The First Nation holds a unit in the OFNLP, and a share in a related company Ontario First Nations General Partner Inc.; the carrying value of which are nominal and are therefore not recorded in these financial statements.

24. INVESTMENT IN GOVERNMENT BUSINESS ENTITIES

Total investment in government business entities

	<u>2024</u>	<u>2023</u>
Akwesasne Harbour Development Corporation	\$ 303,000	\$ 303,000
Cornwall - Akwesasne Harbour Partnership	<u>756,592</u>	<u>574,975</u>
	<u>\$ 1,059,592</u>	<u>\$ 877,975</u>

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

24. INVESTMENT IN GOVERNMENT BUSINESS ENTITIES (continued)

Akwesasne Harbour Development Corporation

The Mohawk Council of Akwesasne has an investment in a wholly owned corporation, the Akwesasne Harbour Development Corporation ("AHDC"). This company in turn holds a 50% co-ownership interest in the Cornwall port facilities with the Cornwall Harbour Development Corporation ("CHDC")

	Investment Cost Beginning of Year	Loans / Advances	Share of Earnings	Cash Distributions	Total Investment
Akwesasne Harbour Development Corporation	\$ <u>303,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	\$ <u>303,000</u>

Summary information for this corporation, for the respective March 31st year-end, is as follows:

	<u>2024</u>	<u>2023</u>
Financial Assets	\$ -	\$ -
Financial Liabilities	<u>303,000</u>	<u>303,000</u>
Net Financial Assets	(303,000)	(303,000)
Non-Financial Assets		
Tangible Capital Assets	<u>303,000</u>	<u>303,000</u>
Accumulated Surplus	\$ <u>-</u>	\$ <u>-</u>

Cornwall-Akwesasne Harbour Partnership

The Mohawk Council of Akwesasne has a 50% partnership interest in the Cornwall-Akwesasne Harbour Partnership. The purpose of this partnership is to operate and eventually develop and remediate the port lands in question in partnership with the City of Cornwall.

Transport Canada, as part of the transfer, has entered into a contribution agreement with the port operator to provide a sum of \$5.3M to use towards eligible expenditures during the terms of the funding agreement which will terminate in 2026.

The partnership has a fiscal year end of December 31. The information presented is for that period as it is not practical to re-create the information on a March 31 basis.

	Investment Cost Beginning of Year	Loans / Advances	Share of Earnings	Cash Distributions	Total Investment
Partnership Interest	\$ <u>574,975</u>	<u>-</u>	<u>181,617</u>	<u>-</u>	\$ <u>756,592</u>

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

24. INVESTMENT IN GOVERNMENT BUSINESS ENTITIES (continued)

Summary information for this partnership, accounted for using the modified equity method for the respective year-end, is as follows:

	<u>2024</u>	<u>2023</u>
Financial Assets		
Cash	\$ 1,513,184	\$ 1,149,949
Restricted cash	<u>4,003,100</u>	<u>4,250,167</u>
	5,516,284	5,400,116
Financial Liabilities		
Deferred revenue	<u>4,003,100</u>	<u>4,250,167</u>
Net Financial Assets	1,513,184	1,149,949
Non-Financial Assets	<u>-</u>	<u>-</u>
Accumulated Surplus	<u><u>\$ 1,513,184</u></u>	<u><u>\$ 1,149,949</u></u>
 Total revenue	 \$ 610,302	 \$ 607,674
Total expenditure	<u>247,067</u>	<u>360,870</u>
Comprehensive Income	<u><u>\$ 363,235</u></u>	<u><u>\$ 246,804</u></u>

	<u>2024</u>	<u>2023</u>
Allocated		
Mohawk Council of Akwesasne	\$ 181,617	\$ 123,402
City of Cornwall	<u>181,618</u>	<u>123,402</u>
	<u><u>\$ 363,235</u></u>	<u><u>\$ 246,804</u></u>

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

25. SUBSEQUENT EVENT - FUTURE SETTLEMENT TRUST

The Council has been classifying the investments from the Dundee Land Claim settlement as restricted assets within its portfolio investments. The value is \$254,970,224 as at March 31, 2024. During the year, Council passed a resolution to transfer the settlement funds to a trust to be created for that purpose based on community consultations. Subsequent to the year end, Council passed another resolution approving the structure of the trust. Council is anticipating to transfer the restricted investments referenced above to this future settlement trust prior to the end of the next fiscal year. The pro-forma information provided below presents the statement of financial position and the statement of operations of the Council as if the transfer discussed above had occurred at the Council's March 31, 2024 fiscal year end.

	<u>2024</u> Actual	<u>2024</u> Pro-forma
Financial Assets		
Cash	\$ 14,394,953	\$ 14,394,953
Receivables from government and other government organizations	12,324,355	12,324,355
Accounts receivable	11,630,916	7,595,788
Portfolio investments	477,581,965	226,646,869
Housing and housing construction loans	4,842,838	4,842,838
Investment in government business entities	<u>1,059,592</u>	<u>1,059,592</u>
Total Financial Assets	<u>521,834,619</u>	<u>266,864,395</u>
Financial Liabilities		
Accounts payable and accrued liabilities	25,819,419	25,819,419
Employee benefit obligations	1,167,884	1,167,884
Due to government and other government organizations	9,582,359	9,582,359
Deferred revenue	87,135,124	87,135,124
Long-term loans	<u>4,490,098</u>	<u>4,490,098</u>
Total Financial Liabilities	<u>128,194,884</u>	<u>128,194,884</u>
Net Financial Assets	<u>393,639,735</u>	<u>138,669,511</u>
Non-Financial Assets		
Tangible capital assets	122,622,525	122,622,525
Tangible capital assets under construction	20,296,662	20,296,662
Prepaid expenses	<u>123,325</u>	<u>123,325</u>
Total Non-Financial Assets	<u>143,042,512</u>	<u>143,042,512</u>
Accumulated Surplus	<u>\$536,682,247</u>	<u>\$281,712,023</u>

MOHAWK COUNCIL OF AKWESASNE
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Cont'd.
YEAR ENDED MARCH 31, 2024

26. SUBSEQUENT EVENT - FUTURE SETTLEMENT TRUST (continued)

	<u>Budget</u> (Unaudited)	<u>2024</u> Actual	<u>2024</u> Pro-forma
Revenues			
Government transfers	\$128,873,230	\$146,300,658	\$ 146,300,658
Ontario First Nations (2008) Limited Partnership	5,756,978	5,718,108	5,718,108
Earnings from government business entities (note 25)	-	181,617	181,617
Administration fees and user charges	2,586,360	2,176,004	2,176,004
Land leases	745,976	719,133	719,133
Interest	900,000	19,992,884	19,992,884
Other income and realized gains (losses)	222,402	(438,208)	(438,208)
Unrealized gains (losses) on portfolio investments	-	3,557,658	3,557,658
Rental	1,942,595	1,322,649	1,322,649
	<u>141,027,541</u>	<u>179,530,503</u>	<u>179,530,503</u>
Operating expenses			
Akwesasne Mohawk Board of Education	32,636,302	34,254,442	34,254,442
Akwesasne Mohawk Police Service	13,550,628	14,427,657	14,427,657
Community and Social Services	14,951,333	19,483,964	19,483,964
Economic Development	18,825,283	2,161,372	2,161,372
Executive Services	8,604,670	5,381,567	5,381,567
Finance & Administration	2,074,151	1,291,468	1,291,468
Health	35,803,285	41,030,730	41,030,730
Infrastructure & Housing	8,781,719	12,034,648	12,034,648
Justice	4,200,978	3,337,647	3,337,647
Mohawk Government	1,800,485	5,053,524	5,053,524
	<u>141,228,834</u>	<u>138,457,019</u>	<u>138,457,019</u>
Annual surplus (deficit) before transfer	(201,293)	41,073,484	41,073,484
Less transfer			
Future Dundee Land Claim Settlement Trust	<u>-</u>	<u>-</u>	<u>(254,970,224)</u>
Annual surplus (deficit)	(201,293)	41,073,484	(213,896,740)
Accumulated surplus at beginning of year	<u>432,692,567</u>	<u>495,608,763</u>	<u>495,608,763</u>
Accumulated surplus at end of year	<u>\$432,491,274</u>	<u>\$536,682,247</u>	<u>\$ 281,712,023</u>

MOHAWK COUNCIL OF AKWESASNE

SCHEDULE 1 - CONSOLIDATED SCHEDULE OF FEDERAL REVENUE TRUST FUNDS (unaudited)

YEAR ENDED MARCH 31, 2024

Revenue from land leases

	<u>2024</u>	<u>2023</u>
Paid to Indigenous Service Canada	\$ <u>756,484</u>	\$ <u>773,739</u>
The revenue received has been applied to Council programs and services as follows:		
Office of Vital Statistics	\$ 756,484	\$ 127,710
Compliance Officer	-	74,827
Roads	-	100,000
Information Management	-	100,000
Emergency Measures	-	165,421
Environment	-	100,000
Executive Services	-	100,000
Seaway Claims	-	5,781
Deferred revenue	<u>(37,351)</u>	<u>-</u>
Total revenue applied to programs	\$ <u>719,133</u>	\$ <u>773,739</u>

Note: In addition to the rental revenues received, interest in the amount of \$208,257 was received in the fiscal year ended March 31, 2024 (2023 - \$140,456). This interest income has been applied to global Council operations and is not disclosed separately on the Statement of Operations.

MOHAWK COUNCIL OF AKWESASNE

SCHEDULE 2 - CONSOLIDATED SCHEDULE OF GOVERNMENT TRANSFERS (unaudited)

YEAR ENDED MARCH 31, 2024

Schedule of Government Transfers

	<u>2024</u>	<u>2023</u>
Indigenous Service Canada	\$ 101,388,125	\$ 99,686,964
Human Resources Development Canada	363,535	420,916
Canadian Mortgage and Housing Corporation	1,887,256	1,856,266
Canada Border Services Agency	78,939	-
Emergency Preparedness Canada	5,408,705	4,186,364
Other Federal	<u>5,016,718</u>	<u>2,959,284</u>
	114,143,278	109,109,794
Province of Ontario	25,398,910	23,182,518
Province of Quebec	4,410,633	3,014,189
Other contributions	<u>2,347,837</u>	<u>2,276,801</u>
	<u>\$ 146,300,658</u>	<u>\$ 137,583,302</u>

MOHAWK COUNCIL OF AKWESASNE

SCHEDULE 3 - CONSOLIDATED SCHEDULE OF FUNDING RECONCILIATION ISC (unaudited)

YEAR ENDED MARCH 31, 2024

Schedule of Funding Reconciliation ISC

	<u>2024</u>	<u>2023</u>
ISC Revenue per Financial Statements	\$ 101,388,125	\$ 99,686,964
Less: prior year deferred revenue	(47,917,179)	(29,147,767)
Less: prior year repayable revenue	(1,792,210)	(1,184,761)
Add: current year deferred revenue	75,166,715	47,917,179
Add: current year repayable revenue	<u>1,746,507</u>	<u>1,792,210</u>
Adjusted ISC funding received	128,591,958	119,063,825
ISC revenue per funding confirmation	<u>129,087,617</u>	<u>118,019,125</u>
Difference	<u>\$ (495,659)</u>	<u>\$ 1,044,700</u>
Explanation of differences:		
Nation Building receivable	\$ (572,644)	\$ 572,644
Recovery (repayable) of past contributions	76,985	-
Recovery (repayable) of past contributions	-	386,158
Jordan's Principles receivable	<u>-</u>	<u>85,898</u>
Total	<u>\$ (495,659)</u>	<u>\$ 1,044,700</u>

MOHAWK COUNCIL OF AKWESASNE											
SCHEDULE 4 - CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE 2022 (unaudited)											
YEAR ENDED MARCH 31, 2024											
	Akwesasne Mohawk Board of Education	Akwesasne Mohawk Police	Department of Community & Social Services	Mohawk Government	Department of Health	Department of Justice	Department of Infrastructure & Housing	Dept. of Finance and Administration	Executive Services	Economic Development	Consolidated Totals
	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024
Revenues											
Federal Government	\$ 9,768,020	\$ 6,088,322	\$ 11,524,829	\$ 101,840	\$ 24,966,108	\$ 1,976,676	\$ 5,388,350	\$ 14,650	\$ 51,486,575	\$ 2,827,908	\$ 114,143,278
Provincial Government	3,275,088	6,539,968	4,641,041	-	11,367,727	845,523	394,690	93,500	-	2,652,006	29,809,543
Other Revenues	<u>1,582,940</u>	<u>997,135</u>	<u>372,209</u>	<u>2,453,059</u>	<u>1,170,894</u>	<u>15,374</u>	<u>7,270,005</u>	<u>26,537,209</u>	<u>5,423,100</u>	<u>557,665</u>	<u>46,379,590</u>
Sub-total	14,626,048	13,625,425	16,538,079	2,554,899	37,504,729	2,837,573	13,053,045	26,645,359	56,909,675	6,037,579	190,332,411
Inter-Segment Eliminations	<u>(2,500)</u>	<u>(442,885)</u>	<u>(54,399)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(5,798,804)</u>	<u>(4,503,320)</u>	<u>-</u>	<u>-</u>	<u>(10,801,908)</u>
Total Revenues	<u>14,623,548</u>	<u>13,182,540</u>	<u>16,592,478</u>	<u>2,554,899</u>	<u>37,504,729</u>	<u>2,837,573</u>	<u>7,254,241</u>	<u>22,142,039</u>	<u>56,909,675</u>	<u>6,037,579</u>	<u>179,530,503</u>
Expenses											
Salaries & Benefits	15,756,503	10,151,153	6,403,020	584,263	14,252,411	2,033,787	6,978,573	3,208,601	2,198,333	1,100,069	62,666,713
Operating Costs	14,969,879	2,509,147	11,545,729	4,467,804	23,717,006	562,873	6,154,974	1,737,065	2,301,409	773,257	68,739,143
Rent	2,412,193	199,570	621,352	-	1,454,022	164,679	304,546	213,329	398,374	-	5,768,065
Amortization Expenses	462,842	575,376	220,137	1,457	264,293	33,065	3,516,033	22,724	181,430	137,832	5,415,189
Other Expenses	<u>655,525</u>	<u>992,411</u>	<u>748,125</u>	<u>-</u>	<u>1,785,883</u>	<u>543,243</u>	<u>879,326</u>	<u>613,069</u>	<u>302,021</u>	<u>150,214</u>	<u>6,669,817</u>
Sub-total	34,256,942	14,427,657	19,538,363	5,053,524	41,473,615	3,337,647	17,833,452	5,794,788	5,381,567	2,161,372	149,258,927
Inter-Segment Eliminations	<u>(2,500)</u>	<u>-</u>	<u>(54,399)</u>	<u>-</u>	<u>(442,885)</u>	<u>-</u>	<u>(5,798,804)</u>	<u>(4,503,320)</u>	<u>-</u>	<u>-</u>	<u>(10,801,908)</u>
Total Expenses	<u>34,254,442</u>	<u>14,427,657</u>	<u>19,483,964</u>	<u>5,053,524</u>	<u>41,030,730</u>	<u>3,337,647</u>	<u>12,034,648</u>	<u>1,291,468</u>	<u>5,381,567</u>	<u>2,161,372</u>	<u>138,457,019</u>
Annual Surplus/(Deficit) before other item	\$ <u>(19,630,894)</u>	\$ <u>(1,245,117)</u>	\$ <u>(2,891,486)</u>	\$ <u>(2,498,625)</u>	\$ <u>(3,526,001)</u>	\$ <u>(500,074)</u>	\$ <u>(4,780,407)</u>	\$ <u>20,850,571</u>	\$ <u>51,528,108</u>	\$ <u>3,876,207</u>	\$ <u>41,073,484</u>

MOHAWK COUNCIL OF AKWESASNE
SCHEDULE 5 - CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE 2021 (unaudited)
YEAR ENDED MARCH 31, 2024

	Akwesasne Mohawk Board of Education <u>2023</u>	Akwesasne Mohawk Police <u>2023</u>	Department of Community & Social Services <u>2023</u>	Mohawk Government <u>2023</u>	Department of Health <u>2023</u>	Department of Justice <u>2023</u>	Department of Infrastructure & Housing <u>2023</u>	Dept. of Finance and Administration <u>2023</u>	Executive Services <u>2023</u>	Economic Development <u>2023</u>	Consolidated Totals <u>2023</u>
Revenues											
Federal Government	\$ 4,443,489	\$ 4,186,364	\$ 15,360,020	\$ 74,257	\$ 21,094,712	\$ 1,608,174	\$ 8,395,540	\$ -	\$ 51,406,799	\$ 2,119,521	\$ 108,688,876
Provincial Government	3,220,956	6,312,924	4,156,605	2,000	9,994,404	877,139	268,662	97,750	-	1,266,267	26,196,707
Other Revenues	<u>1,537,331</u>	<u>1,557,143</u>	<u>127,333</u>	<u>2,098,667</u>	<u>1,088,234</u>	<u>37,124</u>	<u>6,490,230</u>	<u>15,414,266</u>	<u>2,536,114</u>	<u>1,022,027</u>	<u>31,908,469</u>
Sub-total	9,201,776	12,056,431	19,643,958	2,174,924	32,177,350	2,522,437	15,154,432	15,512,016	53,942,913	4,407,815	166,794,052
Inter-Segment Eliminations	<u>-</u>	<u>(691,050)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(4,755,033)</u>	<u>(4,327,843)</u>	<u>-</u>	<u>(44,300)</u>	<u>(9,818,226)</u>
Total Revenues	<u>9,201,776</u>	<u>11,365,381</u>	<u>19,643,958</u>	<u>2,174,924</u>	<u>32,177,350</u>	<u>2,522,437</u>	<u>10,399,399</u>	<u>11,184,173</u>	<u>53,942,913</u>	<u>4,363,515</u>	<u>156,975,826</u>
Expenses											
Salaries & Benefits	12,818,834	8,917,571	6,057,165	375,858	12,791,156	1,595,089	5,348,044	2,936,741	2,957,587	1,134,044	54,932,089
Operating Costs	9,426,245	2,149,760	12,942,442	2,816,879	22,289,474	1,047,967	5,570,441	1,455,109	2,056,363	632,828	60,387,508
Rent	1,746,964	259,803	619,132	-	1,345,663	150,145	299,558	210,507	150,501	36,800	4,819,073
Amortization Expenses	388,938	411,326	151,641	1,761	250,943	13,250	3,163,605	28,405	252,279	-	4,662,148
Other Expenses	<u>514,157</u>	<u>489,022</u>	<u>398,872</u>	<u>8,156</u>	<u>612,174</u>	<u>140,679</u>	<u>901,099</u>	<u>477,946</u>	<u>255,293</u>	<u>103,365</u>	<u>3,900,763</u>
Sub-total	24,895,138	12,227,482	20,169,252	3,202,654	37,289,410	2,947,130	15,282,747	5,108,708	5,672,023	1,907,037	128,701,581
Inter-Segment Eliminations	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(691,050)</u>	<u>-</u>	<u>(4,755,033)</u>	<u>(4,327,843)</u>	<u>-</u>	<u>(44,300)</u>	<u>(9,818,226)</u>
Total Expenses	<u>24,895,138</u>	<u>12,227,482</u>	<u>20,169,252</u>	<u>3,202,654</u>	<u>36,598,360</u>	<u>2,947,130</u>	<u>10,527,714</u>	<u>780,865</u>	<u>5,672,023</u>	<u>1,862,737</u>	<u>118,883,355</u>
Annual Surplus/(Deficit) before other item	<u>\$ (15,693,362)</u>	<u>\$ (862,101)</u>	<u>\$ (525,294)</u>	<u>\$ (1,027,730)</u>	<u>\$ (4,421,010)</u>	<u>\$ (424,693)</u>	<u>\$ (128,315)</u>	<u>\$ 10,403,308</u>	<u>\$ 48,270,890</u>	<u>\$ 2,500,778</u>	<u>\$ 38,092,471</u>

MOHAWK COUNCIL OF AKWESASNE
SCHEDULE 6 - CONSOLIDATED STATEMENT OF CHANGES IN ACCUMULATED SURPLUS (unaudited)
YEAR ENDED MARCH 31, 2024

	Investment in property, plant and equipment	Investment in housing and housing construction loans	Internally restricted				Unrestricted accumulated operating surplus	<u>2024</u>	<u>2023</u>
			<u>ISC</u>	<u>OFNLP</u>	<u>Dundee Land Claim</u>	<u>Other</u>			
Balance at beginning of year	\$ <u>127,333,269</u>	\$ <u>5,487,011</u>	\$ <u>65,153,263</u>	\$ <u>36,646,993</u>	\$ <u>242,639,527</u>	\$ <u>16,588,711</u>	\$ <u>1,759,989</u>	\$ <u>495,608,763</u>	\$ <u>457,516,292</u>
Annual surplus (deficit) before transfers - allocated	16,904,095	-	15,910,509	2,407,933	12,330,697	1,215,132	(7,694,882)	41,073,484	38,092,471
Inter-fund transfer to (from) unrestricted	<u>(5,526,751)</u>	<u>(644,174)</u>	<u>(406,298)</u>	<u>-</u>	<u>-</u>	<u>(1,112,895)</u>	<u>7,694,882</u>	<u>-</u>	<u>-</u>
Net change in accumulated surplus for the year	<u>11,377,344</u>	<u>(644,174)</u>	<u>15,504,211</u>	<u>2,407,933</u>	<u>12,330,697</u>	<u>102,237</u>	<u>-</u>	<u>41,073,484</u>	<u>38,092,471</u>
Balance at end of year	\$ <u><u>138,710,613</u></u>	\$ <u><u>4,842,837</u></u>	\$ <u><u>80,657,474</u></u>	\$ <u><u>39,054,926</u></u>	\$ <u><u>254,970,224</u></u>	\$ <u><u>16,690,948</u></u>	\$ <u><u>1,759,989</u></u>	\$ <u><u>536,682,247</u></u>	\$ <u><u>495,608,763</u></u>